

NEWS SUMMARY

GENERAL

Dispute to hit Ulster jails

Industrial action by prison officers involved in a dispute over meal-break payments is to be extended to eight Northern Ireland jails.

The decision was taken after the men's union had failed to persuade the Home Secretary to recall the committee of inquiry into the Prison Service. Page 12

Civil Service unions are planning protest meetings following the Government's decision to suspend the comparability-based agreement covering all 550,000 white collar civil servants. Back Page

E. Germany to curb travel

Travel between East Germany and neighbouring Poland is to be severely restricted in an attempt by the Germans to keep out "counter-revolutionary" and anti-Socialist influences in Poland represented by the new Polish trade union movement.

In Gdansk, the Polish Deputy Premier met union leaders who are threatening strikes against the political charter imposed on their movement. Page 23

Setback for Bill

Government plans to force local authorities to absorb profits from money-making undertakings into town hall funds were defeated in the Lords. Parliament Page 12

Foil goes ahead

Moves by Labour's Left wing to delay the election of a new party leader were heavily defeated. The first ballot will start today. Parliament Page 1

New Shah

Iran's deposed royal household, in exile in Cairo, said the late Shah's eldest son would be proclaimed the new Shah on Friday, his 20th birthday. Unhurried Majlis Page 3

Tekere claim

Edgar Tekere, the Zimbabwe Minister charged with the murder of a white farmer, said one of his bodyguards committed the killing in self-defence. Zimbabwe's recovery, Page 3

'Romans' decision

The Director of Public Prosecutions has decided against taking legal action against the controversial stage play "The Romans in Britain", but Mrs. Mary Whitehouse said her National Viewers' and Listeners' Association might apply for consent to bring a private prosecution.

Threat to prices

Dearer petrol, alcoholic drinks, and phone and postal charges are proposed in an economic package expected to be approved by the Italian Cabinet. Page 2

Stick 'em up

Armed raiders escaped from a Blackpool jeweller's with gold and diamonds worth about £10,000 after daubing a "superglue" on the hands of two shop assistants and sticking them together behind their backs.

Briefly...

Four policemen and a police woman were killed in a Belfast road accident.

Ladbrokes made ITN the 5-2 favourites to win the national breakfast time independent Television contract.

Police opened fire on anti-immigrant demonstrators in north-east India. Page 20; Lex. Back Page

BUSINESS

Euro \$ rate up 1 point; \$ firm

THREE-MONTH Eurodollar rate rose a full percentage point in 48 hours. Straight



dollar bonds shed about 13 points. Page 25

DOLLAR rose to a six-month high against the D-Mark, finishing at DM 1.8930 (DM 1.8795), its trade-weighted index rose to 85.1 (85.1). Page 23

D-MARK fell to its lowest permitted point against the French franc, forcing the Bundesbank to sell FF 31m. Page 23

STERLING lost 15 points to close at \$2.4360. Its Index was unchanged at 78.9. Page 23

GOLD fell \$4 in London, to finish at \$631.5. Page 23

EQUITIES indices reaching all-time highs were: FT-Actuaries OI Index, up 2.1 to 94.65; 500-share Index, up 0.7 to 19.83; All-share Index, up 0.7 to 32.22; Electricals, up 2.8 to 49.62. The FT 30-share Index slipped 0.6 to 495.5. Page 23

GILTS were down, losing 0.18 to close at 71.52. Page 30

WALL STREET was 2.13 up at 933.57 near the close. Page 23

STANDARD AND POOR'S downgraded Ford Motor Company's mao debt from AA to A and its subordinated debt from A to BBB, the second rating reduction this year.

ROBERT FLEMING, City merchant bank, was admitted as a member of the Accepting House Committee. Page 7

UNANIMOUS EEC vote for compulsory curbs on steel output, is likely tomorrow, after new proposals to overcome Bonn's objections to the scheme. Back Page

IATA asked Trade Secretary John Nott to let the British Airports Authority borrow on the open market to pay for airport developments. Back Page

WHITEBREAD, the brewing group, was trying to save an \$18m (£7m) deal to acquire just over half of Sogrape, Portuguese maker of Mateus Rose and Vinho Verde wines. Back

XEROX, U.S. copier maker, and its UK affiliate Rank Xerox filed an \$84m (£34.8m) suit against Iran in New York, alleging expropriation of a basic industrial resources of the country.

The CBI's survey shows that many key industrial indicators are now standing at their worst ever levels. "We are now having to look in pre-war experience for parallels," said Sir Terence.

Companies are reported to be shedding labour faster than in any time in the past 20 years.

A cut of 4 percentage points was needed in Minimum Lending Rate to bring sterling down from its "crisis level". A cut of only 1 or 2 percentage points might boost foreign confidence and increase the value of sterling.

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The CBI's economists estimate

that the number of people employed in manufacturing industry will drop by 190,000 (out of 6.8m) in the four months to the end of January. This is roughly the same decrease as occurred between May and August.

Investment in the private sector of manufacturing in-

dustry is now forecast to decline by more than 10 per cent next year. The CBI also estimates that increases in the value of sterling by the end of last week mean that the UK's relative unit cost competitiveness is 60 per cent worse than in 1975.

"Project after project is

being rejected by companies and

many other businesses are

closing down. The longer the

Government delays, the longer

the dole queues will grow," said

Sir Terence.

He also attacked defence

chiefs who are resisting cuts in

their spending budgets. Despite

the fact that such cuts will

reduce orders for manufacturing industry, Sir Terence said

that the defence chiefs should

accept they were needed to

bring down public spending

and make it possible for the

Government to defend the

basic industrial resources of the

country.

The survey was conducted

during the first half of this

month and does not reflect the

impact of the latest increases

in the value of sterling. Never-

theless the survey showed that

for the first time since 1967,

more companies are reporting

cuts than increases in their

export prices as they try to win

orders abroad.

Companies are beginning to

be successful in their efforts to

reduce stocks, and a record

number expects further reductions

in their stocks during the

next few months. "This is only

the beginning of de-stocking,"

Sir Terence said.

Capacity utilisation of

factories and machinery is now

worse than at any time since

the CBI started covering this

subject in 1958. About 84 per

cent of the 2,000 manufacturing

companies covered in the

survey have said that they are

working below a satisfactory

full rate of operation.

The overall gloom is slightly

lightened by the reduction in

some rates of decline, particularly of orders and output. But

CBI leaders were anxious to

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EUROPEAN NEWS

Italy set to raise petrol, postal and drink prices

BY RUPERT CORNWELL IN ROME

THE ITALIAN Government is expected to increase the price of petrol by up to 11 per cent as part of an economic package designed to achieve a substantial cut in domestic consumption.

The price may rise by as much £80 (3.5p) per litre from its present price of £700 (32p) a litre. Other public charges, including telephone and postal charges, alcohol duties and a host of value-added tax rates will also be increased.

The Cossiga is expected to approve the package immediately after the upper house of Parliament, the Senate, passes a vote of confidence in the new Government.

The need for moves to dampen the domestic economy which is still relatively buoyant has if anything been heightened in the weeks since the last government of Signor Francesco Cossiga fell on September 27.

Despite emergency moves then to shore up the lira, including a jump in bank rate to 16.5 per cent, external pressures on the economy have been intensified by subsequent foreign exchange market developments.

In the past month the dollar has risen against the lira by around 8 per cent (to almost £800), meaning that the cost of key imported raw materials, especially oil, has become even



Sig. Cossiga: Price rises follow his fall.

guaranteeing little extra edge for Italian exports.

While emphasising yesterday that £780 per litre would be no more than a reasonable price for petrol, Signor Giovanni Theodoli, head of Italy's oil company association, stressed that no special cause for alarm existed in the short term on the supply front.

Despite the Iran-Iraq war, which has led to the loss of around 17 per cent of Italy's normal oil supplies, Signor Theodoli made it clear that high stocks and diversified sources of supply meant that the country should encounter little immediate difficulty in gaining the oil it needed.

Signor Theodoli also had something to say on the latest scandal to shake the country, involving alleged tax fraud by oil industry operators in northern Italy, particularly the Veneto region, with the supposed connivance of leading local politicians.

Only small scale concerns were involved, he said. His remarks coincided with a flat denial from Signor Antonio Bisaglia, the Industry Minister who is also Veneto-based leader of the influential "Doroteo" faction of the Christian Democrat party. He said he had not been involved in any way with the alleged irregularities.

more onerous. At the same time the weakness of the Deutsche mark has undermined the relative competitiveness of the lira both within the EEC and in important third country export markets.

These developments have made an early formal devaluation of the lira extremely unlikely, as such a move would only add to import costs while

French to aid textile industry

By Terry Dodsworth in Paris

THE FRENCH authorities are to draw up aid plans for the country's hard-pressed textile industry in the next three months, aimed at pumping public funds into a large-scale reorganisation and modernisation programme.

Talks have begun with textile manufacturers on the methods to be employed, following mounting unemployment in the industry.

The industry has been hit by a fall in domestic consumption, a decline in French competitiveness overseas, and a rise in cheap imports.

The French authorities are aiming at European action to halt the rapid growth in the sale of U.S. artificial fibre products in Europe, based on cheap feedstocks. But in the rest of the industry, where most of the present redundancy is hiding, the emphasis will be on giving the industry a more competitive structure.

The Government has two main instruments available to achieve its aim of restraining the decline in the industry's 950,000 labour force by between 3 and 4 per cent up to 1985.

One of these is a system of grants and aids for developing strategic industries known as CODIS. The other is the CIDSE system of financial aids for helping investment at their next Council

Polish Minister flies to Gdansk talks

WARSAW — Mr. Mieczyslaw Jagielski, Poland's Deputy Prime Minister, flew to Gdansk yesterday for urgent talks with free trade union leaders to head off threats of new strikes.

The official Interpress news agency said Mr. Jagielski met leaders of the Solidarity union in the Lenin Shipyard to discuss complaints that a political cordon was imposed on the movement when it was legalised by a Warsaw court last Friday.

The Lenin Shipyard was the headquarters of the labour revolt in northern Poland last August, and it was there that Mr. Jagielski signed an agreement with Solidarity leaders which led to the creation of the

Soviet bloc's first independent unions.

He has since met Mr. Lech Walesa, Solidarity's leader, in Warsaw and is regarded by the union's leader as the most approachable senior Minister. On Monday Solidarity asked to see Mr. Józef Pankowski, the Prime Minister, to discuss their grievances and warned that strike action would be considered if he did not satisfy their demands.

The regional representatives of Solidarity's 6m members have been engaged since Monday morning in heated debates over the tactics they should adopt. They have roundly condemned

the action of the court, which legalised the union but unilaterally wrote clauses into its statutes binding it to recognising the supremacy of Communism and curtailing the right to strike.

Moderates, including Mr. Walesa himself, were reported to have come under strong pressure from militants to call an immediate strike to force the authorities to reverse the court's action.

Reuter

Leslie Coffit adds from Berlin: The official unions of Eastern Europe have begun a two-day conference in East Berlin at which they will discuss how to prevent the rise of inde-

pendent unions similar to those in Poland. The conference was arranged at short notice by the Soviet Union, East Germany and Czechoslovakia, the three Communist countries which feel most threatened by the independent Polish unions.

A delegation of the official Polish Central Council of Trade Unions is taking part and has described the steps it has taken to try to regain the confidence of workers.

A main topic will be the role of the official unions in helping carry out the Communist party's economic and political decisions and in "strengthening the Socialist community of states".

Brussels to draw up fish quota proposals

By JOHN WYLES IN LUXEMBOURG

EEC FISHERIES Ministers yesterday charted a course for the most difficult part of their quest for a common policy—the negotiations on sharing out the fish in Community waters.

The Government has two

main instruments available to

achieve its aim of restraining

the decline in the industry's

950,000 labour force by be-

tween 3 and 4 per cent up to

1985.

At the same time, the Nine

maintained recent momentum

by reaching broad agreement

on the EEC-wide system of log

books and catch-reporting that

will be necessary to ensure that

quotas and conservation rules

are being obeyed.

Fearing that its compliance

would be more faithful than

some other member states, the

UK made its agreement condi-

tioned on the Commission producing a convincing plan for monitoring fishermen before negotiations are completed.

It was clear from yesterday's discussion that most member states want the Commission's formal quota proposals to be more generous to their fishermen, than three sets of

"indicative" figures produced

by Brussels this year with the

aim of forcing the Nine to be

more precise about their

demands.

Each set of figures has greatly

upset Britain's fishing industry

by allocating around 31 per

cent of the total allowable

catch to the UK, instead of

the 45 per cent the industry

demands.

Britain, France, West

Germany and several other

delegations insisted yesterday

that some national quotas could

be increased by demanding a

sacrifice from Denmark.

Finally, Mr. Walker secured

the Commission's agreement

that the question of access

would be linked to the quota

negotiations. The UK wants the

12-mile exclusive limit to be

retained together with special

preference for its trawlers

between 12 and 50 miles.

Diana Smith gives her impressions of Portugal on her return from Brazil

Change for the better in Lisbon

REVOLUTIONS AND Governments may come and go, the cockpits of Lisbon remain, heralding the dawn several hours before sunrise from thousands of patios, backyards, rooftops or verandas.

This noisy, disintegrated brotherhood has disrupted the sleep of the Lisboetas for centuries. But some things have changed in Portugal in the two and a half years I have been away in Brazil.

The political posters still deck every inch of wall space on the streets. The faces are the same—but today they seem more part of the scenery than part of life.

In early 1978, the essence of Lisbon was parading, protesting, slogan-chanting, striking at the drop of a catch-phrase, political rhetoric and economic gloom.

The Socialist Party of Sr. Mario Soares was in a state of flux from left to right, in search of momentary allies to prop its parliamentary tenure.

Shops had run short of food and consumer goods. Imports were fiercely controlled by an International Monetary Fund austerity package. The gold reserves were pledged to cover the foreign debt, and those people who declined to politick were either bewildered, resigned or cynical about Portugal's chances of economic survival.

Today, small and medium-sized shops or large department stores are well-stocked. Restaurants, cheap and cheerful or expensive and elegant, are enjoying good business, and their menus have lengthened.

So have the bills. In the cheap and cheerful, where a three-course lunch with half a bottle of wine used to cost about Esc 150 (£1.20), the bill now comes to Esc 350 (£3.00).

Productivity deals

But minimum wages have risen from Esc 6,000 (£50) a month in early 1978 to Esc 9,000 (£74.50) a month now. With tax and pension concessions, purchasing power has increased considerably.

Coming from Brazil, where

natural resources abound but are not yet properly used and where more than half the population is lucky to earn the national minimum of Cr 4,000 (£33) a month—while inflation rambles at over 100 per cent a year—Portugal is an interesting contrast.

It is no mean feat, in these days of oil crises and unstable international economies, to reduce inflation from 25 per cent to 19 per cent a year as the Soares

Government did in December.

During the run-up to the

October 5 general election,

Lisbon's noisy cockpits faced serious competition.

Twenty-four hours a day, political enthusiasts careered about the city in gaily decked cars, hooting their horns and playing party songs in hilite defiance of the by-laws banning night noise, while sleepless adults swore and sleepless children sobbed.

And once the centre-right

Democratic Alliance had won its resounding victory over the Socialists and Communists, its zealots went on carousing, brawling and yelling for a full 48 hours more.

With petrol costing Esc 45 a litre (£1.50 a gallon), it seemed rather a profligate way to celebrate, not to mention the risk of losing the mother vote when the Alliance's presidential candidate, Gen. António Soares Carneiro, runs for election in December.

A friend, struggling to pacify

her insomniac son with warm milk, ear plugs and toffees, said:

"I voted for the Alliance, but

if they don't stop this racket I shall think again in December."

Foreign investment surge as stability returns

Foreign investment in Portugal has trebled in the short space of two years, from Esc 2bn (£16m) in 1978 to Esc 6bn (£48m) at the end of last month.

Foreign business, especially from the EEC countries, are looking increasingly for Portuguese partners in joint ventures and a diligent labour force prepared to learn new skills.

The Government has established priorities for investment in basic industries—mechanical, electrical and chemicals—and a new growth area, food processing.

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10p

EUROPEAN NEWS

Spain heading for £2.25bn current account deficit

BY ROBERT GRAHAM IN MADRID

SPAIN'S BALANCE of payments is moving further into deficit than originally anticipated and at the year end will be over \$2.25bn. This conclusion was reached here after newly released payments figures for the first seven months of 1980 showed a current account deficit of \$3.5bn.

Throughout the year the anticipated size of the balance of payments deficit has grown. At first Spain was expected to end the year with a \$2.5bn deficit on current account. By April this had changed to \$3.5bn and by the onset of the summer the estimate was being raised to \$4.5bn.

Officials say the basic reason for the change has been the increased cost of energy imports. However, the decline in the value of the peseta against the dollar, the main trading currency, and delays in payments for exports are also

now concerns energy.

Reserves peaked in August at \$13.2bn and in September dropped back to \$12.9bn. The \$317m drop was not so substantial as the \$600m drop in March, but the reserves are unlikely to climb back to the \$13bn mark, their level at the end of 1979.

Over 11,000 arrested since Turkish coup

BY METIN MUNIR IN ANKARA

THE MILITARY authorities in Turkey have arrested some 11,500 people since the army seized power in a bloodless coup last month in an attempt to prevent civil war. This was revealed yesterday by General Haydar Saltik, secretary general of the five-member military leadership at a news conference for foreign correspondents.

Gen. Saltik said 6,800 people were under arrest, 3,900 were in detention while their cases were being examined, and 746 had been sentenced by martial law courts.

Apart from a large number of suspected terrorists, those detained are believed to include hundreds of trade unionists. The entire union leadership and many members of two extreme right-wing parties are also in jail.

Gen. Saltik reiterated that a constituent assembly would be established to draw up a new constitution and laws but refused to give a timetable for the restoration of democracy.

"Our aim right now is to uproot terror and mend the economy," he said.

He also revealed that Mr. Suleyman Demirel, the ousted Prime Minister, and Mr. Bulent Ecevit, the main opposition



Mr. Demirel: back to politics eventually.

leader, would be allowed to resume their political careers once the ban on politics was lifted.

On Monday, Gen. Kenan Evren, the chief of staff who became head of state after the coup, and his colleagues gave themselves absolute powers to run the country.

Haughey meets employers

DUBLIN — Mr. Charles Haughey, the Irish Prime Minister, yesterday met employers leaders who are angry about a new national wage plan which gives a total of 16 per cent pay increases over 15 months. The agreement was overwhelmingly approved last week by the Irish trade unions.

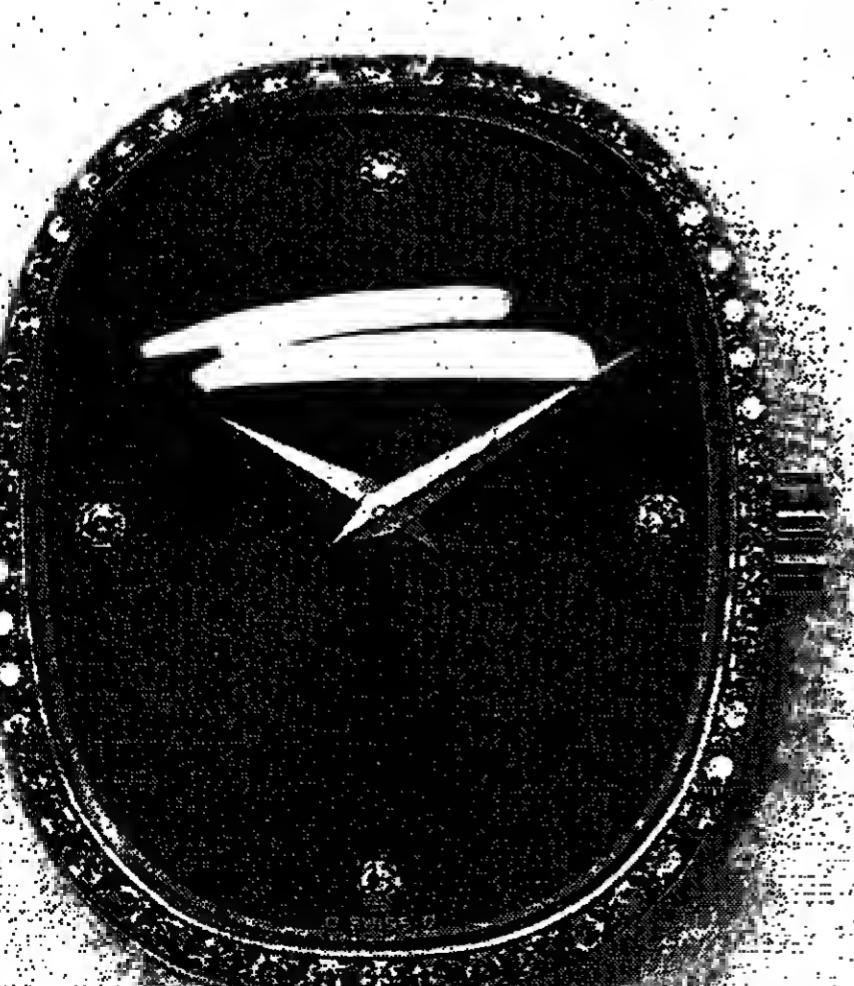
The Federated Union of Employers, who have doubts about the plan, are angry at Mr.

Haughey's personal intervention in negotiations and they believe the cost of the deal will hit exports.

For Mr. Haughey, winning all-round acceptance is vital. Next week he faces his first by-election since becoming government leader almost a year ago.

After hearing from the Prime Minister the employers will make their final decision on the pay plan tomorrow.

Agencies



Mugabe's first six months have gone better than expected write Tony Hawkins and Michael Holman

Zimbabwe recovering but unease remains

WHEN the grey-haired, slightly stooping gentleman entered the VIP lounge at Salisbury Airport he was cordially greeted by the senior Government officials waiting to meet a visiting Mozambique delegation.

He explained that he was flying to South Africa for a few days before setting off to the United States, where he felt he would be uniquely placed to persuade the Right-wing lobby of Senators and Congressmen that Zimbabwe deserved more aid than it was getting.

Before catching his plane, Ian Douglas Smith was introduced to the incredulous Mozambique visitors, whose country was regularly pounded by Rhodesian bombers until last December's Lancaster House settlement which ended the seven-year war.

The former Prime Minister is now a back-bench MP, one of 20 in the 100-seat Parliament. While occasionally critical of Mr. Robert Mugabe's Government, he has advised his fellow 200,000 whites to stay on. Among them are some key figures in the new administration.

The former Head of Intelligence under Mr. Smith holds his job, and is said to be much valued by the Prime Minister.

The operator of a sanctions-busting fleet of aircraft is Air Zimbabwe's official cargo carrier.

Ian Smith's press officer is in Mr. Mugabe's office, while the recently appointed Permanent Secretary in the Ministry of Information is an ex-District Commissioner. A senior Treasury official who master-minded economic policy in the UDI years is as influential as ever—Zimbabwe's first Budget was described by one diplomat as "somewhat to the right of Geoffrey Howe."

Government Ministers, angry and puzzled by some gloomy foreign press reports portraying Zimbabwe as a country on the verge of chaos, cite these examples and wonder out loud whether there is a precedent for such collaboration between former enemies. Although 14 people have died and perhaps 300 have been injured in political violence since independence, the figures are small compared with the loss of 25,000 in the war.

There are other post-independence statistics which get less attention than the sporadic violence—a legacy of a war which left 100,000 unregistered firearms in circulation. When the present Government came to power, for example, about 800,000 black children were at schools. The figure today is 3.8m; and most of the schools which had closed by the end of the war have reopened.

The economy is also doing better than expected—but there are grounds for unease about Zimbabwe's future.

Landless peasants and returning refugees expect to be given land. There is a shortage of skilled workers, which has been exacerbated by the high level of white emigration. And transport links are slow and unreliable.

But one fundamental issue eclipses all others: two guerrilla armies remain, and their political masters pursue an often bitter rivalry.

When the ZANU-PF morale is low—about 40 per cent of the white members are said to have resigned. Yet these two forces will have to cope with a party rivalry exacerbated by next month's local elections.

Speaking in his home town of Buwayo recently, Mr. Nkomo demanded the postponement of the poll, alleging widespread intimidation and irregularities in the registration of voters. The plea is unlikely to be heeded by the Government, but Mr. Nkomo's warning that the PF "cannot stand idly by" does not augur well.

In the early 1960s, when tensions came to a head rival supporters used petrol bombs and cudgels. Today sophisticated rifles and mortars are in the hands of about 25,000 guerrillas, roughly one-third ZIPRA (Zimbabwe People's Revolutionary Army), loyal to Mr. Nkomo, and two-thirds ZANLA (Zimbabwe African National Liberation Army), followers of Mr. Mugabe. Most are bored and frustrated. In the remote assembly places selected for the ceasefire,

Many observers fear that unless these men are either disarmed or integrated into one army there is potential for violent clashes.

But it appears that the guerrillas will neither surrender their weapons nor work on the land. "Operation seed"—soldiers employed in economic development—has effectively failed.

In spite of official protestations to the contrary, there are many question marks surrounding efforts to integrate the two armies. The National Army, trained by 120 British officers, is only 2,500-strong and many observers believe the political divisions between ZIPRA and ZANLA have only been papered over.

The key question in the months ahead will be whether the National Army can prove itself. It will have to work alongside a police force whose

revolutionary Marxist party proclaimed by its leaders in exile than a coalition of interest groups. Although the socialist faction is dominant, there is a predilection among senior party officials and Ministers for large houses, Mercedes cars, first-class travel and huge retinues for every journey abroad.

Economic policy requires a blurred area. But as the new Government appoints its own men to top positions in the economic ministries—this has already happened in the strategically vital Ministry of

third quarter estimates suggest real growth of at least 6 per cent—the first since 1974. The main thrust is coming from manufacturing, where output has increased 14 per cent in volume this year with growth of more than 25 per cent in furniture and transport equipment and more than 20 per cent in drink and tobacco.

Agriculture is also doing better than expected. Earlier this year it was forecast that the volume of production would fall this year for the second successive year, because of drought and war-disruption. But the maize crop has turned out to be a good 100,000 tonnes larger than expected.

Auction prices for tobacco have picked up since July, partly in response to the forecast deficit this year of about Z\$85m. There has been little private foreign investment committed since independence (less than £10m), but it is early days yet.

Official estimates put the aid pledged for the next two or three years at Z\$220m—more than half of it British.

The skilled labour constraint is likely to tighten progressively in the next few years, reflecting the high level of white emigration. In the first eight months of this year, initial people virtually all white emigrated and the total for the year is being forecast at about 18,000 with a substantial outflow in the end of the school year in December.

Exports grew 36 per cent in the first half of the year, mainly as a result of a 22 per cent improvement in the volume of trade, with export prices benefiting less than 9 per cent from the removal of sanctions, imports, which are strictly controlled, have been allowed to increase 55 per cent this year—30 per cent in volume—and this rapid import growth rate is expected to continue for at least the next 18 months.

Because the economy was recovering from the worst

effects of recession and the war well before the ceasefire was called—the upturn started in 1978—it has not taken long to turn up against a variety of constraints. Most serious of these—in the medium-term—is probably the lack of skilled manpower, specifically the acute shortage of blue collar and technical workers.

A more pressing immediate problem is the transport bottleneck. The railway-wagon turnaround time between Salisbury and the South African port of Durban is as much as 40 days. This primarily reflects congestion on the South African system.

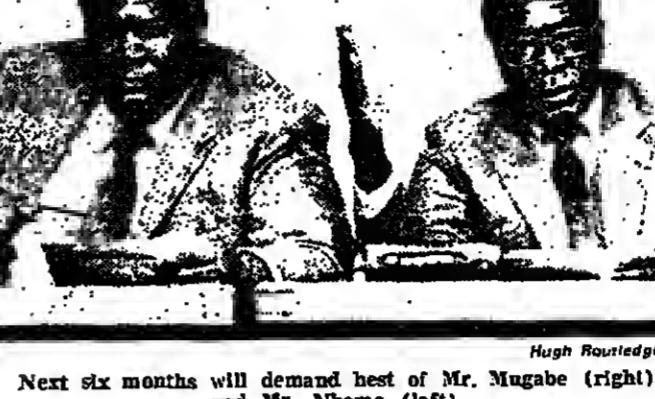
The balance of payments position is strong by contemporary Third World standards, with a forecast deficit this year of about Z\$85m. There has been little private foreign investment committed since independence (less than £10m), but it is early days yet.

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In one key category—the 5,500 white farmers—morale is holding up well, with increased plantings of most crops except tobacco. Sales of agricultural machinery are booming.

Given the tensions of the past and the inherited difficulties, the first 180 days under the pragmatic Mr. Mugabe have gone far better than many people expected. The six months ahead hold challenges which will demand the best from both the Prime Minister and Mr. Nkomo.

Hugh Rountedge
Next six months will demand test of Mr. Mugabe (right) and Mr. Nkomo (left).

Land remains a fundamental issue in the country's politics. Near Umtali 4,800 acres of land had been white farmland was bought by the Government earlier this year. It was to be resettled by 417 families. But by the time the 14,000 applications had been processed, 500 squatters had occupied the land with the acquiescence of local ZANU-PF officials.

Whether there will be a basty landgrab or orderly settlement will greatly depend on the capacity of ZANU-PF to exercise its authority at the grass roots.

Six months into office ZANU-PF looks increasingly less like

"The return on investment in Ireland is twice the European average."

REPUBLIC OF IRELAND

The most profitable industrial location in Europe.

US Department of Commerce Statistics for the period '74-78 show a 29.9% average annual return on investment for US manufacturers located in the Republic of Ireland—more than twice the European average.

IDA Ireland & The Irish government's industrial development agency has offices in London at 58 Davies St., London W1Y 1LB. Telephone David O'Donovan at 01-629 5941.

IDA Ireland also has offices in Dublin, Amsterdam, Paris, Cologne, Stuttgart, Milan, Copenhagen, Madrid, New York, Chicago, Los Angeles, Houston, Cleveland, San Francisco, Boston, Sydney and Tokyo.

AMERICAN NEWS

Mondale produces vintage performance in the constituency vineyards

THERE IS a joke told by the small band of travelling Press touring the country with a candidate for political office. It is a variation of the well-known American Express TV commercial, and begins with a man saying: "Hello, you may not know me, but I'm Walter Mondale, Vice-President of the United States..."

Mr. Mondale and his Republican counterpart, Mr. George Bush, are the footsoldiers in a Presidential campaign dominated to an exceptional degree by the heads of the party tickets. They have been joined as chief surrogates by two other illustrious names, Senator Edward Kennedy for President Carter and former President Gerald Ford for Mr. Ronald Reagan. Both are unaccustomed recently to labouring in the political vineyards, for some body else.

All four have defined roles to fill. Mr. Mondale is Mr. Carter's lifeline to the traditional Democratic Party, especially organised labour, which has never taken Mr. ago, Senator Robert Dole ful-



THE SURROGATES: Mr. Kennedy, Mr. Mondale, Mr. Ford and Mr. Bush.

Carter in its heart. Mr. Kennedy is the same to its liberal and minority constituencies. Both Mr. Bush and Mr. Ford are appealing to moderate Republicans and independent voters, particularly in the key industrial states, where Mr. Reagan's conservatism creates unease.

In any close race, the performance of the surrogates can assume significance. Four years ago, Senator Robert Dole ful-

filled his designated role as hatchet man of the Ford campaign too enthusiastically. So savage was he in the televised debate with Mr. Mondale that the Republican ticket was harmed by the spectre of Robert Dole just a heartbeat away from the Presidency.

Neither Mr. Mondale nor Mr. Bush inspire such fears. The Vice President remains one of the most popular and respected politicians in the country and is

still spoken of as a potential presidential candidate in 1984. For a man who in 1974 renounced Presidential ambitions because he could not face the thought of endless nights in anonymous hotels, he seems content with the present grind—and also with the role he has performed in the last four years.

It helps that Mr. Mondale has a nice line in humour in what has generally been an unfunny campaign. "Ronald Reagan is

to the American worker," he tells audiences, "what Colonel Sanders is to the American chicken." He makes much of Mr. Reagan's alleged flip-flops on issues like aid to Chrysler and New York City. "My father was a Methodist minister and he once told me that the only trouble with deathbed conversations is that sometimes they get well."

Mr. Bush has had a slightly more difficult row to hoe. He

was marginally embarrassed in August when a reference by Mr. Reagan about formally reopening relations with Taiwan caused problems on Mr. Bush's mission to Peking. Because he was Mr. Reagan's last primary opponent, some of his earlier vigorous criticisms of his running mate came back at him—such as his description of Mr. Reagan's tax cut and balanced budget proposals as "voodoo economics."

Moreover, the slight suspicion still persists that Mr. Carter does not really trust Mr. Bush, who was, after all, his second choice after the Detroit deal with Mr. Ford had fallen through.

But Mr. Bush is an undeniably enthusiastic and articulate campaigner, working the suburban markets, often side by side with Mr. Ford and occasionally with Mr. Reagan, and apparently hoping that if his labours are successful, he will be rewarded with some substantive role in the foreign policy field, which he feels his credentials warrant.

Mr. Ford and Mr. Kennedy are different sorts of surrogates. Both have a history of well-publicised disagreements with this year's Presidential candidates, and both seem intent on hurrying the past for the purpose of the election. For Mr. Kennedy, in particular, there is much point in being seen as a good party man if it retains Presidential ambitions of his own for 1984.

When together with Mr. Carter, the Senator still seems ill at ease, but out on his own, working the north eastern States and in the Hispanic communities of west Texas and southern California, he has been in vintage form. Indeed, if Mr. Carter carries either State it will be because the minority vote has been activated—and that will put the President much in Mr. Kennedy's debt.

Mr. Ford has long experience of the rubber chicken dinner circuit. What is notable this year is the extreme bitterness he apparently feels towards Mr. Carter, his conqueror four years ago.

It is his many grievances against the President, much more than the warmth of his endorsement of Mr. Reagan, that has been the salient feature of his campaigning. But he too hopes that his effort will be rewarded. If Mr. Reagan wins, he should be able to influence the composition of a new Administration by ensuring the inclination of the mainstream Republicans whom he knows, at the expense of the right-wing ideologues whom he fears.

Whether Mr. Ford's list includes the name of Dr. Henry Kissinger is not known. But the former Secretary of State has emerged as a fifth horseman on the campaign trail, on Mr. Reagan's behalf—not, perhaps, as visible as the other four, but lending the legitimacy of his opinions to the Republican candidate whose foreign policy views appeared to be so much at variance with Dr. Kissinger's.

Cynics say that Dr. Kissinger wants his old job back. But then everybody, at the time of the year, is wondering about employment when the election is over.

Polls show candidates neck and neck

BY OUR U.S. EDITOR IN WASHINGTON

THE PENULTIMATE round of public opinion polls, while confirming that President Jimmy Carter has had recent momentum on his side, points to no clear winner in next week's U.S. Presidential election.

The latest Gallup survey, taken last weekend, gives Mr. Carter 45 per cent, Mr. Ronald Reagan 42 per cent and Mr. John Anderson, the independent, 8 per cent with the balance undecided. Gallup's previous poll, taken on October 10-12, gave Mr. Reagan a 45-42 lead.

On the other hand, the Louis Harris canvas, done for ABC news, still finds Mr. Reagan with the same three point lead.

The latest state polls merely underline the closeness of the race. Three which came out

this week from the west coast point to a glimmer of hope for the President in what was assumed hopeless territory.

A survey taken in California, the biggest state, gave Mr. Reagan a 38 to 33 lead over Mr. Carter, only half the margin of two weeks earlier. Other polls in the state have showed an appreciable narrowing of the gap.

In neighbouring Oregon, a Portland newspaper gave Mr.

Mr. Anderson at 10 per cent, compared with 42 to 39 to 12.

An NBC-Associated Press poll gives Mr. Reagan a bigger lead—42 per cent to 36 per cent—although this is smaller by a couple of points from the last poll.

Three other national surveys in the past week by Newsweek, Time and the New York Times, have all given the President a one-point lead, an improvement on his previous deficit.

In every instance, the spread between the two is statistically insignificant and well within the standard 3-4 point margin for error.

The latest state polls merely underline the closeness of the race. Three which came out

U.S. ELECTIONS



November 4th

BY DAVID BUCHAN IN WASHINGTON

THE SUITABILITY of Mr. Richard Allen, the chief Reagan foreign policy aide during the election campaign, for the post of National Security Adviser in a possible Reagan Administration has come under fresh scrutiny.

Yesterday's Wall Street Journal raised several possible past conflicts of interest between Mr. Allen's business activities and his government service in the Nixon Administration.

The report by the newspaper, no supporter of the Carter Administration, could blight Mr. Allen's chances of climbing further up the political ladder. Though Mr.

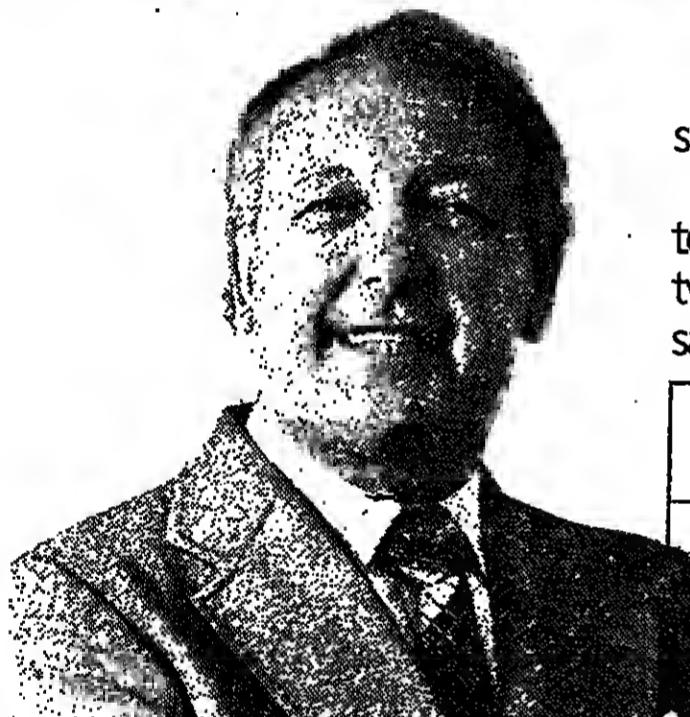
Allen is an obvious candidate for the national security slot in a Reagan White House, Mr. Reagan is not short of other experts to turn to.

A National Security Adviser does not have to be confirmed or approved by Congress. But legislators may want to be satisfied about Mr. Allen's purity, and Mr. Reagan himself might want to avoid a repeat of the Bert Lance affair that scarred the start of the Carter Administration.

The report by the newspaper, no supporter of the Carter Administration, could blight Mr. Allen's chances of climbing further up the political ladder. Though Mr.

is a retainer from the Nissan company, the Japanese corporation which sells Datsun cars in the U.S.

The closing stages of an intensely fought Presidential campaign inevitably give rise to a number of politically motivated charges. Yesterday the Senate Panel investigating Mr. Allen's links with Libya took secret evidence concerning a recent Press article alleging that the President's brother met several leaders of the Palestine Liberation Organisation, including Mr. Yassir Arafat, while in Libya and that he received \$50,000 more from Libya than he disclosed.

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Fares as filed CAA. Laker fares effective to April 14, 1981.

Union to give up control of U.S. bank

By Our Washington Correspondent

FEDERAL OFFICIALS have reached a formal settlement with the United Mine Workers, ending the union's 30-year control of the National Bank of Washington.

The agreement runs against a general trend towards more union involvement in business, exemplified by the seat which Mr. Douglas Fraser, president of the Auto Workers Union, holds on the Chrysler company board. But it follows widespread allegations of bad lending.

US QUARTERLY

General Motors loss.
Mobil advances.
Singer recovers.
Details, Page 25.

ing practices at Washington's oldest and third largest bank. The UMW is to retain the three-quarters of the bank stock it presently holds. But under the new agreement with federal officials, including the Comptroller of the Currency, the union must surrender control of two-thirds of the seats on the bank's 25-member board.

One element of the settlement, which avoids court action, provides for the appointment of new bank officers acceptable to federal officials. Mr. Luther Hodges, Deputy Secretary of Commerce in the Carter Administration, who has had banking experience, has agreed to become the bank's new chief executive.

Another element provides for a supervised plan to reduce the bank's load of some \$53m (£21m) in questionable or bad loans.

Federal officials will also have a final say in decisions on dividends to bank shareholders. The UMW, whose recent history has been stormy, has used such dividends as its principal source of income. On the other hand, large deposits by the UMW have enabled the National Bank to grow faster than many of its rivals in recent years.

The meeting took place in Washington in June. The Government of Trinidad and Tobago also convened its conference at the meeting to the IMF.

A statement from the office of Dr. Eric Williams, the Prime Minister of Trinidad and Tobago, said the Fund had apologised to the Jamaican Government, but Mr. Hugh Small, the Jamaican Finance Minister, said an apology had been received.

Jamaica and the IMF ended discussions in March on new assistance in the island, after the Government said the Fund's conditions were unrealistic.

The letter from Mr. Small to M. de Larosiere said the talks with Mr. Seaga constituted "interference in the political

Chemical company wins anti-trust case

BY DAVID LASCELLES IN NEW YORK

THE Federal Trade Commission (FTC) has determined that a company which develops new technology and, through it, acquires a large market share, need not be vulnerable to monopoly charges. The ruling has important implications for anti-trust law.

The Commission based its decision on the principle that the competitive process would not be served by blocking aggressive and innovative companies, even if they built up a monopoly, because this would discourage efficiency.

The ruling arose out of a bitter two-year-old case in which Du Pont, the largest U.S. chemical company, was accused of holding a monopoly in the market for titanium dioxide, a white pigment widely used in paints and other products. Du Pont's market share was said to be 40 per cent, and FTC staff

alleged that this discouraged competition and threatened to keep out foreign entrants.

A year ago, an FTC administrative law judge held that Du Pont had built up its share on the basis of new technology which it had developed itself, and he dismissed the charge.

The full Commission has now upheld this ruling on the grounds that Du Pont acted in a way that was consistent with its own technological capability and market opportunities.

The ruling is something of a blow for the anti-trust lobby which has often argued that sheer size can provide grounds for monopoly actions.

Significantly, the man who brought the Du Pont charge in the first place, Mr. Alfred Dougherty, director of the Bureau of Competition, resigned recently because he said he was being frustrated in his efforts to bring anti-trust charges.

Jamaica releases letter of protest to IMF

BY CANUTE JAMES IN KINGSTON

THE Jamaican Government has released a letter sent to M. Jacques de Larosiere, managing director of the International Monetary Fund (IMF), protesting at meetings between officers of the Fund and Mr. Edward Seaga, leader of the Parliamentary opposition in Jamaica.

The meeting took place in Washington in June. The Government of Trinidad and Tobago also convened its conference at the meeting to the IMF.

A statement from the office of Dr. Eric Williams, the Prime Minister of Trinidad and Tobago, said the Fund had made their ability to obtain the foreign exchange to close the gap a major plank in their election platform.

Mr. Small said he had been in contact with Mr. Walter Robichek of the fund's Latin American and Caribbean division, who said "he had discussions with Mr. Seaga on the basis that there had been continuing consultations between the fund and various people and institutions in Jamaica during the currency of the stand-by and extended fund facility arrangement."

Feature, Page 18

SDR use 'will increase stability'

WASHINGTON — The increased use of the International Monetary Fund's Special Drawing Rights will increase the stability of the international monetary system, Mr. Fred Bergsten, Assistant U.S. Treasury Secretary, said yesterday.

In a speech prepared for delivery to the Centre for International Business in Dallas, Texas, Mr. Bergsten said the SDR "provides an alternative to unconstrained drift toward a potentially unstable multiple currency system."

Although the U.S. dollar remains the world's primary reserve asset, other currencies such as the Deutsche Mark, the

Japanese yen and the Swiss franc are winning increasing use as reserve currencies, he noted.

The move toward a multiple currency reserve system could create problems, he said. "The danger is that key currency countries could be pressed by virtue of widespread international use of their currencies to retreat into controls and other devices to protect themselves from the operation of the exchange markets."

To avoid this, "we should seek consciously to promote the use of the SDR as an alternative to the use of national reserves," Mr. Bergsten said. The IMF is currently reviewing a number of possible steps to increase the attractiveness of the SDR. These steps include the possibility of increasing the interest rate on SDR's as well as studies to expand private sector use of SDR-denominated assets and liabilities.

• U.S. machine tool orders rose 67 per cent in September to \$374.5m from the depressed August figure of \$224.5m, the National Machine Tool Builders' Association said. Orders, however, were down 31 per cent from the \$448.5m a year ago.

OVERSEAS NEWS

Split over South African economy

BY QUENTIN PEEL IN JOHANNESBURG

THE SOUTH AFRICAN economy, now growing at an annual rate of 8.2 per cent largely became the gold boom, is in danger of over-heating, and money supply is expanding far too rapidly. Dr T. W. de Jongh, the Governor of the Reserve Bank, warned yesterday.

The Governor spelt out a bleak picture of accelerating price index rising at an annual rate of 18.8 per cent in the third quarter, compared with only 8.6 per cent in the first.

He forecast that the Government would have to withdraw a large amount of money from circulation, and "sterilise" it in its stabilisation fund at the Reserve Bank.

Dr. Jongh's concern about money supply, delivered yesterday to the National Finance Corporation in Pretoria, mirrors that expressed previously by his designated successor, Dr. Gerhard de Kock, but his tone was considerably gloomier.

There now appears to be a clear division in the ranks of the Government's economic advisers over just how long the present upswing will last.

Mr. Owen Horwood, the Minister of Finance, is publicly confident that the current account of the balance of payments will remain in surplus throughout 1981, even at a considerably lower gold price.

But senior officials at the Reserve Bank say privately that the present huge surplus, running at an annual rate of more than R3bn (£1.6bn), will

have turned to deficit by the end of the financial year.

They cite forecasts of import requirements from both private and public sectors, stagnation of South Africa's traditional export markets, and an assumed decline in the gold price.

Dr. de Kock, who is a present special economic adviser to Mr. Horwood, is more bullish. He argues that only two issues worry him in the present upswing: the shortage of skilled labour and management, and inadequate control over money supply.

He proposes more flexible exchange control to prevent excess liquidity becoming bottled up in the financial system, and allowing interest rates to move more freely.

In his speech yesterday, Dr. de Jongh warned that large tax concessions in the last Budget, sharp pay rises and extensive use of consumer credit, could rapidly lead to excess demand. The "unacceptably high rate of inflation, and its rapidly rising tendency" was the most important problem in the economy, he said.

Increased sales of long-term official securities to mop up excess liquidity, and neutralisation of Government's surplus revenues in the stabilisation account, are the most obvious ways Dr. de Jongh can take to contain money supply—with the likely effect of forcing long-term interest rates to rise sharply.

Zambian Air Force chief held under Kaunda order

BY MICHAEL HOLMAN IN LUSAKA

THE COMMANDER OF the Zambian Air Force, Maj.-Gen. Christopher Kabwe, who was suspended shortly after his promotion to the post earlier this month, is being held under a Presidential detention order. Government officials confirmed yesterday.

President Kenneth Kaunda alleged on Monday that three military officers, whom he declined to name, were implicated in an attempt to overthrow the Government. Maj. Gen. Kabwe, who was arrested on October 9, had been charged together with his deputy, Colonel Kalaba Mbewe, with receiving stolen

property.

But a bail application was refused on Monday when the prosecutor revealed that the men were being detained under a presidential order.

The country's two state-controlled daily newspapers yesterday carried extensive reports of President Kaunda's allegations of a South African-backed plot.

The local press has so far published the names of four prominent citizens allegedly involved, but Dr. Kaunda refused to list the alleged plotters, saying that this would prejudice court proceedings.

India bid for petrodollars

BY K. K. SHARMA IN NEW DELHI

THE INDIAN Government yesterday announced a series of concessions designed to attract petrodollar investment to key industries in the country. It expects that priority areas such as fertilisers, cement and petrochemicals will benefit. Investment is also to be encouraged in hotels.

The concessions dilute the policy on foreign investment which has so far been limited to encouraging transfer of technology not available indigenously, or to promote

export-oriented production.

Oil-exporting countries with surplus investible funds will be allowed to make investment proposals which need not be linked with transfer of technology if they provide up to 40 per cent of the equity in the project.

The Government hopes that

the projects invested in will

provide for sufficient produc-

tion to enable exports either

to OPEC countries or to the

industrialised countries of the

West.

S. Lebanon headwaters seized by Israelis

By Ihsan Higazi in Beirut

CONCERN is mounting in Beirut over reports that Israel has seized land and water resources in Southern Lebanon.

The Lebanese Government has asked for an emergency meeting of the United Nations-sponsored Lebanese-Israeli Arbitration Commission but the Israeli response so far has been negative.

Mr. Halim Fayyad, Governor of Southern Lebanon, has received information that the Israelis have established control over the headwaters of the al-Wazzani River, a tributary of the Jordan River, the leading dairy area of Lebanon.

The source of al-Wazzani is located about six miles south of Marjayoun, within the enclave controlled by the Israeli-backed Christian militias.

According to the newspaper, Israeli troops have built a road linking the region with Israeli territory and established military outposts there.

The Lebanese Government had sent a note to the UN Security Council complaining that the Israelis had seized land in the area of Adelieh village, Southern Lebanon.

The Israelis were reported to have fenced off the area and mined it. Adelieh is about a mile north of the Israeli border.

The reported seizure of the al-Wazzani tributary, if true, would confirm speculations about Israeli ambitions for water resources in Southern Lebanon.

Increased sales of long-term official securities to mop up excess liquidity, and neutralisation of Government's surplus revenues in the stabilisation account, are the most obvious ways Dr. de Jongh can take to contain money supply—with the likely effect of forcing long-term interest rates to rise sharply.

ISRAEL HAS launched a new initiative at the UN on nuclear arms control for the Middle East, designed to improve the country's image despite its refusal to sign the nuclear Non-Proliferation Treaty.

The key element in the proposal is that the Middle East nations should meet together to work out a contractual agreement with effective controls to keep the region free of nuclear weapons.

Given that all the Arab States in the region, except Egypt, have no dealings with Israel, such a conference cannot be held.

An Israeli Foreign Ministry official agreed yesterday that the meeting was impossible at this time, but said that Israel was talking about such a development after the establishment of relations with its neighbours.

Consistent reports abroad that Israel has nuclear weapons have been regularly denied here, but these denials have sounded weak in the face of Israel's refusal to sign the 1970 Non-Proliferation Treaty, or to permit international inspection of its atomic facilities.

The Foreign Ministry official denied that the new Israeli proposal was prompted by the fear that the Arab states—particularly Iraq—would soon acquire nuclear weapons.

The Majlis will not be hurried

BY OUR FOREIGN STAFF



to persuade to leave his beloved Kalashnikov sub-machine gun outside the chamber. Luckily he attends rarely.

The Majlis meetings are held in the sumptuous surroundings of what was once the Imperial Senate, a modern building just south of central Tehran. Its brilliant chandeliers, velvet hangings and carefully arranged semi-circle of leather chairs contrasts with its rather rough and ready occupants.

Dominating the proceedings as Speaker is Hojatoleslam Ali Akbar Hashemi-Rafsanjani, effectively the number two Islamic Republic. Mr. Rafsanjani keeps a hawk-like eye over the rules of debate as well as over the constitution. Time and again, erring members will be shown the true path by a sharp word or two from the chair.

One member who needs more restraining than most is Ayatollah Sadeq Khalkhali, the roving revolutionary judge, whose frequent interruptions have led to several exchanges between the chair and other members. A dove about the hostages, Ayatollah Khalkhali, who represents the holy city of Qom, can be guaranteed to enliven proceedings by suggesting they are illegal, or unconstitutional. Time and again, he has defended the president

ial prerogative against the majority of members, who clearly wish the Majlis to be the power in the land.

Debates have their light moments, but the general pattern is of dogged seriousness, and the public gallery, substantial by Westminster standards, is usually well filled. The spectators join in the chants of "Allah Akbar" (God is great) with which deputees laud their speeches.

With the U.S. presidential elections less than a week away, the Majlis is in the midst of its long-awaited debate on the hostages. As each day passes, and the assembly instead gives priority to discussing reports from the battle front and pensions for the dead and wounded, the prospects of a settlement look increasingly bleak.

Many would agree with one Western diplomat in Tehran who said "If I've learnt one thing since the revolution, it is that the Iranians will not be hurried." Short of another intervention by Ayatollah Khomeini, Iran's novice parliamentarians will not rush the hostage question. Like much in post-revolutionary Iran, they are still feeling their way through their own minefield of domestic politics.

series of bilateral diplomatic contacts in both capitals.

It is thought that without this the rather more cumbersome and formal delegation will stand little chance of achieving a breakthrough.

Should the delegation fail to draw any response from Tehran, then Iraq is said to see only the EEC as a possible international channel for peace efforts.

Iraq hopes non-aligned team can secure Gulf peace

BY ROGER MATTHEWS IN BAGHDAD

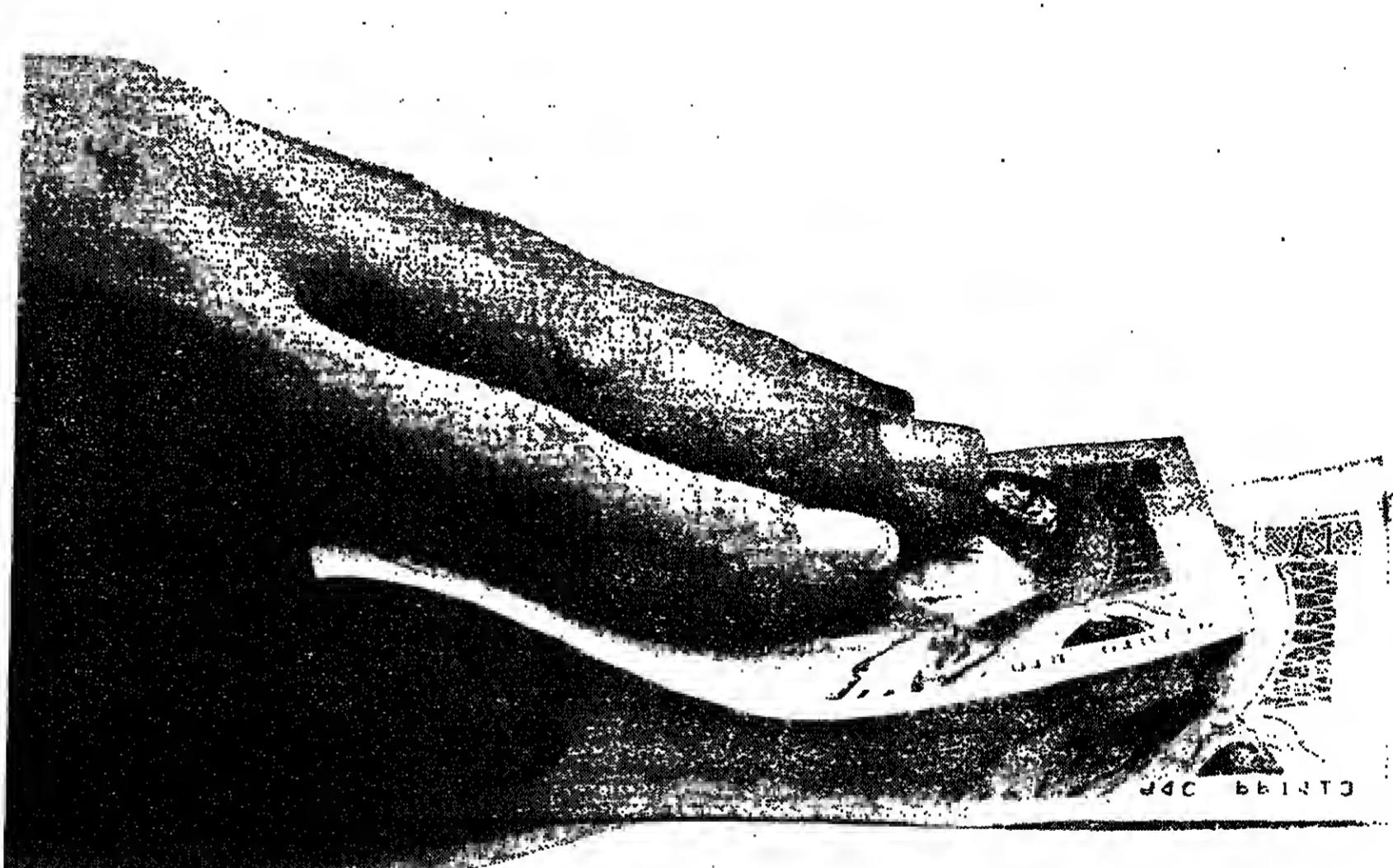
IRAQ IS pinning most of its remaining hopes for a negotiated end to the Gulf war on the new initiative launched by the Non-Aligned Movement. Senior officials are understood to fear that a new and—a long term—more dangerous situation will arise if the seven-member delegation fails to make headway.

—Iraq has insisted in recent diplomatic contracts that it will withdraw from Iranian territory if Tehran accepts its

negotiate. It is also feared that the likelihood of superpower involvement will become steadily greater.

The intensive diplomatic initiative launched by Iraq in the past few days reflects strongly its desire to keep the United States and the Soviet Union out of the conflict.

This anxiety showed itself in Iraq's willingness, after a four-day delay, to accept Algerian participation in the non-aligned delegation. The main responsibility



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WORLD TRADE NEWS

UK sales to Germany rise despite strong pound

BY JONATHAN CARR IN BONN

BRITISH sales to West Germany are growing faster than its imports from there, despite the strength of sterling, which this year is making it harder for exporters to remain price competitive.

The result is that in the first eight months, the UK's trade deficit with Germany was cut to DM 725m (£158m) from DM 2.95bn in the same period of last year.

Figures issued by the Federal Statistical Office in Wiesbaden show that from January to August, Britain exported goods to Germany worth DM 14.8bn (£3.22bn)—an increase of 36.7 per cent.

German exports to Britain were worth DM 15.5bn, a rise of 12.6 per cent on January-August 1979.

It is clear that the sharp increase in the oil price has been

a major factor in the rate of increase of British exports by value. Germany's crude petroleum imports from Britain in the first eight months were worth DM 4.4bn against only DM 1.98bn a year earlier.

To that extent the UK's relative success on the German market is a reflection of the general worsening of Germany's terms of trade this year.

German import prices have been rising much faster than its export prices, bringing a marked cut in the overall visible trade surplus.

Nonetheless, even if crude petroleum is excluded, British exports in the first eight months still increased by 17.9 per cent, accounting for 3.3 per cent of German imports against 5.2 per cent a year earlier.

Germany's share of Britain's imports over the same period totalled 6.7 per cent, unchanged from 1979. This is despite the fact that between the start of this year and the end of August the Deutschemark fell by about 10 per cent against the pound.

A statistical breakdown by export product for the first eight months is not yet available, but one for the period January-July shows that Britain raised its share of wholly manufactured goods imported by Germany to 6.4 per cent from 6.3 per cent a year earlier, and its share of industrial semi-manufactured goods to 4.3 per cent from 4.1 per cent.

British exports to Germany which showed a particularly marked rate of increase included photo-chemical products (up by 93 per cent), mechanical power units (up by 52 per cent) and pumps and compressed-air machines (up by 42 per cent).

Go-ahead for R-R, Japan plan

TOKYO — Rolls-Royce and three Japanese machinery makers have agreed to start manufacturing a test engine for medium-distance jet aircraft early next year.

The agreement was reached at a meeting in Tokyo of executives from Rolls-Royce and Japanese Aero Engine, a joint-venture company comprising the British maker and a Japanese trio of Ishikawajima-Harima Heavy Industries (IHI), Kawasaki Heavy Industries and Mitsubishi Heavy Industries, an IHI official said.

Under the engine development programme called "XJB,"

the Anglo-Japanese company has decided to speed up test production of the RJ500 fuel-efficient, noise-free engine early next year.

The joint company estimates that the new aircraft engine will be mounted on about half of an estimated 1,700 medium-distance jets to be produced throughout the world over the next two decades.

Japanese and British officials also concluded that the joint-produced engine will be targeted for the B737-300, a medium-distance passenger aircraft to be developed by Boeing of the U.S.

Rolls-Royce and Japanese Aero Engine, headquartered in Derby, was established last April and has conducted tests on basic designs and components of the new engine.

The Tokyo Government earlier pledged to provide about 75 per cent of the Y140bn (£276m) joint aircraft engine project.

The IHI official said that it was also agreed the joint company will be capitalised at £2,000, 50 per cent owned by U.S.—Canada's largest export market for natural gas—is as consortium consisting of Nissan-Iwai corporation, China Electric, Kyushu Electric, Osaka Gas and Toho Gas.

The gas would be sold through the provincially-owned British Columbia Petroleum Corporation. The agency is responsible for marketing the province's gas.

The gas would be sold from an LNG plant which Dome would build on the Canadian West Coast and shipped by four special LNG tankers, at least two of which would be built in Canada.

Over the last two years,

Brosstroms has been experimenting with reduced crew levels on its six new ships operating the Mediterranean service of

Canadians set for big LNG sale to Japan

By Martin Keeley in Calgary

DOME PETROLEUM, the Canadian independent oil company, has signed Canada's largest ever non-U.S. export deal for natural gas with a consortium of Japanese companies.

The letter of intent for the 20-year agreement calls for export of 400m cubic feet of liquefied natural gas (LNG) daily with first deliveries planned for 1985. The agreement, subject to approval of federal and provincial government agencies in Canada, would not only bring in Dome over \$1bn a year based on a world price of \$6.85 per 1,000 cubic feet, it would also alleviate a massive surplus of natural gas in Western Canada.

Mr. Bill Richards, the dome president, says the volume represents between 5 and 10 per cent of Japan's natural gas needs.

"The whole contract is a tremendous deal for Canada. As it provides the country with a ready and reliable market for its surplus natural gas and opens the door to similar LNG deals with other countries," he said.

The agreement, which represents the equivalent of 20 per cent of Canadian export commitments to the U.S.—Canada's largest export market for natural gas—is as consortium consisting of Nissan-Iwai corporation, China Electric, Kyushu Electric, Osaka Gas and Toho Gas.

The gas would be sold through the provincially-owned British Columbia Petroleum Corporation. The agency is responsible for marketing the province's gas.

The gas would be sold from an LNG plant which Dome would build on the Canadian West Coast and shipped by four special LNG tankers, at least two of which would be built in Canada.

Over the last two years,

Brosstroms has been experimenting with reduced crew levels on its six new ships operating the Mediterranean service of

The quest for a new Indian car

BY KEVIN RAFFERTY

INDIA, LOOKING hard for a new car to replace the stock Morris Oxford and Fiat models of the year before yesterday which trundled its roads, is trying again to get French help. Renault and Peugeot have agreed to prepare plans for the modernisation of the Indian car industry and will submit them by the end of the year.

Industrials in Bombay and Delhi remain quietly sceptical about the whole venture. The quest for the new Indian car is something of a Holy Grail: it has been going on for a long time and the search for a car which will suit both India's bumpy roads and the wallets of Indians may prove as elusive.

Dr. Charanjit Channa, the Minister of Industry, freshly elected to the Lok Sabha, has now brought in the team of experts from Paris, talked of a minimum of 100,000 modern cars a year, would be little room for the existing companies, especially the Birlas, have a lot of political clout.

The car-making members of the Birla family have long complained that they wanted to update the technology for their Ambassador car, but costs and problems of foreign exchange and the various red-tape packages of Government permissions necessary for foreign collaboration have prevented them for years.

Against these advantages, there are numerous problems. One is that the Indian market

is not large enough. Currently, fewer than 50,000 cars a year are sold, demand which the existing companies, Hindustan Motors, a Birla company turning out the Morris Oxford model of the mid-1950s, and Premier Automobiles, making an old version of the Fiat, are capable of meeting.

This is not just a question of market size and modernisation, but one full of the twists and turns of complicated Indian politics. If a foreign company was allowed in with the result of building 100,000 modern cars a year, there would be little room for the existing companies, especially the Birlas, have a lot of political clout.

The car-making members of the Birla family have long complained that they wanted to update the technology for their Ambassador car, but costs and problems of foreign exchange and the various red-tape packages of Government permissions necessary for foreign collaboration have prevented them for years.

As the biggest industrial house in India, the Birlas have been frequently abused for

their monopoly power, but have always managed to find at least one family member with close ties and good relationships with the ruling politicians.

And, if anything, foreign capital is a dirtier word in the chauvinistic Indian political dictionary than big Indian business.

Another difficult question concerns ownership of the plant. Economists of all sorts of hue have pointed out that the Indian public sector has not got a distinguished track record as far as industrial output or efficiency is concerned.

Any foreign company would think twice about setting up in India without a special deal for management control—unless the company was concerned mostly with the long-term prospects of India and "getting its foot in the door." There is evidence of French political pressure to break into the Indian market. If, for example, Renault and Peugeot do come together, it would be their first joint venture. Any special deal giving a foreign company more than 40 per cent would have to pass the watchdogs of the Foreign Exchange Regulation Act.

Spain, Austria to lend \$400m to Indonesia

JAKARTA — Spain and Austria are prepared to lend \$400m (£164m) to Indonesia to build an \$800m hydrocracker plant in Dumai, Central Sumatra. Mr. Piet Haryeme, the director of Pertamina, the state oil and gas company, said.

Greatly increased Government revenue deriving from rising oil prices has made Indonesia confident enough to fully finance the Dumai project which, when finished in 1982, could double refining capacity.

Foreign loans for the Dumai project will be fully guaranteed by the Indonesian Government, a reversal of an earlier regulation which said Pertama

mina must seek its own financing for building petrochemical projects.

It will provide a further \$8.5m to develop shipyards in Ujungpandang, Padang, Gresik and Bitung.

• West Germany has approved a loan of \$205m (£85.5m) and grants of \$1.4m to finance development projects in West Sumatra.

Agencies

Swedish shipping group cuts crew numbers

BY WILLIAM HALL, SHIPPING CORRESPONDENT

BROSTROMS, THE Swedish shipping group, has achieved a major breakthrough in reducing manning levels on its new fleet of roll-on/roll-off (ro-ro) ships.

Cuts of nearly a third in crew numbers have been proved possible on the group's new generation of ro-ro ships.

Over the last two years, Brosstroms has been experimenting with reduced crew levels on its six new ships operating the Mediterranean service of

Swedish Orient Line. The ships are designed to be operated with crews of 16 instead of the normal 23.

The Swedish authorities and

seafarers unions have been watching the experiment with interest and Brosstroms recently commissioned a survey of the crews involved which showed that they were happy with the new arrangements.

The company

questioned the crew of every

ship on matters ranging from

safety and comfort to technical efficiency.

The six ships in Swedish Orient's service to the Mediterranean are 12,200 dwt ro-ros with a capacity of 800 twenty-foot equivalent units. The main reductions in crew levels have been on the catering and maintenance side. Major maintenance is now undertaken when the ship is in port.

Brosstroms has replaced its seamen with "ship operators."

The crew consists of a captain, three deck officers, one radio officer, a chief engineer, two other engineers, six ship operators, a cook/steward, and a mess man.

Brosstroms has faced severe financial problems in recent years; its success in reducing its crew numbers will be watched closely by other European shipping companies, particularly the British.

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Banque Internationale à Luxembourg S.A.

Bank Rothschild

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BP closes Scottish plant amid anti-dumping row

By SUE CAMERON, CHEMICALS CORRESPONDENT

THE BRITISH Petroleum group yesterday announced the closure of a 230,000 tonnes a year chemical plant at Grangemouth in Scotland amid growing fears that the European Commission is taking a weak line over petrochemical anti-dumping cases against the U.S.

The BP plant to be shut produces orthoxylene and paraxylene. Both are used to make synthetic fibres, pesticides

and pharmaceuticals.

A European Commission investigation into U.S. dumping of ortho and paraxylene is expected to be announced within the next few days.

BP Chemicals, which manages the Grangemouth xylene plant on behalf of BP California, the owners, said yesterday that cut-price U.S. exports of xylene to Europe had been a contributory factor in the decision to shut the plant.

The company said overcapacity in Europe, plus the collapse of many of its exile customers had also led to his decision.

Hopes that the Commission may act to stop the flow of cheap chemicals across the Atlantic were fading fast among chemical industry leaders this week.

Speaking at a Society of Chemical Industry meeting in Zurich last week, Mr. Robert Horton, who becomes managing director of BP Chemicals next week, made a plea to the European Commission to take action against the U.S.

He told Sir Roy Denman, director general of the EEC external affairs directorate, that the prices being charged by U.S. producers of vinyl acetate

were either dumped or were able to undercut European prices because of Government-controlled oil and gas prices in America.

Leading European chemical companies — including BP Chemicals — fear that if the anti-dumping case on vinyl acetate goes by default, further anti-dumping cases against the U.S. will also fall in effect.

EEC officials investigating

the anti-dumping case on vinyl acetate are believed to have made claims that some U.S. producers are not selling their product in Europe at prices lower than the ex-factory prices they have in America. This relationship in pricing has to be proved to establish that dumping is taking place.

But the European industry claims that if one U.S. producer is dumping products in Europe others will follow. It doubts that one U.S. company would sell its product at vastly different prices to those of its competitors because that would lead to loss of its market share.

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EEC officials investigating

Post Office monopoly defended

By Elaine Williams

MR. ADAM BUTLER, Industry Minister, yesterday defended the Government's decision to retain the monopoly over most of Britain's postal service.

He said that "the Post Office should provide" not a service at any price, but one giving value for money, efficient, reliable and available across the length and breadth of the land."

Although there will be relaxation of the monopoly, it will affect less than 2 per cent of the Post Office's business.

Mr. Butler said, at a Mail Users Association dinner in London, that if the Post Office service fell below certain standards, the Government would be prepared to "open the doors fully, if necessary, to competition."

At present, the Government permits competition in three areas. Private operators will be allowed to carry "time-sensitive or valuable" small mail in competition with the Post Office.

Document exchanges—which carry mainly correspondence between lawyers — are to be allowed to carry mail in bulk between cities. And charities will be allowed to deliver Christmas cards.

To keep its redefined monopoly, the Post Office will have to deliver more than 90 per cent of first-class mail a day after posting. In April and May, 86.87 per cent of first-class mail was so delivered.

The Post Office hopes that, when it raises its postal charges in January by 2p to 14p for a first-class letter and 14p to 11.3p for second-class, more second-class letters will be posted to take the strain off the service.

BRITAIN'S attempt to get into the mass market for microchips began yesterday in a waterlogged field two miles west of Newport in Gwent.

Standing in the middle of the field in Wellington boots, Dr. Richard Petritz, the American managing director of the National Enterprise Board's subsidiary, Inmos, announced that this was to be the site of British microchip production.

Inmos, conceived more than three years ago by Dr. Petritz together with fellow American Paul Schroeder, and British-born Dr. Iain Barron, has had a long and turbulent political history.

Throughout this summer the Government has been trying to decide whether Inmos should

get its second £25m to build production facilities in the UK.

Most of the N.E.B.'s first £25m has gone towards building a pilot production plant in Colorado Springs in the foot-hills of the Rocky Mountains.

The Government finally agreed that Inmos should have its second £25m on condition the site was in South Wales. Inmos had vigorously argued that UK production should be in Bristol, as near as possible to its Bristol headquarters, which employ around 60 scientists and engineers in research and design.

After more than six months' debate, Inmos won its battle for the money but lost the

Trading stamps operation to close

By David Churchill
GREEN SHIELD trading stamps, which were regularly collected by about half of Britain's shoppers only 10 years ago, will almost disappear during the next few months.

Mr. Richard Tompkins, who made one of the largest personal fortunes in Britain from his trading stamp empire, yesterday decided to close down his Green Shield operation.

However, Mr. Peter Rugsley, Green Shield's managing director, claims that if one U.S. producer is dumping products in Europe others will follow. It doubts that one U.S. company would sell its product at vastly different prices to those of its competitors because that would lead to loss of its market share.

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EEC officials investigating

Robert Fleming admitted to Accepting Housing Committee

BY MICHAEL LAFFERTY, BANKING CORRESPONDENT

ROBERT FLEMING, the City merchant bank, has been admitted to membership of the Accepting Houses Committee, the elite club of London merchant banks.

It is the first new member of the committee since Singer and Friedlander was admitted in 1873, and restores the total membership to 17 banks.

Membership means that bills of exchange drawn on Fleming will be eligible for re-discount at the Bank of England. This means that Fleming's bills will now automatically command the discount rate in the discount market.

The extension of AHC

membership follows a decision of the Fleming management to extend the company's operations beyond the traditional field of fund management into banking with the implementation of the 1979 Banking Act.

Mr. Bill Merton, the Fleming chairman, said yesterday that the motive for this was partly defensive and partly opportunity.

The rules for admission to the AHC are not entirely clear. Recently, Antony Gibbs was forced to resign following its acquisition by the Hongkong and Shanghai Banking group, on the grounds that this bank was not British.

Like all other leading London

merchant banks it wants to be able to create secret reserves, and to have the right to smooth results from one year to the

In theory all British banks, apart from the clearing banks, are entitled to this privilege. However, it is understood that no new exemptions have been granted by the Trade Department since 1969.

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More staff laid off at Perkins engine plant

Financial Times Reporter

MORE workers were laid off yesterday at Perkins' Peterborough diesel engine plant.

When 450 workers were told to stay at home until November 7 because of the closure of certain assembly tracks, about half of these were already laid off.

Perkins also announced yesterday that the 900 people who are to be made redundant from the 7,000-strong workforce will finish work on November 7.

Debenhams closure
THE DEBENHAMS group plans to close its store at Dudley in the West Midlands after Christmas. Some 28 employees are expected to be made redundant.

'Gloomy' outlook

The volume of work being taken on by chartered quantity surveyors continues to decline and the outlook remains "gloomy," according to the Royal Institution of Chartered Surveyors.

Meal marketing

SUFFOLK County Council has asked the Infoplant public relations company to "market" midday school meals, in an effort to whet pupils' appetites. The number of children eating school meals has fallen 30 per cent following three price increases since September 1979.

Salaries bright

SALARIES and benefits for accountants in the public sector continue to look attractive when compared with equivalent salaries in the private sector — despite the Government's attack on public expenditure according to a survey by Accountancy Personnel, part of the Career Care employment agencies group.

Print inquiry
THE review body, which is considering the future of the British Printing Industries Federation following its serious dispute with the National Graphical Association earlier this year, will begin framing its recommendations within the next two or three weeks.

Inmos urged to get Britain's microchip production line rolling

Jason Crisp visits the new home of the world's most advanced technology

RECENT political delays, Mr. Nicholas Edward, Secretary of State for Wales, reinforced the urgency for Inmos to get into micro-production as soon as possible.

He said local companies did not realise the benefits of Inmos coming to South Wales. There would shortly be representations to local companies to find out what they might be able to do.

Within South Wales there has been considerable conjecture about the siting of the plant which expects eventually to employ 1,000 people.

The main alternative was Cardiff. Ironically, in the light of the

recent political delays, Mr. Nicholas Edward, Secretary of State for Wales, an area of high unemployment.

Work on the Newport site, a field fringed with oak trees, begins early next year. According to Dr. Petritz, the factory, using the latest modern production equipment, should be ready within 12 months.

Within South Wales there has been considerable conjecture about the siting of the plant which expects eventually to employ 1,000 people.

The main alternative was Cardiff. Ironically, in the light of the

probably more interested in female staff, like other electronics companies.

The first products from the Welsh factory will be the 16 K Static Ram and the 64 K Dynamic Ram — memory chips capable of handling 64,000 individual units of information.

Inmos began sending its main products to computer manufacturers and other users of microchips for "sampling" 10 days ago.

A wide range of companies make microchips in the UK. American and other foreign companies produce mass microchips but are usually as much as three years behind in technology.

Dr. Petritz, speaking at New

gate, said up to 80 per cent of Inmos staff might be recruited locally.

Mike Howlings, Administration Manager, Norwich Union.

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UK NEWS

North Sea drilling 'could almost double by 1983'

By MARTIN DICKSON, ENERGY CORRESPONDENT

EXPLORATION and test drilling in the UK sector of the North Sea could almost double between now and 1983, provided that enough rigs are available, says a report by stockbrokers Wood, MacKenzie.

It says offshore exploration and test drilling in North West Europe as a whole has shown a substantial increase this year from a relatively low point in 1979 and by 1983 activity could be about 40 per cent above the current level, partly in response to higher oil prices.

European exploration and test drilling could increase from 36 rigs years in 1980 to 51 in 1983. A rig year measures the amount of work done by one rig in a 12-month period.

"Most of the forecast increase is expected to come from the UK sector," says the report. "Many prospects remain to be

appraised and there are also blocks which have not yet seen any drilling. These opportunities would be augmented by acreage offered under the Government's seventh round of North Sea licensing.

Wood, MacKenzie, whose figures are based on a survey of the intentions of leading North Sea oil companies, estimates that the UK demand for rigs used for exploration and appraisal will rise from 16 rigs years to 30 in 1983.

In the exploration phase "appraisal" or test drilling which follows is to discover the quantity and type of the oil.

The report says the targets for exploitation depend on the already this year certain wells have had to be delayed because of the limited supplies of rigs.

It estimates that total demand for rigs in North West Europe for all types of offshore

activity—development and production as well as exploration—will rise from 56 rig years this year to 72 rig years in 1983.

On the supply side, the report says the offshore drilling fleet in North West Europe of a little over 60 could rise to between 70 and 75 by 1983. On this basis, there is likely to be a shortfall of rigs during the next two years with a balance being reached in 1983.

"It seems probable that the latest drilling targets may have to be scaled down," the report says. "It may also be that the supply/demand squeeze will lead to even higher rig rates in the short term."

The report says rig rates have risen dramatically during the past two years. A large semi-submersible type rig could fetch \$80,000 a day compared to less than \$20,000 at the bottom of the market in late 1978.

He said: "Our planning currently assumes that, while there can be little relaxation of marketing restrictions before 1984-85, we should be home and clear beyond that."

Mr. Scott, who was speaking at an award presentation to north west regional winners of the 1980 Gas Energy Management Competition, said the potential of the Morecambe field, the first of commercial significance off the north west coast, was "much larger than at first thought."

British Gas plans to invest £1bn in developing the field, with first supplies being brought ashore by 1984. The Morecambe field is expected to be delivering 1,200m cubic feet a day by the mid-1980s.

The field will be used primarily to cope with winter surges in demand. It was originally due to be integrated into the UK gas grid in the late 1980s, but it was brought forward to meet seasonal variation in demand.

Estimates of the size of the field, which is around 20 miles off the Lancashire coast, have been upgraded since its discovery from 2.3 trillion (million million) to 5 trillion cubic feet. This compares with total reserves in the North Sea estimated at between 26 and 74 trillion cubic feet.

British Gas is to decide after operational experience whether to take the ultimate daily flow up to 1.8bn cubic feet. Gas from the field will be brought ashore by a single pipeline due for installation in 1982.

North West regional winners of the competition were a Milk Marketing Board dairy near Preston, which has reduced consumption by 18 per cent by installing waste heat recovery equipment, and Lancaster University.

Four years to meet demands for gas

Financial Times Reporter

IT COULD be another four years before British Gas can meet all demands for supplies and lift current restrictions on marketing, Mr. George Scott, deputy chairman of North West Gas, said yesterday. He said measures taken last year, when the industry "could not hope to cope with the enormity of demand from disenchanted oil users," had kept under control a situation which "could have become completely out of hand."

Ruling out any question of a return to the previous free-for-all," Mr. Scott said this meant the industry could still not accept large new loads of over 25,000 therms a year.

He said: "Our planning currently assumes that, while there can be little relaxation of marketing restrictions before 1984-85, we should be home and clear beyond that."

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Water Council says charges will rise faster than inflation

HOUSEHOLD WATER charges in England and Wales are likely to increase faster than the rate of inflation next year, Sir Robert Marshall, chairman of the National Water Council, warned yesterday.

He also said that Government spending cuts could make difficult the maintenance of safety and current standards.

The extent of the water price rises will depend on the size of the financial targets which the Government is expected to announce for the water industry in the next few weeks.

They will also reflect the introduction of Current Cost Accounting and the enforcement of Section 30 of the 1973 Water Act, which increases the share of costs borne by domestic customers compared with commerce and industry.

Sir Robert, introducing the Council's annual report, pointed out that charges this year had risen marginally less than the Retail Prices Index, with average household bills of £1 a week for all water services.

The Authority said it was surprised that so few businesses

were taking the option of installing meters since many of them would be saving themselves "hundreds of pounds."

A Coventry factory fighting for survival is using its own pumping equipment to draw water from its own resources into its premises.

But the water charges have risen by 500 per cent in the past five years. Now the matter is being reported to the Monopolies Commission.

It follows an inquiry into the running of the giant Severn Trent Water Authority.

Mr. Keith Rose, the works manager of the firm British Celanese Limited, said yesterday: "It is a ridiculous and massive water bill under the circumstances. We have a water abstraction licence, but it has reached a farcical figure. It costs over £7,000 to pump our own water and over £90,000 for effluent disposal. How does the authority justify this?"

The firm employs about 1,200 people, making vital exports in plastics and acetate yarns.

Average prices in London and the South East, the West Midlands and Wales dropped marginally, they showed small gains elsewhere. The highest rate of increase, 6.2 per cent, was in Northern Ireland.

Average prices at the end of September were 9.8 per cent higher than a year earlier. The last time prices moved ahead at an annual rate below 10 per cent was in early 1978.

A spokesman for the Abbey stated: "The final quarter of 1980 is unlikely to show any major change on the present trend. Although there may be small falls in some regions, it is expected that the national average price will remain fairly stable, or rise only marginally."

The annual increase is likely to be between 6 and 8 per cent, says the society, and will be in single figures. In 1979 house prices rose on average by nearly 30 per cent.

In the third quarter there was a substantial increase in activity at the lower end of the housing market, particularly among first-time buyers, who accounted for 51 per cent of all offers by the society, against 48 per cent in the second quarter.

Abbey said that while the desire for home ownership was still the most important factor, the first-time buyers' market was boosted by people who might prefer to rent but could not because of lack of public or private rented accommodation.

Some house prices down, says Abbey

By Michael Cawell

HOUSE PRICES continue to stagnate and are falling back in some regions, says the Abbey National Building Society.

Abbey said yesterday that the average price of a home in the third quarter was £25,248, a fall of 4 per cent from the previous three months. It was the first time for three years that a quarterly drop in market prices was recorded.

While prices in London and the South East, the West Midlands and Wales dropped marginally, they showed small gains elsewhere. The highest rate of increase, 6.2 per cent, was in Northern Ireland.

Average prices at the end of September were 9.8 per cent higher than a year earlier. The last time prices moved ahead at an annual rate below 10 per cent was in early 1978.

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Taxes may rise as oil income falls

By RAY PERMAN, SCOTTISH CORRESPONDENT

The Government may have to increase personal and corporate taxation in the late 1980s, to compensate for a fall in revenues from North Sea oil, Mr. Alexander Kemp, of Aberdeen University, said yesterday.

Mr. Kemp, co-author of a research monograph on the UK oil tax system, told a press conference that the Government's total tax take from the North Sea was likely to decline as fields became expensive to develop.

This was partly because of

the tax relief, which could be claimed by oil companies to compensate for capital costs. As fields in more difficult waters were developed, costs would rise and the tax take would fall.

The present tax regime also favoured small fields, particularly during a period when oil prices were rising, and gave marked advantages to operators working on more than one field in the North Sea.

Mr. Kemp said that, in spite of the increase in Petroleum Revenue Tax,

in the last Budget, oil-taxation in the UK remained less than in Norway. The total Government receipts from petroleum and corporation taxes and from royalties was about 83 per cent of gross profits of fields with good returns, and between 60 and 62 per cent on poorer fields with a return of 10 per cent or less.

(*The Impact of the System of Petroleum Taxation in the UK on Oil Operations and Government Revenue*, Fraser of Allander Institute, 100 Montrose St, Glasgow. Price £2.50.)

British adapting to energy costs

By OUR ENERGY CORRESPONDENT

A SUBSTANTIAL number of British companies have considered changing sections of their business or product lines because of rising energy costs, says a report by the Management Centre Europe.

The Brussels-based organisation says 31 per cent of British companies that took part in a survey of European business attitudes to energy had considered changing some activities because of rising fuel bills. This compared with 25 per cent for Europe as a whole, 32 per cent

for France and 23 per cent for West Germany.

But only 9 per cent of British companies said profits had been affected to a great extent by the energy crisis, compared to 10 per cent for Europe. A further 68 per cent said profits had been affected to a certain extent and 23 per cent not at all.

The survey was based on 570 answers to 3,000 postal questionnaires sent to senior executives in 10 countries last January.

Some 57 per cent of companies replying said they had given someone specific responsibility for energy issues.

The UK was top of this league with 65 per cent of companies having someone in charge of energy matters.

Across Europe only 23 per cent of the companies reporting had any kind of contingency programme to deal with effects of an energy crisis.

(*Business and the Energy Issue*. Management Centre Europe.

For France and 23 per cent for West Germany.

But only 9 per cent of British companies said profits had been affected to a great extent by the energy crisis, compared to 10 per cent for Europe. A further 68 per cent said profits had been affected to a certain extent and 23 per cent not at all.

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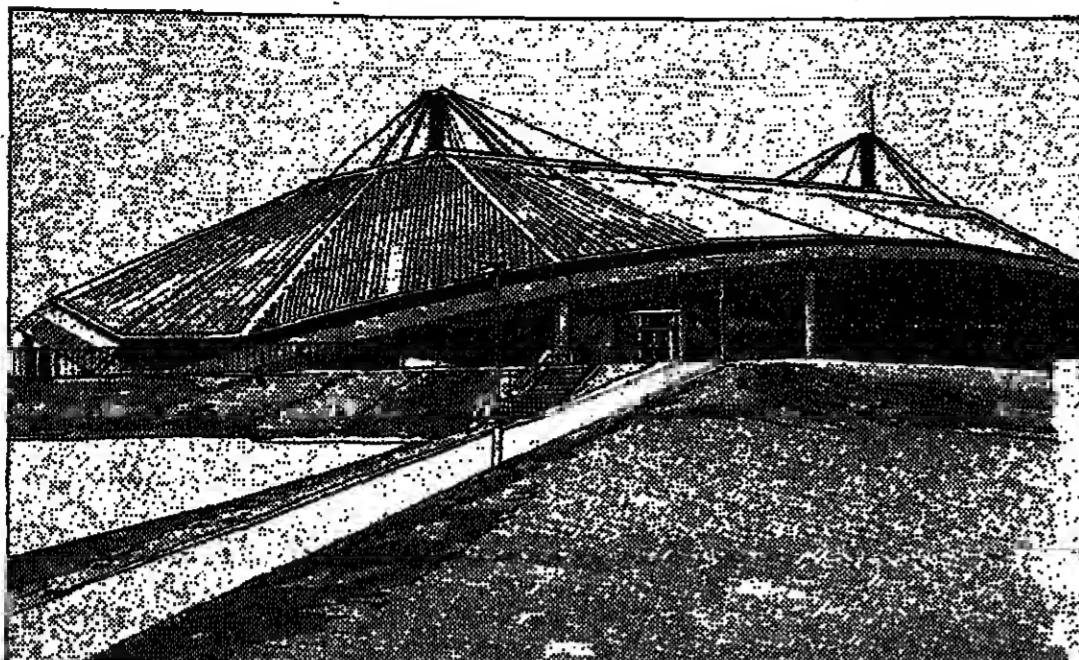
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Gränges AB is one of Sweden's largest corporations, known throughout the world as a major metals producer. But you may be surprised at the wide range of our products which are solving problems for British industry.



To the construction industry we're "The first to last."

Korralal, is the most widely used profiled aluminium building sheet in Britain. It is being specified by a growing number of architects because it's rust free and maintenance free. Literally, it's the first profiled sheet to last for years.

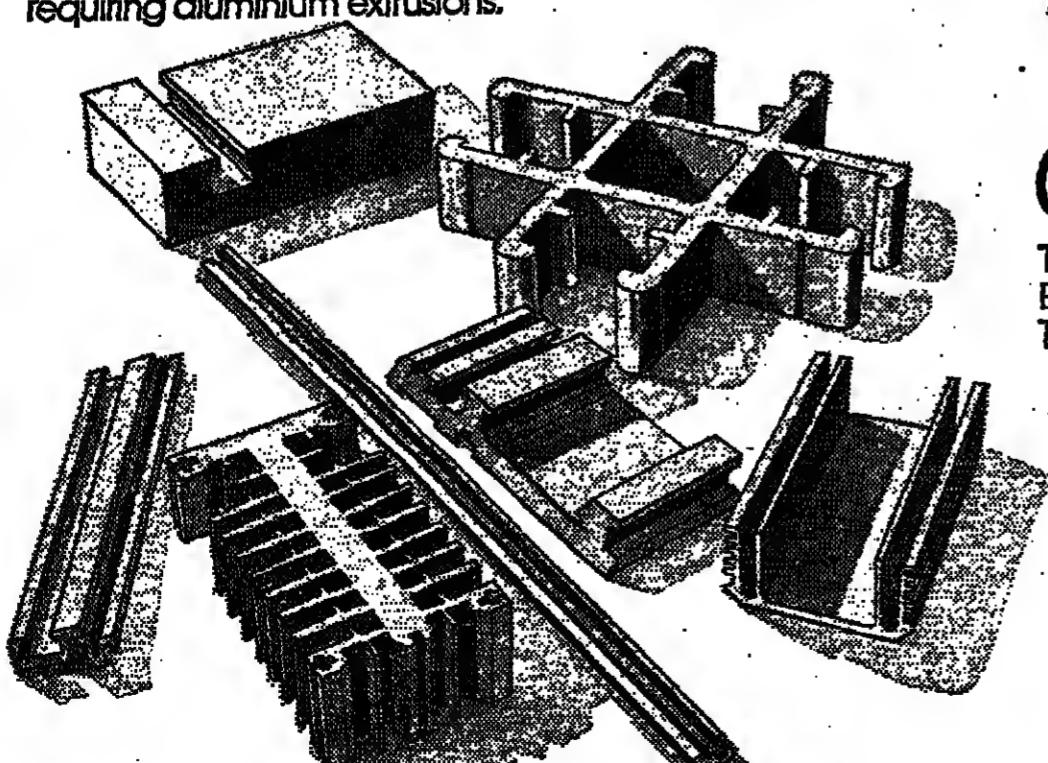
That's why you see Korralal on more and more roofs and walls, such as the Richard Dunn Sports Stadium which was recently completed in Bradford.



To industry, we're the efficient extrusion service.

Since 1968, SAPA has become the fastest growing producer of aluminium extruded profiles in Britain.

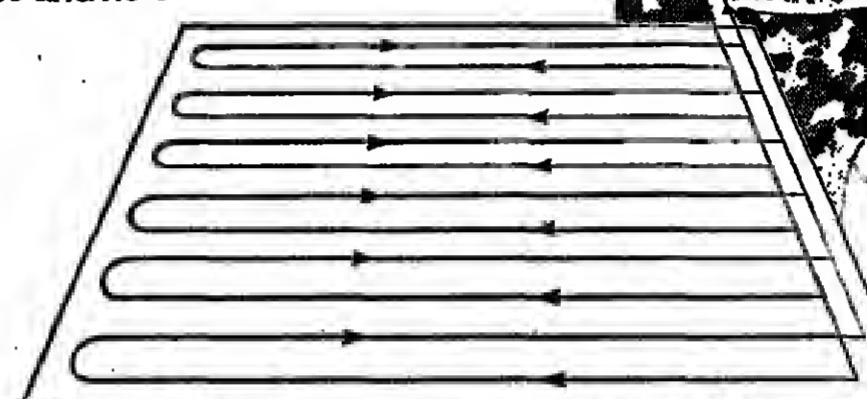
A policy of continued investment and expansion in the UK, backed by personal service, quality and reliability, are contributing to the success of almost every type of business requiring aluminium extrusions.



To Manchester City we are uninterrupted football.

Last winter, the Manchester City club installed the Meltaway system sold by Wirsbo Bruk the Gränges tube centre. The patented, cross-linked hotwater, polyethylene pipes installed below the surface of the ground kept the winter away economically.

Four other famous British clubs will have the same system installed before this winter, promising them better football, less injuries and no cancellations.

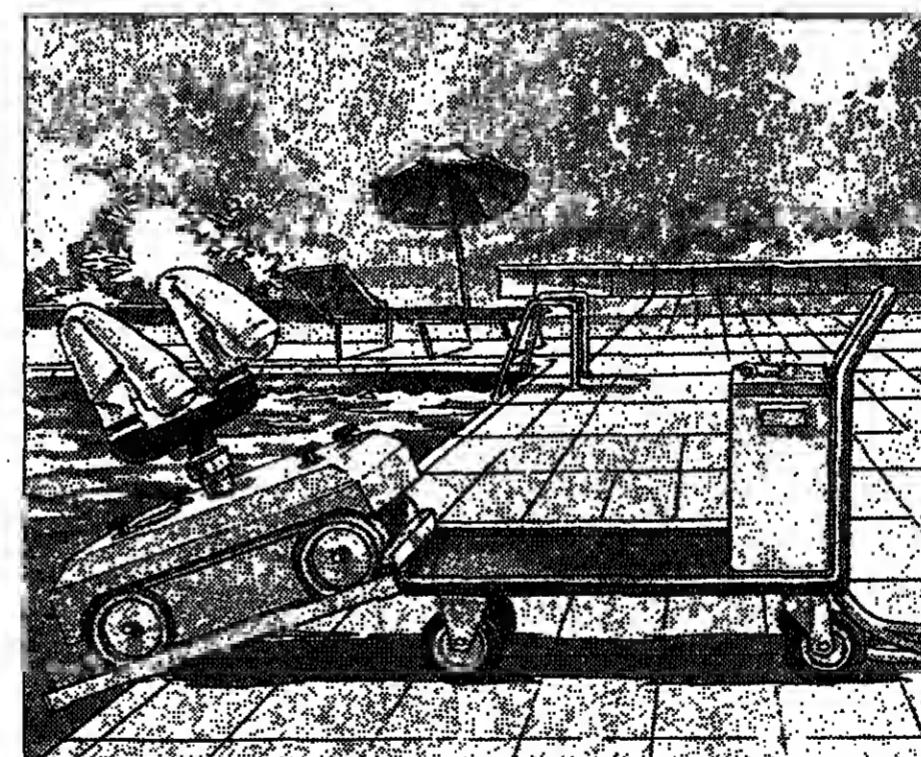


To the British Motor Industry we are the answer to engineering problems.

Gränges supplies over 5,000 different components to the European automotive industries. In fact, one car in ten has a radiator made from Gränges Metallverken's thin copper strip.

Jaguar, Triumph, Ford, Volvo, Saab, BMW, Peugeot and Citroen are among the 120 types of automobile using our companies' technology in aluminium, copper or plastic.

Furthermore, Gränges Alucent supply aluminium sheet and strip to a variety of industrial and consumer markets. Specialities include thin strip for heat exchangers, brazed/clad aluminium for the car industry and patterned material for the transportation market.



To swimmers, we're clean water.

You'll find tens of thousands of submersible pumps from Weda Pump pumping up to 20,000 litres/minute in heavy industry, steelworks, power stations and building sites.

Now our new automatic pool cleaners are making swimming more healthy and pleasant throughout Britain.

Gränges Facts and Figures

Total Sales
Export Sales
Total Assets

£555,800,000
£275,900,000
£650,300,000

1979 Sales in Britain
Gränges Aluminium
SAPA
Gränges Metallverken
Gränges Weda
Wirsbo Bruk
Others

£9,589,000
£10,808,000
£3,286,000
£973,000
£3,900,000
£1,109,000
TOTAL: £29,665,000

GRÄNGES IN BRITAIN

Gränges In Britain: Gränges Eseam (UK) Ltd, Leon House, 283 High Street, Croydon CR0 9XT, Surrey. Tel: 01-681 0061. Telex: 946526. SAPA Ltd, Tibshelf Derbyshire DE5 5NQ. Tel: 0773-872761. Telex: 377586. Gränges Eseam (UK) Ltd, Graeme House, Wilbraham Road, Chorlton-Cum-Hardy, Manchester M21 1AQ. Tel: 061-661 9398. Telex: 667980. Weda Pump (UK) Ltd, 5 Ennis Close, Floats Road Industrial Estate, Wythenshawe, Manchester M23 9LE. Tel: 061-998 0717. Telex: 669334.

UK NEWS

Trident spending 'just not viable'

BY LYNTON MCALIN

IT IS an "economic impossibility" for the Government to spend £5bn on the Trident strategic nuclear missile system without harming Britain's conventional forces, the Centre for Defence Studies at Aberdeen University says today in a report attacking budgeting aspects of the plan.

The possibility that the Trident programme will "emasculate the rest of the defence programme" is put forward by Mr. David Greenwood, director of the centre, in the Defence Attache journal.

He warns that a piecemeal reduction of spending on conventional forces will be the technique used to fund the missile system.

Already, he says, "the option of a deliberate alteration in the scope of the British contribution to the North Atlantic Treaty Organisation has not been dismissed out of hand in Whitehall." It is being discussed "sofa voice" at the moment.

Defence spending is already under intense pressure from Treasury Ministers even without the Trident programme. The Ministry of Defence is finding difficulty in keeping within stringent cash limits and a three-month moratorium on defence contracts is still in force.

But Mr. Greenwood says that

"things will not be what they were going to be."

Expansion 'may not follow cuts in inflation'

By Ray Pernam,
Scottish Correspondent

A CUT in interest rates or a fall in inflation is unlikely to lead to an early expansion of economic activity, the Fraser of Allander Institute argues in its quarterly economic bulletin published yesterday.

The institute, based at Strathclyde University, asserts that there is no strong evidence linking the level of investment with interest rates. Businesses will not invest unless demand exists for the goods they produce.

The company claims to be the biggest UK manufacturer of lorry loaders—mechanical grabs for shifting earth, rubble and other materials—with a total output from its Blackwood plant of 1,500 units a year, 55 per cent of which are exported. Employment at Blackwood, Bradford and another service base at Park Royal, London, is about 200 and total UK turnover is more than £5m a year.

Herr Weyhausen, speaking at the opening of the Bradford depot, said the company was investing in Britain because it was the European country with the greatest potential.

It was destined to become the biggest market for lorry loaders and excavators in Europe, exceeding Germany, France and Italy, he forecast.

Herr Weyhausen said: "We are

Weyhausen invests in British loader market

BY RYHS DAVID

WEYHAUSEN, THE German manufacturer of loaders and excavators, is spending £2m on its UK operations this year, with further heavy investment planned, Herr Gunter Weyhausen, the company's chair-

man, said.

The group is pending film on extending its Blackwood, Lanarkshire, factory where it makes lorry loaders and it has recently opened a film depot at the company's main UK service base and a handing centre for its German-made excavators imported into Britain.

Weyhausen's investment in the UK would also enable it to expand its technology and its manufacturing base to meet the rising tide of competition from the newly industrialising countries of Asia.

"We West Germans cannot meet the challenge single-handed. You British should not meet it single-handed. But as Europeans we can meet that challenge and may even turn it to our advantage," he said.

The company claims that with its new Blackwood facilities, which are due to be formally opened early next year, it will be able to offer more effective competition in the UK market against imported lorry loaders, in particular Scandinavian suppliers.

Weyhausen is also planning to use its Bradford depot for a major attack on the UK excavator market. The company's excavators have until this year been handled in the UK by an agency, but sales and servicing are being assumed by the parent group.

Import curb urged to save jobs in knitwear

By Rhys David

A CALL for prompt Government action against cheap U.S. exports has come from another hard-pressed textile sector—the knitwear industry, which is based around Leicester and Nottingham.

Output in the industry has fallen by more than 10 per cent in the past year, and a total of 11,000 jobs have been lost, bringing the total employed in the industry down to under 100,000.

A march through the streets of Leicester to protest at redundancies and imports being organised for November 12 by the National Union of Hosiery and Knitwear Workers.

Exports of American knitwear and knitted fabric to Britain were increasing at an alarming rate, often at prices lower than those charged by Third World countries, Mr. John Harrison, director of the Knitting Industries Federation (KIF), said last night.

He said the new International competition was based on the weak dollar, subsidised energy charges and access to pockets of cheap immigrant labour.

"While the General Agreement on Tariffs and Trade (GATT) Multi-Fibre Arrangement has largely closed the front door on cheap imports, the back door will swing open until effective action is taken against them,"

Mr. Harrison said Government action to curb U.S. imports would generate a great deal of political goodwill for Britain in the Third World.

As long as U.S. exports were uncontrolled, they could claim with justification that the MFA was a divisive and discriminatory instrument applied against them.

Apart from action to counter the American challenge, the Knitwear Federation is also urging the Government to ensure that safeguard clauses in the MFA bilateral agreements between the EEC and its major suppliers are speedily invoked.

More than 60,000 jobs were lost as a result of redundancies in the North West in the first nine months of this year, including 15,000 in textiles.

'Legal trap' exposed in insurance policies

A LEGAL trap for insurance policy holders, enabling insurance companies to avoid meeting some claims, was exposed yesterday by the Law Commission.

Established to monitor the law and to recommend changes in legislation, the commission says another hard-pressed textile sector—the knitwear industry, which is based around Leicester and Nottingham.

Output in the industry has fallen by more than 10 per cent in the past year, and a total of 11,000 jobs have been lost, bringing the total employed in the industry down to under 100,000.

The law enables insurance companies to refuse to meet claims if they discover that a policy holder has withheld information about himself or circumstances which they consider should have been told of the offence. Their stance was supported by the courts.

The present state of the law puts insurance companies in the position of "both judge and jury". It leads to mischiefs that should be righted,

Commission says.

The Commission has produced a draft Bill aimed to implement reforms.

MPs propose big shake-up of higher education

Michael Dixon reports on a select committee's 46-point plan for change

A MAJOR shake-up for higher education was proposed yesterday by the House of Commons select committee on education, science and the arts.

The mixed-party committee's 46 recommendations would eventually group universities, polytechnics and colleges under the same quasi-independent supervisory body, and cause some of the 44 universities to stop doing research and become like polytechnics or liberal arts colleges.

The MPs' strategy is to equip higher education for the "microprocessor age" by allowing individual institutions more freedom to respond to demand by students, who would include a much increased proportion of adults. Students would be supplied with improved information on courses available and on their likely employment prospects.

Government ministers should be given special responsibility for "continuing education" for

adults, and for providing good careers advice, according to the one-man committee headed by Mr. Christopher Price (Lab., Lewisham).

The aim should be to provide flexible courses which would be useful and attractive to more than the 12 per cent of the population involved in higher education.

In the meantime, the committee has called for emergency measures which would curtail several existing freedoms, particularly in universities.

Room for new staff able to develop different kinds of courses should be made by introducing "fair redundancy schemes," and by cutting the number of academics officially given life tenure of their jobs.

Surplus lecturers in mathematics, physical sciences and

other subjects in which there are shortages of school teachers should be encouraged to transfer to schools. Other surplus lecturers should be helped to re-train.

Although the MPs state as "a principle of policy" that students' grants and teachers' pay should be the same regardless of their subject, grants and pay should be given to those specialising on shortage subjects and promising to continue in "relevant employment" until the deficiencies in schools have been overcome.

In pursuing its longer-term aim, the committee is anxious to prevent what it sees as an attempt by the Department of Education and Science to gain effective control over higher education.

The Funding and Organisation of Courses in Higher Education, HMSO, £5.20.

This announcement appears as a matter of record only



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as Agent for the Export Credit Facilities
and the Bank Guarantee

APPOINTMENTS

Bridon group changes

A new executive structure has been announced by BRIDON which will be put into effect from December 1.

Mr. J. W. Naylor, at present in charge of UK and European activities, is appointed chief executive, reporting to Mr. Jack Laird, who remains chairman.

Mr. David Houghton, who is relinquishing his position of commercial director, Yorkshire and Humberside, British Steel Corporation, will be a director of Bridon and takes up the post of chairman and managing director. Bridon Steel, responsible for British Ropes and Bridon wire, which will continue to be a separate company.

Mr. G. E. Armitage, Mr. A. R. Clawson, Mr. P. Walker and Mr. B. H. Axe have been made executive directors of Bridon Steel. Mr. L. C. A. Newham, chairman and chief executive of Bridon International, is also appointed a non-director of Bridon Steel and Bridon Fibres and Plastics.

Mr. Houghton, Mr. Newham

and Mr. J. R. K. Buckley (who is chairman and managing director of Bridon Fibres and Plastics) are responsible for the new executive structure to Mr. Houghton for the rope, wire and fibres and plastics activities of the group.

Mr. Edward J. Hammel has been promoted to assistant treasurer of RELIANCE GROUP INCORPORATED, New York. He will be responsible for short-term investments, cash mobilisation, short-term borrowings, certain bank relationships and various special projects.

* Mr. E. F. Cutler and Mr. H. A.

Drake have been appointed direc-

tors of TERRA NOVA INSUR-

ANCE COMPANY. Mr. Cutler is vice-chairman and chief adminis-

trative officer of Fireman's Fund

Insurance Companies and Mr.

Drake is president of Aetna

Insurance Company, both of the

U.S. Mr. Cutler succeeds Mr.

E. T. Grimes, who has left the

Terra Nova Board. Mr. O. R.

Arton has also returned from the

Board.

* Mr. Peter J. Bl. Fairlie has joined the Board of GLEN-

TURRET DISTILLERY, Crieff,

Tayside. He will be responsible

for bottled sales and director of

the newly-formed retail division.

* Dr. Peter Smith, research and

technical director of ICI

Organics Division at Blackley,

Manchester, is the new chairman

of the North West region of the

CHEMICAL INDUSTRIES

ASSOCIATION.

HOLIDAY HOMES

plus a sound investment in S.W. Scotland—last chance to buy a luxury permanent holiday home next to the Solway coast in Kirkcudbrightshire. For investments, holidays or retirement. Fishing, restaurant, bars and horse riding on site. Each log home has three bedrooms, sitting room, bathroom, kitchen, central heating and with resident management makes a good return possible on investment. Price—£27,500 each—only two left. Send for full information and colour brochure to: Frank Gourlay, Barend Properties Ltd., Barend, Sandyhills, Dalbeattie, Kirkcudbrightshire. Tel: 038-778 663.

TO LET FURNISHED

55 PARK LANE, W1

This charming black granite block has a selection of FURNISHED flats available at rentals from £120 per week to £1,000 per month. 24 hr porters. 24 hr laundry.

LET TO LET, FURNISHED, LONDON, SW1. 24 hr porters. 24 hr laundry.

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LET TO LET, FURNISHED, LONDON, SW1

Some takeovers can seriously affect your export business.



The exporter has to survive in the business world, but he must also live in a wider one. A world where takeovers are negotiated, not by board directors, but by 'peace-keeping forces' and military 'advisors'.

And the havoc they create can only jeopardise an exporter's chances of getting paid.

No-one would argue that the whole world is quite so disaster-prone. Indeed, there are still many overseas markets where British companies are doing very well.

Even so, they must still run the gauntlet of various other risks, from natural disasters and insolvent customers to the collapse of an overseas country's economy.

Last year alone, ECGD reimbursed British exporters to the tune of over £250 million for losses sustained

overseas. (The majority of these losses stemmed from some form of political trouble.)

Yet many British exporters still have their heads firmly in the sand, thinking 'it could never happen to us.'

But 12,000 more prudent firms have adopted the one sure line of defence: ECGD. A government department with over 60 years' experience in helping the exporter.

ECGD offers the only credit insurance available which covers you for non-payment on exports of goods or services, world-wide, irrespective of whether it's the customer or the country that fails.

But ECGD also benefits the exporter in many other ways. Opening doors to cheap finance, for instance, by giving cover direct to the financing bank.

Or providing cover for sales from stock held overseas, (and for the stock itself). And cover for contracts financed or invoiced in foreign currencies.

But above all, ECGD gives you a feeling of security. The safe knowledge that, should any of your overseas markets be taken over, your company will not be among the casualties.

ECGD
EXPORT WITH CONFIDENCE.

Export Credit Guarantee Department, HEAD OFFICE - London EC1: 01-806 8749 ext 255. LOCAL OFFICES - Central London: 01-457 2382. South London: 01-561 2921. North West: 01-804 6555. Scotland: 01-554 3111. Northern Ireland: 01-731 771. Belfast: 0121 229597. Cambridge: 0223 633015. Glasgow: 041-832 8707. London: 01-455 3111. Jersey: 01-728 3221.

No fall in interest rates yet, says PM

BY IVOR OWEN

PRIVATE SECTOR companies will benefit if the Government succeeds in keeping public expenditure within the totals set for this year and next, the Prime Minister insisted in the Commons yesterday.

Reduced Government borrowing would leave room for more private sector borrowing at a lower interest rate. She stressed: "We cannot bring interest rates down while the demand for loans on the part of both Government and companies together is as high as it is."

Mrs. Thatcher, in her first appearance at the Treasury dispatch box since MPs returned from the summer recess, resolutely defended the Government's economic policy in the face of further outright condemnation from the Opposition and some isolated sniping from the Tory backbenches.

Mr. Denis Healey, Shadow Chancellor, looked on in

silence as Mr. Michael Foot, his main rival in the contest to decide who should succeed Mr. James Callaghan as Labour leader, led the onslaught from the Opposition front bench.

Moving in quickly in his role as deputy leader of the Opposition, Mr. Foot challenged the Prime Minister over the "leaked" secret documents which have highlighted the resistance coming from the Minister of Defence to the latest Treasury demands for retrenchment.

Mr. Foot pressed her to say whether she agreed with the letter (marked "secret") which Mr. Biffen had sent to the Defence Secretary calling for cuts in the defence budget of £400m a year up to 1984.

The Prime Minister brusquely replied that she was not prepared to take lectures on defence from Mr. Foot.

She emphasised the benefits

which would flow to the private sector from the containment of

Government documents. Whether in defence or other spheres, Government could not be carried on except on the basis of confidence and trust, she snapped.

Matters which are confidential should be kept confidential," Mrs. Thatcher declared.

She stressed that this year's cash limit for defence had already been increased by some £250m through drawing on the contingency reserve.

"We should and must do that

if there is to be room within

the private sector for the necessary measures which they need to take," she said.

She also told Mr. Winnick:

"It is wrong to say that cuts

in public expenditure will lead to further unemployment.

"If we leave more and more

burdens to fall on the private

sector that is where unemployment will arise."

Mr. Nicholas Winterton (C. Macclesfield) complained that

public sector spending when Mr. David Winnick (Lab., Walsall North) maintained that further cuts in Government expenditure would deepen the recession and force more people into the dole queues.

The Prime Minister explained

that what the Government was trying to do was to hold to the public expenditure total already published for this year and next.

"We should and must do that

if there is to be room within

the private sector for the necessary measures which they need to take," she said.

She also told Mr. Winnick:

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"If we leave more and more

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sector that is where unemployment will arise."

Mr. Nicholas Winterton (C. Macclesfield) complained that

the private sector was carrying the major brunt of the effects of the Government's economic policy and urged the Prime Minister to look at the system operated in Western Germany to assist industry when interest rates rose above a certain level.

He suggested that some such action was required to ensure

that there was some manufacturing base left in Britain when the Government's overall policies—“which I fully support”—were successful.

The Prime Minister answered

that it was the total demand for

borrowing, partly by the public

sector and partly by the private

sector, which was keeping up

interest rates.

If the Government borrowed less there would be lower

interest rates, and a reduction in the proportion which the Government took in public

spending would leave a greater

part for the private sector.

Govan Shipbuilders on the Clyde that the European shipbuilding industry could be driven out of business within five years unless something was done about Japanese competition.

We have a powerful, determined and ruthless competitor in the Japanese," he said.

British Shipbuilders planned

to ask the Government to approach the EEC for help in tackling the problem. He did not rule out the possibility of cuts on Japanese ship imports.

Strikers sacked

• About 450 workers at Lewis Offshore's fabrication yard at Arnish Point, Stornoway, who went on strike on Friday, received dismissal notices in the post yesterday.

Employment at the yard has

been cut from 1,500 last year to

about 700, and will drop further through voluntary redundancies.

A plan to switch to offshore

contracting or ship repair has

yielded no orders, and tenders

for new merchant ships were

largely unsuccessful, largely

because British Shipbuilders

insisted that the yard tender on

the basis of its productivity

record rather than projections

of possible improvements.

• Our Shipping Corres-

pondent writes: Mr. Atkinson

said yesterday after a visit to

the post yesterday.

The strike, effecting nine

contracts at the yard, is over

the number of sub-contractors

employed being brought in

from the mainland instead of the

work being done by locals.

Some feel this is in breach

of the agreement between the

company and the Stornoway

Trust, landlord of the publicly

owned Stornoway Estate, which

leased the land to the company.

The underlying cause of the

dispute is thought to be that

there is one set of conditions

Go-ahead for Polish ship as yard workers lift ban

BY RAY PERMAN, SCOTTISH CORRESPONDENT

WORKERS AT the Robb Caledon Shipyard, Dundee, have lifted the overtime ban which trapped the last vessel of the Polish order in the yard. The ship, a 4,200-tonne bulk-carrier, is several months late, though work is almost complete.

British Shipbuilders hopes to

finish the work and sea trials in

time for delivery by the New

Year.

The workers agreed to lift the ban, in force for a year, to allow talks between Mr. Robert Atkinson, chairman of the nationalised Shipbuilding Corporation, and national union officials.

Robb Caledon has lost money heavily and found no contracts to replace the Polish order, its

revenue received dismissed notices in

the post yesterday.

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leased the land to the company.

The underlying cause of the

dispute is thought to be that

there is one set of conditions

for incoming workers and another, less favourable, for locals. Sunday work on the site is also said to be in contravention of the agreement with the Stornoway Trust.

Mr. Angus MacLeod, the shop steward, said that all the local workers, about 450, had received dismissal notices.

The letter stated: "As a result of the current unofficial strike you are formally advised that you are in breach of the terms and conditions of employment. We therefore officially inform you that you have been considered to have terminated your employment with Lewis Offshore with immediate effect. Arrangements will be made to have all outstanding particulars to be forwarded to your home."

The 150 sub-contractors ignored a request not to cross the picket line yesterday and went to work.

The Panamanian-registered cargo vessel Elst, which has 700 tons of steel for the costly Marathon contract at Aranish, cannot be unloaded because of the strike.

Lewis Branch of the Scottish National Party issued a statement backing the strikers, and asked Mr. Donald Stewart, the party's MP for the Western Isles, to investigate.

Multinational 'greed' attacked

BY OUR LABOUR STAFF

IT WAS a brutal fact of life that millions of people in developing countries were the target for "wholesale exploitation" by multinational companies.

In South Africa some of the biggest names in industry and commerce are to be found paying starvation level wages and collaborating with anti-trade union legislation," said Mr. Warburton.

Mr. David Warburton, General and Municipal Workers' Union national clerical officer told delegates to the Congress of the International Federation of Chemical, Energy and General Workers that "wherever there is poverty, the multinationals exploit the situation."

India, for example, had to pay more for essential drugs than European buyers because of the monopoly interests of the major companies. Even vitamin C was nearly four times more expensive in India than in

Argentina.

Union officials in many

countries faced tremendous difficulties in establishing democratic unions "against the coalition of reactionary governments and big business interests."

The federation had to assist

these unions not merely in supplying information. Trade

patterns distorted relationships

and protectionist policies before firm positions were adopted.

The federation's resources

had to be developed so that

unions in different countries

had a better understanding of each other's problems and that the federation could expand its membership.

• Mr. Warburton has written to Mr. Jim Bell, general manager of personnel operations at ICI, saying that the management has implied that consultations took place with union representatives before the company's board "finalised" its plan for the closure of two factories and the loss of more than 2,000 jobs.

The letter says this is not true and the union says this statement should be "corrected" by the management.

Ford plant stops as staff are laid off

THE ON-OFF production at Ford's Halewood plant halted again today, only two hours after a peace formula had been worked out to end two previous disputes.

The Merseyside factory has

lost production of 500 new

Escorts—valued at nearly £2—

in two days.



BMW'S RACING ENGINE IS NOW AVAILABLE TO A WIDER PUBLIC. BUT NOT MUCH WIDER.

The engine in question has quite a pedigree.

In the CSL coupé it helped BMW win the European Touring Car Championship four years in a row.

It was a performance, however, only really appreciated by racing drivers like Niki Lauda, Jacky Ickx and Hans Stuck, who discovered how, with this engine, they could beat even 5 and 7 litre rivals.

Then, for the M1 racing car, the engine was developed still further. So, ultimately, it could produce 800 bhp from its six cylinders.

It first raced last year in the Pro-Car Championships. But, again, this was a

pleasure restricted to racing drivers like Clay Regazzoni, Nelson Piquet, Jacques Laffite and Alan Jones.

It seemed, however, that it was selfish to restrict such an engine just to the race track.

So a 140 mph road version of the engine was developed for the 635 CSi coupé.

And its high speed performance is now accompanied by a remarkable low speed docility. If asked to, the vehicle will trundle along without protest at 1500 rpm in any gear, and then pull away cleanly and strongly as soon as you open the throttle.

But its racing origins clearly show

when the car then is flicked, flat-out in second or third, through S-bends so close and difficult that they demand the very best of car and driver.

The 6 Series Check Control System ensures that the car is able to give exactly that: just press the test button before you drive off and seven key functions of the car are electronically checked.

As for the driver, this BMW's biomechanical design makes the most of his skills.

The driving position, for example, can be optimised by adjusting the seat for height, tilt, reach and rake.

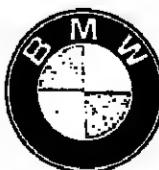
And the controls and instruments are carefully sited to minimise the time gap

between reaction and action.

All in all, rather than being a coupé version of a saloon car, the 635 is very much a car bred directly out of BMW's race track experience. (Witness the fact that a 635 has already won the first rounds of the 1980 European Touring Car Championship at Monza and Vallelunga.)

Alas, it's an experience no more than 595 people in Britain will be able to enjoy in 1980.

Our apologies: but we can't make our 635 CSi any faster.



THE ULTIMATE DRIVING MACHINE

Technical Page

EDITED BY ARTHUR BENNETT AND ALAN CANE

e STORAGE

Silos mean more bread for bakers

NOW WITHIN the reach of the smaller baker is a silo system which offers him the economic advantage of being able to buy flour in bulk, instead of bags, and also saves on manpower in the bakery.

Silos made from high-quality heavy-duty steel internally coated with two-component food quality epoxy resins to give a smooth non-porous surface, are each of 6 ton capacity. One, two or more silos can be installed depending on requirement and availability of space, and filling is via two intake couplings each of which is fitted with an in-line tanker slewing screen to prevent the ingress of impurities.

Each unit is fitted with intermediate side-wall sight glasses, a large Plexiglass low level access port, and a tanker air release filter.

In the event of a sub-standard delivery, a tanker feed point has been incorporated which allows poor flour to be returned from the silo to the tanker — this would otherwise have to be laboriously bagged off by hand for return to the mill.

A fluidising bed principle is also incorporated, and a pneumatic conveying system, and the required amount of flour can be simply selected on a dial scale at the weigh-off point so that the precise amount of flour is delivered at the push of a button, thus saving time, labour and material costs.

From leaving the mill to arrive at the mixing bowl, the flour is transported by air alone. This means a clean system, much less prone to infestation or mechanical malfunction and the air-handling also enabled extra silos and weighers to be easily plugged-in to the system at a later date.

Because of low headroom in an area at D. J. Bevan Bakeries at Morriston, Swansea, an installation consists of two six-ton silos whose shallow angle fluidising beds make maximum use of space which was previously allocated as a bagged flour store.

Bevan says it was the fluidising bed system which prompted the choice of the system from Atlas Equipment (London), PO Box 53, 339 Lordship Lane, London N17.

The use of even weaker grit EEC wheats is making flour more sticky, says the baker, and it is essential to have a site discharge system which does not allow the flour to stuck or bridge in the first place.

Whole system now operating at Bevan Bakeries is automatically controlled from a prewired control unit which gives information regarding the status of each component.

MATERIALS

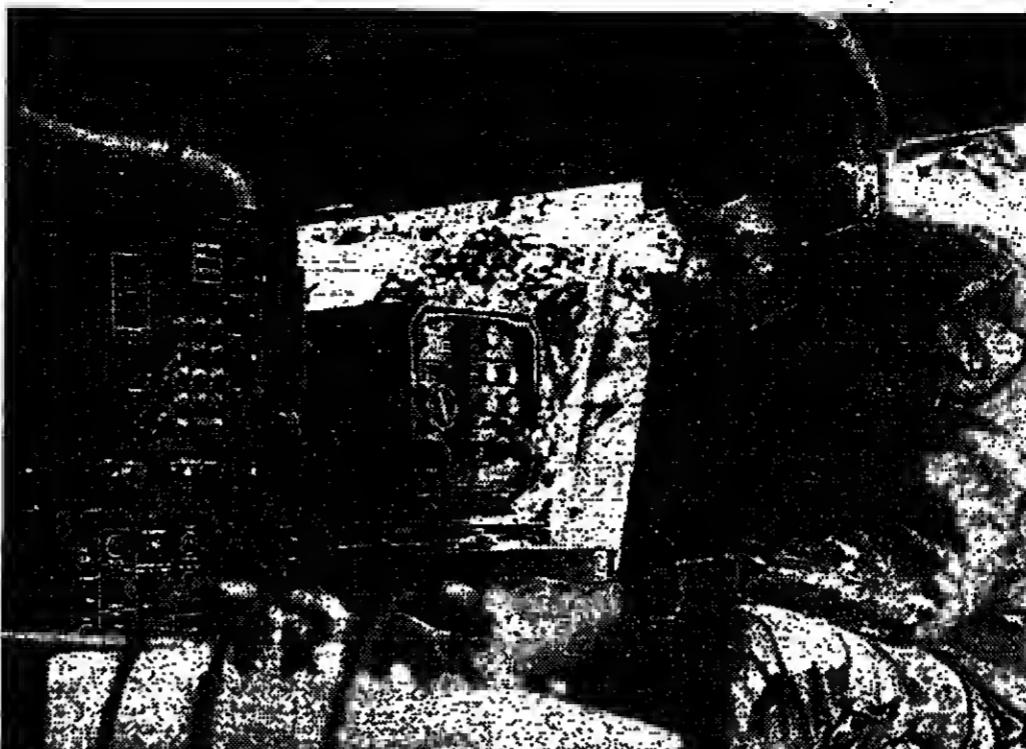
Abrasives from Sweden

A NEW office/factory complex is being set up at Oakham Drive, Parkwood, Sheffield, for the UK end of Swedish SlipNaxos, which announces considerable growth in the grinding wheel and coated abrasives market in the UK steel and woodworking industries.

SlipNaxos GB will be importing jumbo rolls of coated abrasives from Sweden and will be installing machinery for slitting and joining the abrasive material into belts, sheets, discs and rolls.

Ptarmigan: the System X of the battlefield

BY ALAN CANE



A "subscriber" makes someone happy with a telephone call. The cost to the Ministry of Defence is initially £150m.

FIRST THERE was "Hobart," then there was "Majard"—which never really got off the ground—now there is "Ptarmigan," which is flying to the tune of £150m of Ministry of Defence money.

"Ptarmigan" is, of course, the new battlefield communications system developed for the British Army and Royal Air Force and designed specifically for conditions in Germany and central Europe.

On Monday it was announced that the Plessey company had been awarded prime contractorship for the production of the system in what may be the largest single UK defence communications contract.

It has been a long time in gestation. Mr. Norman Porter of Plessey, director of development for Ptarmigan since the beginning, says he wrote an initial concept paper 20 years ago while he was still in the Services.

"It was a concept ahead of its time and, of course, we had to wait until the technology caught up with the ideas—but it was the right thing to do," he said.

The award of the Ptarmigan contract must have gone a long time to recompense Plessey for losing to GEC in the provision of computers to run System X, the new Post Office all-digital telephone exchange system. Ptarmigan is, in many ways, the System X of the battlefield.

System X is being built on GEC 4090 computers; Ptarmigan uses Plessey S250 computers, specially designed to handle both call switching and information processing.

Ptarmigan is one of the most advanced examples of a fast growing area of information technology, command, control and communications, or C as it is known in the jargon.

According to Mr. Porter: "For the first time the armed forces will have a complete system of command, control and communications which operates in battle conditions."

He went on: "For the first time, proper and effective use can be made of computers on the battlefield. It is a self-

organising system designed specifically to cater for a mobile population."

The essence of Ptarmigan is sound, secure communications.

These days, communications on the battlefield take place through telephone exchanges mounted in the backs of lorries. The existing British system is called "Bruin." Its chief disadvantage is that a "subscriber" (as Plessey quaintly terms a battle-scarred commander crouching in a foxhole anxious to make contact with his senior command) has to know the whereabouts of the individual he wants to talk to, and then dial through a series of exchanges.

In other words, the subscriber has to know the configuration of the network of lorries and control posts, and if that configuration changes, making contact may prove difficult or impossible.

Ptarmigan has changed all that. Each subscriber has his own personal number and the network "knows" how it is configured and where each subscriber is situated.

Actual communication between exchanges takes place over high speed radio links. All the information is in digital form—that is, it is coded as a series of electronic pulses which can represent speech or information—and microprocessor-based encryption techniques are used to make communications totally secure.

The radio links must be secure from interference and scrambling by an enemy, so a frequency-hopping technique is used; the frequency of transmission changes rapidly according to a predetermined plan, making scrambling difficult.

The use of digital techniques in which all communications are transmitted as identical electronic pulses—means that the system can be used to transmit

voice, telex, facsimile and data with equal facility.

"Command and control" means the ability to receive, analyse and respond to new information.

As one leading C specialist put it: "It lets you know which options you have left." For

the price of a telephone call.

Plessey's lead is reckoned to be in the way it has ruggedised the system ("That means top quality components and hard work," a contractor said) and in the networking software, written in the McD real time language, CORAL.

DATA PROCESSING

Package for accountants

THE REMARKABLE power of the Rolls-Royce of the hand-held calculator, the Hewlett Packard 41C, has been employed to run a full scale accountants package.

Zengrange of Leeds has written an incomplete Records package which it claims provides facilities which are faster and more flexible than systems costing many times more than the £1,450 it is asking.

That price includes the cost of the calculator but not VAT.

The HP 41C is itself a remarkable device which prints alphabetic characters as well as numerals and is probably as close to a hand held computer as it is possible to get with today's technology.

The Zengrange package provides a printed audit trail and analyses, accepts adjustments, allows for creditors and debtors

General purpose system

LATEST FROM the Burroughs range of computers is the B900 series, which the company claims, is the first general purpose business system of its size and price to use multiprocessor architecture and multiprogramming techniques.

Up to eight independent function processors are used in the new machine; one provides operating control, another manages the data files, two task processors compile and execute user application programs and the fifth handles data communications.

The B900 also uses a "fail safe" system of inter-switchability between processors. Thus the task processors may be quickly switched to handle file management or systems control in the event of breakdown.

The individual task processors themselves are interchangeable.

The machine is programmed in Cobol and/or RPL and the entire range of Burroughs screen-based software products will run on the system.

The system uses new Winchester technology fixed disc drives developed at Glenrothes in Scotland and new 300 and 500 line a minute printers made in Cumbernauld are available. Prices start around £35,000. More from Burroughs on 01-759 6522.

Ptarmigan, it means using computer power on the battlefield, and in particular, using computer power to maintain the communications system itself. After all, to keep 20 or so mobile exchanges each supported by up to 40 people on alert 24 hours a day is a major logistics exercise: "It's a dreadful job, planning is awful," a member of the Ptarmigan development team said.

The answer is a series of lorries carrying management computers—again the ruggedised, super reliable S250s—which can be logged into the communications network to build up a logical plan of where each part of the network is operating. It can take account of what Plessey delicately calls unplanned system movement—that is, a direct hit on an exchange.

The facilities in the system include, rather like System X, call priorities, call transfer facilities, conference facilities and store and forward.

There is some agreement that Plessey and its partners in the Ptarmigan contract—they include Standard Telephones and Cables, Marconi Space and Defence and BICC Cables—have a technological lead in tactical C3 systems.

Plessey's lead is reckoned to be in the way it has ruggedised the system ("That means top quality components and hard work," a contractor said) and in the networking software, written in the McD real time language, CORAL.

The effectiveness of Thermocell is measured as the decrease in thermal transmittance (or U value in the jargon) of the window light glass when Thermocell is applied.

The makers claim that conventional glass has a U value of 6.0 (that is measured in watts per square metre per degree centigrade) while glass covered with Thermocell has a U value of only 2.15. And while ordinary clear glass transmits 87 per cent of incident light, when it is covered with Thermocell, transmittance is reduced by only 2 per cent.

The Thermocell panels are fixed in place with galvanised steel clips. A Swedish invention, Thermocell installations have been used in that country for 40 years apparently without signs of decay.

Thermocell can be contacted on 0904 36440.

GENERATORS
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• ENERGY

Less heat through the roof

SOMETHING LIKE one quarter of the total heat lost from an inadequately insulated building escapes through the roof.

And the greatest culprit is the rooflights. One answer to the problem is provided by Thermocell, a translucent, rugged panel of cellulose acetate which, according to the makers, traps three layers of air under the glass of industrial roof lights, and saves up to 70 per cent of the heat.

According to the manufacturers, Thermocell of York, the capital outlay will be rapid in two years equivalent to a 50 per cent return on investment.

Or in gross terms, if every industrial concern in the country was to exploit the savings to Britain in a full year in energy costs would be £500m.

The effectiveness of Thermocell is measured as the decrease in thermal transmittance (or U value in the jargon) of the window light glass when Thermocell is applied.

The makers claim that conventional glass has a U value of 6.0 (that is measured in watts per square metre per degree centigrade) while glass covered with Thermocell has a U value of only 2.15. And while ordinary clear glass transmits 87 per cent of incident light, when it is covered with Thermocell, transmittance is reduced by only 2 per cent.

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NOTICE OF REDEMPTION

To the Holders of

American Brands Overseas, N.V.

8% Guaranteed Debentures Due 1981

Issued under Indenture dated as of November 15, 1969

NOTICE IS HEREBY GIVEN that, pursuant to the provisions of the above-mentioned Indenture, \$2,712,000 principal amount of the above described Debentures has been selected for redemption on November 15, 1980, through operation of the Sinking Fund, at 100% of the principal amount thereof, together with accrued interest to said date, as follows:

Outstanding Debentures of \$1,000 each of Prefix "M" bearing

the Distinctive Numbers ending in any of the following two digits:

01 07 08 09 21 22 24 30 31 32 41 42 43 44 45 46 52 57 60 72 78 82 83 84 85 86 87 88 89 89 90 91 92 93 94 95 96 97 98 99

Also Outstanding Debentures of \$1,000 each of

Prefix "M" bearing the following Numbers:

2197 2197 3297 4297 7297 1297 1147 13297 15297 16297 18297 20297 22297 23297 24297 25297 27297 28297 29297 31297 32297 33297 34297 35297 36297 37297 38297 39297 40297 41297 42297 43297 44297 45297 46297 47297 48297 49297 50297 51297 52297 53297 54297 55297 56297 57297 58297 59297 60297 61297 62297 63297 64297 65297 66297 67297 68297 69297 70297 71297 72297 73297 74297 75297 76297 77297 78297 79297 80297 81297 82297 83297 84297 85297 86297 87297 88297 89297 90297 91297 92297 93297 94297 95297 96297 97297 98297 99297

On November 15, 1980, the Debentures designated above will become due and payable in such coin or currency of the United States of America as at the time of payment shall be legal tender for the payment of public and private debts. Said Debentures will be paid, upon presentation and surrender thereof with all coupons appertaining thereto maturing after the redemption date, at the option of the holder either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 13th Floor, 30 West Broadway, New York, New York 10013, or (b) at the main offices of Morgan Guaranty Trust Company of New York in Brussels, Frankfurt am Main, London or Paris, or Credito Italiano S.p.A. in Milan, or Bausch & Lomb & Hope NV in Amsterdam. Coupons referred to in (b) above will be detached and collected in the usual manner. Payments at the offices referred to in (b) above will be made by check drawn on a dollar account, or by a transfer to a dollar account maintained by the payee, with a New York City bank.

On and after November 15, 1980 interest shall cease to accrue on the Debentures herein designated for redemption.

Dated: October 15, 1980.

NOTICE

The following Debentures previously called for redemption have not as yet been presented for payment:

M 3297 3395 3492 3595 3695 3795 3895 3995 4095 4195 4295 4395 4495 4595 4695 4795 4895 4995 5095 5195 5295 5395 5495 5595 5695 5795 5895 5995 6095 6195 6295 6395 6495 6595 6695 6795 6895 6995 7095 7195 7295 7395 7495 7595 7695 7795 7895 7995 8095 8195 8295 8395 8495 8595 8695 8795 8895 8995 9095 9195 9295 9395 9495 9595 9695 9795 9895 9995</

THE MANAGEMENT PAGE

EDITED BY CHRISTOPHER LORENZ

Class and the British entrepreneur

BRITAIN IS beginning to catch up with North America in the supply of the managerial type of entrepreneur—the man who, instead of creating his own business, finds more satisfaction in getting hold of the reins of an established, large corporation and driving it in new directions. He is an employee, not an owner, and so assumes a different kind of personal risk in the fulfilment of his task than the traditional entrepreneur. But a number of publicly quoted companies are showing better performance because of the injection of energy and talent by the new breed of better-educated professional entrepreneurs.

This thesis is advanced by Nicholas Stacey, chairman of Chesham Amalgamations, in a lecture given yesterday to the faculty of business at McMaster University in Canada. He points out that traditionally the image of the entrepreneur in Britain has been bad.

"Most people want to be rich, but not too many are prepared to take the risks associated with wealth creation. One of the reasons why the working-class and the better-educated immigrant class nurture so great a proportion of entrepreneurs in Britain is that both types start from the bottom of the social pyramid; should they fail, such persons have little to lose in social esteem."

"The exact opposite is true

of the indigenous middle class wherein the social penalties of failure are considerable. Middle-class fear of failure applies particularly to business, a pursuit no-one in his right mind would have chosen but for wanting to make money... The risk of failure in business and the social approbrium attendant upon it have been major causes in holding back young men from starting up on their own in Britain."

Stacey points out that English literature, especially the novel, is unkind to the entrepreneur, mainly for class reasons. Economics textbooks and teachers have until recently disdained mentioning him or analysing his role. No theory has been developed about the entrepreneur to validate his inclusion in secondary school or university syllabuses as a subject worthy of study. But Stacey thinks the scene is beginning to change.

"Corrective changes are taking place in Britain with potentially far-reaching benefit to the image of business and of the entrepreneur. New intellectual notions about freedom, the role of the state, the functions of trade unions are all pointing to trade and industry as desirable pursuits and this is reinstating the role of the entrepreneur."

Geoffrey Owen

BUSINESS PROBLEMS

BY OUR LEGAL STAFF

Trading

I have shares in a private company whose only asset is a 50 per cent share in a private trading company. I have asked for the accounts of the trading company and have been refused, but without them the holding company's accounts mean nothing. Can I insist?

Do the emoluments of the directors of a private company have to be shown in a similar manner to those of a public company? What can he do to control what appears to be excessive directors' fees—in this case £15,100 against dividends of £8,900? If the directors also receive fees from the trading company, do they have to declare it?

You would not be entitled to see the accounts of the trading company in your capacity as a shareholder. If you are a director of the holding company you may require to see the accounts of the company which is your company's sole asset. Otherwise you can only use your voting power to prevent the acceptance of the company's accounts at the annual general meeting; but that can only be achieved if there is no chairman's casting vote. The total directors' emoluments should be shown. We doubt if fees of the order which you described could be attacked successfully on the ground that they are excessive. Fees from the trading company should be declared unless there are provisions in the Articles of Association negating the requirement, as there very often are.

The problem essentially, Shippens points out, is one of scale. The company's existing staff of 26 are engaged mainly on the design, marketing and servicing of its systems, the parts for which are made to Solidate's specifications by outside contractors.

More business could be handled, he believes, without a commensurate increase in overheads, and Solidate could also undertake a bigger share of its own electronic work. The obstacle, however, has been the lack of sufficient extra working capital on the right terms.

A weight watcher in search of growth

Rhys David reports on a small engineering company struggling to find development capital

WEIGHING UP a growth strategy is never easy, least of all for a small company with out access to ready development capital.

The small businessman's alternatives are few—borrow if he can get anyone to lend or perhaps let in an outside investor at the expense of forfeiting a strategic equity stake.

If the first fails then the second choice becomes increasingly tempting, especially if there is a growing order book on hand. For one Cheshire businessman the decision has not been easy.

But he has decided not to give up any equity of his Saab-based company, even if it means revising downwards his long-term projections. The price for outside participation was too high, he says.

Ken Shippens managing director and majority shareholder of Solidate, a company he set up from scratch eight years ago to make heavy electronic weighing machines.

His products, which are made from heavy concrete platforms, are used to weigh a variety of products from road tankers to rail trucks, and turned in £1m of sales last year.

Solidate is in many ways an example of the type of new business which the Government hopes will spring up in response to its policies of encouraging entrepreneurial initiative. It also exemplifies, however, the sort of problems many of them will face.

For some time Solidate has been pondering on a problem. Basically, it is a small company that would like to get bigger but which has either found it difficult to obtain the necessary financial support, or that the price for that support was too high.

The problem essentially, Shippens points out, is one of scale. The company's existing staff of 26 are engaged mainly on the design, marketing and servicing of its systems, the parts for which are made to Solidate's specifications by outside contractors.

More business could be handled, he believes, without a commensurate increase in overheads, and Solidate could also undertake a bigger share of its own electronic work. The obstacle, however, has been the lack of sufficient extra working capital on the right terms.

"We have been along to the banks and told them we have a very good order book and need money to finance this work. We have been quoting for contracts worth about £250,000 every month and we are converting about 20 per cent of these into firm orders.

"Their attitude is that if we go bust they will not be able to liquidate a pile of concrete beams and therefore we are a bad risk," says Shippens.

The Industrial and Commercial Finance Corporation—the small firms financing company owned by the big banks and the Bank of England—was also approached in Solidate's search for around £250,000 in new capital, but its terms, which included a 30 per cent equity stake, were considered too steep. At present Solidate's equity capital is £50,000, of which Shippens owns 99 per cent.

Investigate sources

Determined nevertheless to grow to a turnover of £5m over the next five years and at the same time improve on its profit performance—around 6 to 7 per cent net on turnover in the year to end June—Solidate started working with an investment consultant who was asked to investigate other possible sources of funds to the City.

In the event this consult, too, was rejected and Solidate has decided to try and grow internally at a somewhat slower rate, releasing funds to do so through the introduction of faster stock turnaround.

"Our load cells, for example, are made for us by a subcontractor and in the early days to get a lower price we were having to buy almost a year's supply. We are now buying 14 weeks ahead. We have also found we can get smaller batches of other items without having to pay higher prices," Shippens claims. The savings the company has been able to introduce throughout the range of products it buys in are expected, together with other smaller changes in practices, to release an estimated £250,000 in working capital.

Weighing up a growth strategy is never easy, least of all for a small company with out access to ready development capital.

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Britain's foreign aid policy

BY DAVID MARSH

A year ago, when Britain's monetary experiment was still a subject for awe and acclaim around the world, Sir Geoffrey Howe received rather a rousing reception on his international debut at the 1979 IMF meeting in Bratislava.

After 12 months in which money supply, public spending, nationalised industry prices and unemployment have all risen in the region of 20 to 40 per cent, the Chancellor may perhaps have expected that the back-slapping admirers would be thinner on the ground at his second IMF performance in Washington last month.

Pasting

All the same, Sir Geoffrey may not have been fully prepared for the pasting he received, both in Washington and at the preceding Commonwealth finance ministers' session in Bermuda, over Britain's miserly foreign aid policy.

With the Treasury spending axe glinting ever more brightly, a return on aid is about as likely as a move to give the Palestinian Liberation Organisation observer status at Mrs Thatcher's next Downing Street talk on monetary control.

But the Government should at least recognise that complaints from poorer countries and the World Bank have been given an added edge by a new factor that has only recently come to light. This is the emergence of oil-rich Britain as the only major developed country running a current account surplus this year.

In Washington, Sir Geoffrey was quick to refute criticism with the argument that foreign aid could never escape general spending cuts.

Mr Neil Marten, the Overseas Development Minister, was in similar vein earlier this month during a visit to Lusaka. For the many Zambian maize farmers who were all getting terribly worried about Britain's money supply, Mr Marten had these reassuring words: "Our first job is to get on top of inflation in the UK."

Pointing out that Britain, like everybody else, has its own domestic problems hardly puts the Scrooge-like aid programme in a friendlier light. The Gov-

ernment plans to cut foreign aid spending by 14 per cent in real terms between 1979/80 and 1983/84, compared with a planned cut of only 4 per cent over this period for public spending as a whole.

Set against Britain's \$1.6bn

current account surplus in the first nine months this year (the only surplus recorded by any industrialised country except Norway), the aid cuts look even meaner.

For surely it is wrong to berate the OPEC surplus states for cutting back overseas aid when a major industrialised country now self-sufficient in oil is doing precisely the same. If Sir Geoffrey is so keen on stimulating capital outflows, why doesn't he simply give more away?

The other point worth making is that Britain's swing into the black on current account this year has been very largely at the expense of the poorer developing countries. Britain's exports to non-oil Idcs were up 10 per cent in the latest July to September quarter compared with the year before; while imports rose only 3 per cent.

Mr John Biffen, the Chief Secretary to the Treasury, may have given support to the anti-aide and pro-import controls lobby with his comment recently that "the challenge to the industrial world from the new economies emerging from the Far East" was one of the three main reasons why UK unemployment was so high.

Trade deficit

Of course competition from the Far East on world markets has grown. But Britain's 1980 trade deficit in manufactured goods with the main developing nations in South East Asia will probably be around the same as last year—little change in real terms from 1977.

The truth of it is that Mrs Thatcher's attempt to play Juno to the belligerent Paycock of the UK economy has helped make the whole British economic and political debate alarmingly inward-looking. This is not only confined to the Tories. If we don't watch it, the next election could be between the Xenophobe Party and the Little Englanders.

RACING

BY DOMINIC WIGAN

IT USUALLY pays to scrutinise the credentials of any Neville Crump raiders sent on the long haul south to run at Ascot, and backers will do well to examine his prospects today.

The Middleham trainer, whose chasers are always turned out in the peak of health, saddles Salkeld and Hannah's Song at Ascot today. The last-named is unlikely to start at rewarding odds for the Binfield

last season as Crump had anticipated: making all the running on the final circuit to land Ayre's £16,000 William Hill Scottish National. The ground, after some heavy showers, is sure to suit Salkeld.

In addition to his Ascot challengers, Crump is represented nearer home at Newcastle, where he saddles top-weight Narvik in preference to Salkeld and Irish Tony for the John Eustace Smith Trophy. Bidding for his third victory over the three-mile course, Narvik will go well without, perhaps, giving up conceding 15 lb to another course and distance winner Arrigle Boy.

On the subject of Northern hope coming south in an attempt to win at Ascot, or on the London park courses, it has been announced that Sea Pigeon, the National Hunt Race Horse of the Year, will return

to Sandown on Saturday in a bid to win the Holston Dial Pairs Hurdle for a second successive year.

The champion hurdler defeated Caper's Lad, his solitary opponent, by 12 lengths last year. Despite having only two runners for this pattern race (formerly the Marlow Ropes-John Sleaping Hurdle), the sponsors, Holsten Distributors Limited, have increased their contribution by £1,000. Saturday's race will carry £10,000 added prize money.

ASCOT
1.30 Pool On The Hill
2.00 Salkeld**
2.25 My Foodbroker
3.05 Snowtown Bay**
3.40 Professor Plum
4.10 Neebo
NEWCASTLE
2.15 Norton Cavalier
2.45 Arrigle Boy
3.15 Alice*

HTV

1.20 pm News. 2.45 Chopper Squad. 3.00 London Night Out. 9.00 Love Is A Cold Climate. 10.00 News. 11.30 1980 British Fashion Awards. 12.00 Carter-Reagan debate. 12.25 Sit Up and Listen.

All Regions as London except as follows:

BBC 2 1.20 pm News. 1.45 Coronation Street. 3.00 London Night Out. 9.00 Love Is A Cold Climate. 10.00 News. 11.30 1980 British Fashion Awards. 12.00 Carter-Reagan debate. 12.25 Sit Up and Listen.

ANGLIA 1.20 pm News. 2.45 Young Ramsey. 5.15 Mr. and Mrs. 6.00 About Angie. 12.15 am Gig Question.

ATV 1.20 pm News. 2.45 Young Ramsey. 5.15 Life Begins at 40. 6.00 AT Today. 6.00 News. 6.00 Crossroads. 8.30 ATV Today. 12.15 am News. 12.20 Country Music-Dale Porson.

BORDER 1.20 pm News. 2.45 Young Ramsey. 5.15 Lost Islands. 8.00 Lookaround Wednesday. 12.20 News.

CHANNEL 1.20 pm News. Who's On. 2.45 Fonteyn Island. 5.15 Emeralds Farm. 6.00 News. 6.30 Weather. 12.15 am Headlines. 12.15 pm Epitopes. Commentaries on previous meteorological.

GRAMPIAN 1.20 pm News. 2.45 Young Ramsey. 5.15 8pm. 6.00 M*A*S*H. 9.25 Oppenheimer. 10.20 Light of Experience. 10.35 Cartooon. 10.45 Newsnight.

LONDON 9.30 Schools Programmes. 12.00 Munch Bunch. 12.10 pm Rainbow. 12.30 About Britain. 1.00 News. FT Index. 1.20 News. 1.30 Take the High Road. 2.00 After Noon Plus. 2.45 Doctors' Private Lives. 3.45 Cabbages and Kings. 4.15 Musical Comedy. 4.45 The Squid. 5.15 Brady Bunch.

5.45 News. 6.00 Thomas News. 6.25 Help! 6.35 Crossroads. 7.00 This Is Your Life.

GRANADA 1.20 pm Granada Reports. 2.00 Live In Two. 2.50 Yvette Ramsey. 5.15 Life Begins at 40. 6.00 Grounds Reports. 6.25 This Is Your Right. 12.15 Jazz—Annie Ross. George Chisholm.

YORKSHIRE 1.20 pm Cinaider News. 2.45 Jethu Smith Show. 3.15 The Entertainers. 5.15 Against the Wind. 8.00 Calendar. 11.30 Cinema: "The Epics."

TYNE TEES 1.20 pm News and Where the Jobs Are. 2.45 Four in a Bed. 5.15 Mr. and Mrs. 6.00 North-East News. 6.02 Crossroads. 6.25 Northumbrian Life. 12.15 Meet the Faith.

ULSTER 1.20 pm Lunchtime. 2.45 Young Ramsey. 5.15 Carous. 5.20 Crossroads. 8.00 Guest Evening. 12.15 am Badtime.

WESTWARD 1.20 pm Westward News. 2.45 Young Ramsey. 5.15 Emmadore Farm. 8.00 Westward Oly. 12.15 am Feathers for Lila. 12.20 Westward Shipping Forecast.

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Television

A farewell to arms

by CHRIS DUNKLEY

The effects of the anti-violence lobbyists on American television series in the last couple of years have been pretty obvious. Practically everybody must by now have noticed that in programmes such as *Starsky and Hutch* and BBC's newly imported *Stone* the traditional elements of "personal" violence—fist fights and gunplay especially—have largely been replaced by scenes such as fast car chases, car crashes, and explosions of one sort or another.

When scripts call for people to be hurt or killed television directors have been emulating the ancient Greeks and arranging for it to happen out of sight, or, if in view of the audience, then as a result of fate rather than human malevolence. Last week's *Stone* was a good example: immediately before the woman in the liquor store holdup was shot dead the lights were turned out. Later the villain got his comeuppance when he was crushed in his car while fleeing from the police.

Those of us who complained for years that there was much unnecessary "personal" violence on television (and, incidentally, far too little sex of any sort: serious, ribald, erotic should, I suppose, welcome the change. Yet there is a langer that American action series will simply switch from being tediously repetitive with their "personal" violence to being tediously repetitive with its replacement.

In Britain the approach seems to be rather different. Here also violence has been reduced, mainly because the series in which it appeared have disappeared. Among others, *The Sweeney*, *Tarjet*, and even *Z Cars* have gone, and in their place we have programmes such as *Juliet Bravo* and *The Gentle Touch*, two police series focused on women in which "positive discrimination" seems more important than anything else. Instead of *Tarjet* we get *Shoestring* and although the nation's disc jockey as freelance seub is a novel one, it is also limiting and causes an oddly forced feeling in the plots which always have to be shoe-horned into the context of Shoestring's job. It must be admitted, too, that last week's episode still contained unnecessary "personal" violence; there just wasn't any need to show the nuggings.

However that sort of scene is becoming the exception; generally speaking violence has been considerably reduced. Unfortunately the baby seems to have been thrown out with the bathwater. It comes down to a question of what you consider necessary and what unnecessary. In my view *The Sweeney* was a necessarily violent series which proclaimed itself as such in the opening credits and rapidly acquired a reputation for the sheer slick



Kate Nelligan and Hartmut Becker in 'Forgive our Foolish Ways'

Festival Hall

Yury Egorov

by MAX LOPPERT

The Scottish National Orchestra under Alexander Gibson played 19th century German Romantic music on Monday—Weber, Schumann, and the Brains D minor Concerto. The pianist was Yury Egorov, a young Russian now resident in Amsterdam making on this occasion his London debut. On the other side of the Atlantic Mr. Egorov has already won plaudits; no doubt, further South Bank appearances this week in chamber music and recital will test them more rigorously. Despite the omission of the present hazard of orchestral playing at best unreliable and at worst dismally rude and raucous (the brass intonation giving most persistent cause for offence), Mr. Egorov managed to reveal sufficient of an exquisitely tuned poetic sensitivity to explain all the enthusiasm.

Fine-grained piano poets are ideally cast in this concerto. The massive double octaves of the first movement could be

thought lacking in the sheer

force of decibels; yet nothing had been shirked in their state of mind and, in a way, the whole work can become more moving for a degree of physical strain nobly born. By then, in any case, the peculiar character of Mr. Egorov's keyboard command had already been indicated—after an orchestral exposition more like an aimless amble at half speed, the soloist's opening sentence immediately keyed up an atmosphere of quiet intensity. The soft playing was not just poised, penetrative, and unfailingly beautiful, it had a quality of musical responsibility forcing one to listen anew to the exact nature of Brahms's invention, and, incidentally, paying in accompanying figuration a compliment of attentiveness to the orchestral playing that was sadly seldom returned. Mr. Egorov merits a speedy return to the Festival Hall—in (let us hope) circumstances less unworthy of his obvious gifts.

the other players were easily

able to match the force of his attack.

Some of the liabilities of unanimity were revealed during the concluding *Lento*. Here steady vibrato and consistent tone tended to negate Bartok's desolate atmosphere. Other quartets, notably the Vegh and Juilliard, have found a greater range of timbre and made more of this movement by virtue of their less even bowing. One felt that the Vermeer were unwilling to take a chance and risk compromising their overall polish for the sake of a more intense representation of the music.

Bartok's Quartet in G major, Op. 76 No. 1 was thrown off with a suitably lighter tone and more relaxed attack. I hope the Minuet was born of its full compliment of repeats only because of the restrictions of the lunchtime format. Only in a few patches of the Finale was the Vermeer's intonation the least bit questionable, and indeed the reservations mentioned above are minor compared to the totality of this exceptional ensemble's achievement.

RICHARD JOSEPH

St. John's, Smith Square

Vermeer Quartet

This group's technical polish, integration of ensemble and performing authority place it comfortably within the first rank of string quartets. At their BBC Lunchtime Concert at St. John's Smith Square to be repeated on Radio 3 on Tuesday night at 7.00 pm) the Vermeer played Quartets by Bartok and Haydn. The pleasure of hearing the music delivered with so few obstacles allowed one to concentrate on the quality of the interpretations and the details of the composers' invention.

This Quartet is clearly a group of equals. Bernard Saslav's viola and Pierre Menard's second violin are every bit as rich and even in tone quality as Samuel Ashkenasi's first violin. The overall sonority is excellently focused by Marc Johnson's resonant cello. The many long lines played in octave unison by the first and second violin in Bartok's Second String Quartet were perfectly unanimous in colour as well as intonation. Similarly, when Johnson's bow dug deeply into the cello strings during that work's excitable central Allegro,

the other players were easily able to match the force of his attack.

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RICHARD JOSEPH

Covent Garden

Le Nozze di Figaro

by ANDREW CLEMENTS

In July next year the Royal Opera is mounting a Mozart festival. The centrepiece of those celebrations will be a new production of *Don Giovanni*, but in preparation for the event the two other Da Ponte operas are to be dusted down during the winter. *Così fan tutte* will be revived next January, and currently John Copley's 1971 staging of *Le Nozze di Figaro* is being aired.

The first performance on Monday was patchy, vocally and dramatically, though it was difficult to pinpoint the precise areas of dissatisfaction. Copley's production is sturdy and serviceable rather than perceptive, and the tawdry splendour of its settings now have an added tarnish. For this revival some of the more heavily populated scenes (notably the close of the third act) betray unrhined, uncarrying preparation; Colin Davis's

direction after a sprightly overture which promises a good deal, becomes strangely lethargic and unengaged.

What conviction there is springs largely from Helen Donath's sweet, quick-witted Susanna, her first at Covent Garden, and Thomas Allen's fatherly Count. Geraint Evans's Figaro is unfortunately all too familiar by now. The strutting mannerisms are grooved in the point of caricature; recitative is dashed off with a sense of weary routine and the arias given an all-purpose bresness. It is an off-the-peg characterisation, designed to fit easily into any number of production styles.

Miss Donath looks and moves rather better than she sang. In the first two acts at least, the generally imperfectly imbalanced ensembles did not help her find the measure of the house, though her contribu-

tions to the final act were finer grained. Mr. Allen continues to improve as a singing actor on every occasion I see him. His attempt to provide a carefully detailed Almaviva, with a coherent set of gestures and poses stands out in the company of too many monochrome performances, and his singing of "Vedro mento o spirto" was by a large measure the most rewarding musical event of the opera.

After her many distinguished performances of Mozart in the concert hall, Margaret Marshall is a disappointing Countess. She looks consistently beautiful and moves easily, but on Monday evening she sounded underpowered—curious in a singer whose voice has easily filled equally large arenas in the past. "Porgi amor" got the second act off to a lukewarm start from which it could not

THE ARTS

Opéra de Paris

Dardanus

by RONALD CRICHTON

is still posted missing from the war and falling in love with a German PoW sent to help her. Rate Nelligan exhibits her usual uncanny sympathy for the human feel of a period, just as she did in *Pleuni* at the National Theatre.

Forgive Our Foolish Ways, which is full of the appealing, and now utterly dead, notion of Britain's new dawn in 1946 is what I used to think of as Revival drama: the sort which comes in looking good even when you slice it pretty thin, and which reminds you of those beautifully dressed period ads for Hovis bread. Now I think of it as steam train drama; it chugs gently along and there is always at least one sequence shot lovingly and longingly at one of Britain's (apparently growing) number of privately run steam train systems.

To Serve Them All My Days is another BBC steam train drama which looks as though it might well have been specially written for television by Reg Gedney but is actually adapted from a book by R. F. Delderfield whose circulating library type stories make very satisfactory television as did Galsworthy's. It may seem a back-handed compliment but for a television critic the danger in To Serve Them All My Days is its seductive success in drawing one back week after week for a quarter of a year to spend 50 minutes wallowing in nostalgic Edwardiana when one should be watching something else. It is decidedly moreish.

But it still doesn't satisfy the bankering which so many of us clearly feel for programmes involving violent activity. No more do the single plays which are reappearing with the regularity—and too often the damp gloominess—of autumn showers now that the evenings are drawing in. It was hard to believe that the repellently sour and bitter Little work *Rain On The Roof* was written by the same man who last week gave us *Blade On The Feather* (Dennis Potter).

It was harder still to sit through to the end of the first of a new "Play For Today" season called *Pasmere* since it told the entirely unconvincing story of how a deeply unsympathetic man left his equally unappealing wife for no reason, stayed away for no reason, and returned for no reason.

It takes a wilfully blind snobishness to argue that in such depressingly morose works as *Pasmere* and *Rain On The Roof* some fine, valuable and creative tradition is being preserved simply because they are "single plays" whereas *The Sweeney* is beyond the pale because it is a series and depicts violent action. Give me *The Sweeney* every time.

The French engage infrequently and, it seems, rather unwillingly with the big Rameau One sense something like resentment against a great composer who refuses to be categorised neatly, whose stage works are hard to adapt to modern theatre practice. *Dardanus*, chosen as the first new production of the Lefort era at the Opera (and the fact that it was chosen is a good sign), had not been staged Paris for about 200 years. Not long ago I attended a concert performance of the work for the French Radio of some of the music (why not use Rameau's ready-made interludes?). *Lavelli's* trade marks—long white drapes, enclosed spaces or "cages," gloves for the principals—reappear obsessively. But in spite of attendant irritations the main faults lie not with the production but with the musical performance.

One way and another there has been a failure to reanimate history. Alterations were made.

Dardanus had a complicated soon after the first performance in 1739. Then the librettist Le Clerc de la Bruere and the composer largely rewrote the third, fourth and fifth acts, thereby sacrificing some fine pages—there had been complaints of "too much music," and Rameau's copious invention was certainly working full-time. The present edition has been made by Raymond Leppard, who conducts the revival. He has taken up the suggestion of Rameau's biographer Girdlestone that a practical confusion of the two versions might be made. Accordingly in the fourth act we have the famous prison scene of 1744 with some of the dream music of 1739. But much is cut, including the prologue and a lot of the ballet music—and that at the Opera, with a large and eminent dance company ready to hand!

Jorge Lavelli produces, in designs by his usual scenic collaborator, Max Bignami. Their solutions are radical, but they continue a striking, if not always appropriate spectacle. Visual pleasure is not scorned. (Indeed, with the partial exception of *Idomeneo* a few years back, I find that it is usually the visual side of their productions that stays in the mind.) For *Dardanus* they use a great box set of black studded with tiny lights, occupying the whole width and much of the depth of the stage. The huge space is employed to the utmost. Cohorts of chorus or dancers advance from the far back or appear through swivelling side-panels functioning like Baroque wings. At various moments dancers and even singers are raised high on ropes. The effect, in admirable lighting, is not merely decorative but contains the germ of an idea for a modern equivalent of 18th-century divertissement.

Unfortunately there is not enough ballet left for the idea to hand! Jorge Lavelli produces, in designs by his usual scenic collaborator, Max Bignami. Their solutions are radical, but they continue a striking, if not always appropriate spectacle. Visual pleasure is not scorned. (Indeed, with the partial exception of *Idomeneo* a few years back, I find that it is usually the visual side of their productions that stays in the mind.) For *Dardanus* they use a great box set of black studded with tiny lights, occupying the whole width and much of the depth of the stage. The huge space is employed to the utmost. Cohorts of chorus or dancers advance from the far back or appear through swivelling side-panels functioning like Baroque wings. At various moments dancers and even singers are raised high on ropes. The effect, in admirable lighting, is not merely decorative but contains the germ of an idea for a modern equivalent of 18th-century divertissement.

a score which has dramatical weaknesses but is full to overflowing of vigorous, expressive, noble and brilliant music. Leppard uses two continuing groups each with harpsichord, cello and bass. The result is a heavy bottom line and a ponderous gait for the declamatory pages on which in Rameau so much depends. He also uses a small organ, adding incongruous colour not only to recitatives but to the final rejoicings. The strings of the main orchestra played tidily, but in spite of the conductor's urging, unenthusiastically. The woodwind, though strengthened (four oboes, four bassoons) were buried in the big pit. The characteristic exhilarating warbling of Rameau's scoring was sadly absent.

Vocal honours were shared by Joao van Dam, triumphantly secure as the magician Ismene, and by Christiane Eda-Pierre as Venus, throwing off her two scenes as if they were the easiest in the world. It was one of *Lavelli's* good touches to contrast the hieratic, half-masked, princely humans with a goddess moving freely and naturally, reversing the normal rule of Baroque opera by which presiding deities are wholly unbelievable. Both these fine artists sang as if they loved the music, and during an evening of sagging intonation, they kept in tune. In one too brief solo, Véronique Dietschy reminded us of her London appearances in *Phididor*. The top soprano of the solo quartet in the dream episode, whom I take to have been Hélène Garetti, made a good impression. The Opéra chorus, with plenty to do, sounded happier on stage than in the two scenes sung from the orchestra pit.

It can't be denied that a jollier evening is to be had at the Opéra-Comique revival of the triple bill *Vire Offenbach* which had a deserved success last season. This delectable programme is made up of the late but charming *Pomme d'api*, the riotous grand opera *Musieur Chouleur* and the early, rumbustious *Mesdemoiselles de la Halle*. Once again, Manuel Rosenthal conducts. There are some cast changes, not all for the better thought in José Todaro they bring a splendid new drum-major Rafaella for the last-named work. Robert Dhéry's production of this piece, ravishingly designed by Bernard Dayé, is as definitive as the celebrated Barrault-Renaud *La Vie parisienne* of the sixties. The Offenbach centenary is unlikely to surpass this extravaganza, a tonic from the opening pastiche of Parisian street-cries to the all-out final chorus.

With one exception the male singers were evidently bothered by the high vocal writing.

Georges Gautier in the title-role

deployed a useful tenor surely

not intended by nature for this music (it was unkink to expect him to begin the prison monologue, one of the great solo scenes in French opera, lying flat on his back). As Antenor, enemy and rival of Dardanus for the hand of the princess Iphise, the baritone Michael Devlin pressed his big voice without mercy or reason. As King Teucer, father of Iphise, Roger Soyer showed his customary sense of style.

Frederica von Stade being indisposed, the lamenting Iphise was sung (at Saturday's performance) by a young company soprano, Magali Demontzay, with a promising voice but understandable nervous stage presence.

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Getting value for money

Mr. Francis Pym, the Defence Secretary, has chosen to play down the recent leaks which point to serious tensions between the Treasury and the Defence Ministry, with the assertion that what have been taking place are merely routine discussions, and that no defence cut are imminent. This is less than forthright. The government may be irritated by the disclosure of unauthorised documents, but the House of Commons is entitled to be treated more seriously than this.

Britain needs a strong defence effort, in its own interests and in those of the Atlantic Alliance as a whole. The Soviet Union has been unremitting in the build-up of its own forces over a number of years, at every level and in every element, and the military balance in Europe has shifted significantly against NATO. It cannot be allowed to shift any further, and in the absence of effective arms control or disarmament negotiations, Britain and the other NATO countries must strengthen their own defence capability.

But it would be a great mistake for the services or the Defence Ministry to assume that, where defence spending is concerned, and in contrast with all other categories of the national budget, money is no object.

Routine

The Government's overall objective must be to restore some health to the economy as a whole, for without a soundly based economy, there can be no durable defence strategy. Since the Government is attempting to reduce the total size of the borrowing requirement, it would be surprising if defence spending did not also come under scrutiny. The economic difficulties facing the Government cannot conceivably be described as "routine," and it would be alarming if the Defence Ministry were only subject to routine scrutiny.

Mr. Pym maintains that the Government intends to stick by its NATO pledge to increase defence spending by three per cent in real terms "this year, next year, and the year after." The trouble with this commitment is that an increase of three per cent on the defence budget is no guarantee of a three per cent improvement in defence capability. Of course, such an improvement is impossible to quantify in this way, which gives value for money.

An open crisis in steel

MAXIMUM OUTPUT quotas are about to be imposed upon steel makers in the European Community, because a voluntary agreement reached in the hope of shoring up prices had become a farce. From the third quarter of 1979 to the second of 1980, not one of the major producing countries on the Continent adhered to the quotas forming part of the EEC voluntary cartel. The British figures are hopelessly distorted by the prolonged strike early this year, but do look closer to target than those of the competitors of the British Steel Corporation.

The increasing disintegration of EEC steel has become obvious in recent months. The European Coal and Steel Community is, therefore, proposing to impose quotas on producers, pleading the existence of a "manifest crisis," as provided for by the ECSC treaty. Leaving legal definitions aside, the crisis which the industry is undergoing is, indeed, manifest. Aggregate losses this year are expected to come to something between \$3bn and \$5bn this year; in Britain rationalisation and a planned reduction of capacity is expected to reduce the labour force of BSC by some 25,000. In the Community as a whole, the number of steel workers has fallen by 145,000 since 1975.

Structural

These are figures which point to the existence of a crisis which is not merely cyclical, even though under the impact of the world-wide economic recession steel prices have fallen by more than 15 per cent since the summer. The crisis is structural and the policies of the Community and of the Governments will be judged by whether they facilitate the necessary adjustments or not. The Germans seized upon this point in arguing against a mandatory regime, claiming that their industry had already cut back and was in danger of being penalised by the manner in which quotas were to be fixed.

It is true that the German steel industry has reduced its crude steel capacity by about 10m tonnes pa since 1976. On the other hand it is hard to see

and the expenditure committee was chosen as the best method of indicating a yardstick by which comparability of effort by the members of NATO to increase defence spending by three per cent in real terms "this year, next year, and the year after." The trouble with this commitment is that an increase of three per cent on the defence budget is no guarantee of a three per cent improvement in defence capability.

But there are at least three reasons why we must have more sophisticated criteria for assessing improvements in Britain's defence capabilities. The first is that it is very difficult to believe that the UK can in fact afford a three per cent real increase, year in and year out indefinitely, in a period when the growth of the economy is likely to be either negative or sluggish, and when the claims on social expenditure will be on the increase.

The second reason is that defence spending offers every conceivable temptation for extravagance, and it may well be possible to improve military effectiveness without making corresponding increases in the bottom-line cost. Naturally, it is very hard to foresee the development costs of big technology projects, but the way the Defence Ministry has gone along with a ten-fold increase in the costs of the Stingray torpedo is deeply disturbing. Moreover, the Americans are finding that the merits of ultra-high technology may have been oversold, both in operational terms, and in terms of the time and cost of maintenance and repair. Simpler equipment is not always worse, and may offer a better trade-off between quality and quantity.

Waste

Finally, quite apart from any question of equipment costs, the vast defence establishment almost certainly hides a corresponding amount of waste and extravagance. Over the past 10 years, the staff of the Defence Ministry has declined by 20,000, but it remains exceedingly difficult to understand why, with 241,000 employees, it should account for more than a third of all the Government's civil servants; yet when defence cuts are mentioned, they always seem to affect the battlefield end of the defence machine, never the swollen bureaucracy at the centre. Britain does need a strong, and if possible enhanced, defence capability, but above all it needs a defence capability which gives value for money.

why Bonn pleaded for the maintenance of a voluntary regime that had patently broken down —unless the purpose was to undermine the idea of production quotas altogether.

In this context it would be wrong to underestimate the objections on principle of the German economics ministry to dirigisme in most of its manifestations. But there is reason to suppose that the delaying moves of Count Otto von Lambsdorff, the German Minister of Economics, were also tactically inspired. He does, for instance, seem to have won concessions for the smaller German producers of special steel, judging by yesterday's news from Brussels.

Two main factors make the entire problem especially difficult to cope with: the European steel industry, and especially that of the ECSC, has been the loser in a secular process greatly accelerated in recent years, which has caused steel industries to spring up in previously unindustrialised countries.

Diversity

The second problem is the diversity of the steel industries within the Nine. In Belgium steel is private, often out of date, but politically important; in Britain it is state owned and underwritten by the State, with poor productivity, but engaged on an heroic effort to rationalise. In Germany it is private, largely, but not entirely unsubsidised, and has traditional ownership links with manufacturing which have largely stood it in good stead.

But a simple rule applies in each case: inefficient production is a waste of resources which no society can afford over an extended period. What the Nine and the European Commission are about to agree must not overlook that rule. Production quotas must be used to create an environment in which an orderly restructuring of the industry is facilitated: they must not be a blood transfusion for the moribund. They must be limited in time and they must not be allowed to drag the Community into an external trade war.

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NIGHTFALL transforms many parts of Kingston, the capital of Jamaica, into a ghost town. The only movement is that of heavily armed patrols of soldiers and policemen and equally heavily armed gangs who roam the depressed areas of the city, dressed in military fatigues, kicking and shooting doors to homes and murdering the occupants in their beds.

Some victims of this violence—which has grown worse in the run-up to tomorrow's general election—disappear for good. But the bodies of most are found days later bound, gagged, and labelled either "Socialist" (a supporter of the ruling People's National Party) or "Labourite" (an adherent of the Jamaica Labour Party).

This constant killing overshadows an election whose central issue is whether either party can halt the downward spiral in the island's economy.

Jamaica's 900,000 voters will be voting at a time when registered unemployment has jumped to 31.5 per cent, when the GNP has fallen by 16 per cent over the past six years and when a chronic lack of foreign exchange threatens a severe shortage of imported food, machinery, spare parts, drugs and fuel.

But the election has implications that stretch beyond Jamaica. The island—hit hard by the rise in the oil price—has become something of a test case in the developing world. A three-year relationship with the International Monetary Fund came to an abrupt end in March when Mr. Michael Manley, the Prime Minister, broke off negotiations about fresh IMF aid.

Mr. Manley has blamed the Fund for making a difficult situation worse over the past three years and has reacted angrily to reports that Mr. Edward Seaga, the Opposition leader, held talks with the IMF in Washington in June. Other developing countries are watching closely to see how this bitter argument is resolved.

Washington and Havana are also taking a close interest in the outcome. With the installation of left-wing governments in Nicaragua and Grenada, there has been concern in Washington that Mr. Manley's policies could make Jamaica another Caribbean domino which will fall to communism.

The Jamaican Prime Minister insists, however, that his relations with Cuba are based on the geographical proximity of both islands—separated by 90 miles of the Caribbean sea—on the fact that hundreds of thousands of Jamaicans live and work in Cuba, and that within the context of his Government's non-aligned foreign policy, it has been quite in order for his Government to have relations with Washington and Havana.

But Mr. Seaga and some more hawkish elements in Washington have charged that Mr. Manley intends to turn Jamaica into another Cuba, and has been adopting a policy of "creeping Communism" which threatens the Jamaican economy and the country's traditional friendly relations with the U.S. The Labour Party has been traditionally anti-Communist and pro-American—to the extent that the party's emblem is the Liberty Bell. Including the crack Labour Party officials have indicated that under a Seaga administration Cuban diplomats would not be welcome.

An attempt in March by Mr. Manley to persuade commercial banking consortia to reschedule \$450m of debts was rejected by the banks, which granted only a temporary agreement to roll over principal repayments on 874 per cent of the debt, subject to monthly review.

Interest payments on the total debt and principal repayment on the other 124 per cent, the banks said, would continue. The problem for a re-elected Manley administration, however, is that the commercial banks have said they will consider no further rescheduling or new loans, until the island has in place an agreement with the IMF.

Having stated that he will be having nothing to do with the IMF, Mr. Manley, if returned to office, could be forced to live with a programme which would not be acceptable under any Government. The JLP-affiliated Bustamante Industrial Trade Union has been silent on the matter, but there is little hope that Mr. Seaga can base hopes that the unions will not rebel if he were to accept these conditions.

The Opposition leader sees Jamaica's economic salvation in going flat out to woo American investors, making use of what he describes as the island's greatest natural economic asset, its proximity to the U.S. There is, he has said, hope for Jamaica in adopting a "Puerto Rican model" of economic development.

Mr. Manley has said one of the priorities of his Government, if returned to office, will be an attempt to obtain rescheduling of payments on about US\$750m of the island's US\$1.3bn external debt.

As it is, the Jamaican economy currently rests on three pillars: bauxite and alumina, tourism and export agriculture. The economic problems facing the Government would have been worse were it not for moderate increases this year in earnings from bauxite and tourism.



Jamaica: the reality and the fantasy.

A violent climax to a critical campaign

Canute James reports from Kingston on the problems facing Jamaica, which goes to the polls tomorrow. Unemployment on the island is running at 31.5 per cent, the GNP has fallen by 16 per cent over the past six years and there is a chronic lack of foreign exchange. In an atmosphere of violence and counter-accusations, the Jamaica Labour Party, led by Mr. Edward Seaga (left) is challenging the People's National Party, whose leader is Mr. Michael Manley (right).



Mr. Manley has admitted that his Government, which took office in 1972 and which was returned in 1976, has made errors. The economic state of the country, he says, is not healthy—inflation in the 12 months to May was running at 26.4 per cent—but he adds that it could have been worse were it not for the policies pursued by his party. The Prime Minister blames the island's economic straits on increases in oil prices, world inflation, and the failure of Jamaica to obtain better prices for its exports.

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Mr. Manley's anger with the IMF has been building up for the past three years. But it came to a head when the Fund asked the Prime Minister to cut \$150m (US\$ 56m)—by a further \$50m. The Jamaican leader argued that this was a recipe for his political suicide as it would mean the dismissal

of 11,000 Government workers at a time when unemployment was already causing serious social problems.

If he replaces Mr. Manley as Prime Minister, Mr. Seaga's dilemma will be slightly different, but equally challenging. There is very little basis on which we can assume that recent Third World pressure for changes in the IMF's operations in poor countries will make conditions for loans any easier.

The factors which scared Mr. Manley away from the Fund could still affect Mr. Seaga—serious budgetary cuts and consequent increase in unemployment combined with a programme for a wage freeze and uncontrolled prices.

The industry is concerned, however, at the threat from the political violence which has been sweeping the island. "This could be a long and dreary winter," said one official of the Jamaica Tourist Board.

The performance of the tourist industry has put it second to bauxite/alumina as a foreign exchange earner. The improvement in the earnings from bauxite came after a five-year wrangle between the Government and the North American firms operating in the island. The Manley administration in 1974 unilaterally imposed higher taxes on the firms, after inconclusive discussions on how much more the Government should get. The new taxes increased Jamaica's earnings from \$23m in 1973 to \$17m in 1975, on the companies—Alcoa, Alcan, Kaiser, Reynolds, Anaconda and Revere—said Jamaica's bauxite and alumina had become uncompetitive.

As it is, the Jamaican economy currently rests on three pillars: bauxite and alumina, tourism and export agriculture. The economic problems facing the Government would have been worse were it not for moderate increases this year in earnings from bauxite and tourism.

Production fell from 16m tonnes per year in 1975 to 15.5m tonnes last year. The Government negotiated with the companies a mutually acceptable formula was agreed.

The U.S. is the island's major tourist market, and this year provided 68 per cent of the record 553,000 tourists. This represented an increase of 11 per cent over last year, but more significantly for the Jamaican economy, earned the island \$195m—an increase of 56.1 per cent over last year.

The industry is concerned, however, at the threat from the political violence which has been sweeping the island. "This could be a long and dreary winter," said one official of the Jamaica Tourist Board.

"We will not be intimidated by terrorists," the Prime Minister said, explaining: "If we are to postpone the election then who are bent on violence will ensure that we will never again have an election in Jamaica."

The Prime Minister, however,

is alive to the danger of violence. He has said the situation is a threat to the democratic process, but adds that he is hopeful that tomorrow's election will be peaceful.

But in the back of his mind, as with many Jamaicans, is the possibility that the Jamaican democracy will fall victim to the roving packs of gunmen who have given no indications that they will be laying down arms after the election.

In such a situation of fear and instability, programmes for economic recovery by its various parties would never get off the ground.

It's a fact

Most Industrialists came to Skelmersdale through recommendation by fellow Industrialists

MEN AND MATTERS

Keynes goes on the record

Donald Nogginbridge was a mere fledgling economist of 26 when Sir Austin Robinson, then secretary of the Royal Economic Society, burdened him with the task of editing the collected writings of John Maynard Keynes. Now, 11 years later, Professor Nogginbridge of Toronto University tells me his toils are almost over and that the 30-volume series should be completed in time for the Keynes centenary in 1983.

A big seller by academic publishing standards (Macmillan prints 4,500 of each volume), the work is a smash in Japan.

Evidently a fast worker with the blue pencil, and scribbling mainly through the long vacations and in his spare time, Nogginbridge has lost count of the tons of papers passing through his hands. He does, however, recall with some astonishment a 7 ft 6 in high pile of photocopies provided by the Treasury for the wartime volumes.

"The only real horror," he says, "came when I was past volumes 13 and 14 on the treatise and general theory. That came out in 1973. I went to Canada and came back in 1976 to find someone had discovered a large laundry hamper of papers that should have been included."

Sticking to his brief of comprehensive coverage, but with little apparent respect for chronology, the missing links from the washing basket were briskly cobbled together to make up volume 29.

"Since I saw the papers," he says, "the Treasury has somehow managed to lose all the relevant minutes. The series is now the only source."

Pavitt puffs on

Laurie Pavitt, that most pernicious of politicians, will bring his 15th private member's bill to curb tobacco advertising into the Commons when the new session begins next month.

Every year since 1966, the Labour MP for Brent South has made a legislative fight against the temptation to infer from

due to Pavitt's prompting, but that agreement expired eight months ago.

Throughout the year he has been pressing Patrick Jenkins, Social Services Secretary, for news of progress on a new voluntary code. He has merely been told, as I was yesterday, that "talks are still continuing" between Sir George Young, the Department's Under-Secretary, and the Tabacco Advisory Council.

So seriously does Hambro take threats of intrusion into its privacy, he admitted, that it regularly has a security firm in to make the rounds of its boardroom and offices to ensure its phones and filing system are leak-proof.

When I raised my eyebrows over this, he astened to add that no devices had ever been found. "We've always come up clean," he said. "We only had it done recently so it could not have been an eavesdropper on our phones who heard about the talks."

Embarrassment lingers, however, and I suspect that the nickname of young Jamie Hambro—known as "Bugs" to his cronies—is no longer considered amusing in family circles.

Hindsight

Much interest, I hear, focused on one Tom Dyer, the first speaker at a Periodical Publishers' Association meeting in London yesterday.

Group business economist with the Thomson Organisation, Dyer spoke on: "How to forecast intelligently."

The British Fishing Federation and the Scottish Fishermen's Federation think the expense of flying two dozen or more trawlers out to Luxembourg or Brussels is well justified. Some, including the old Scotsman or two, even pay their

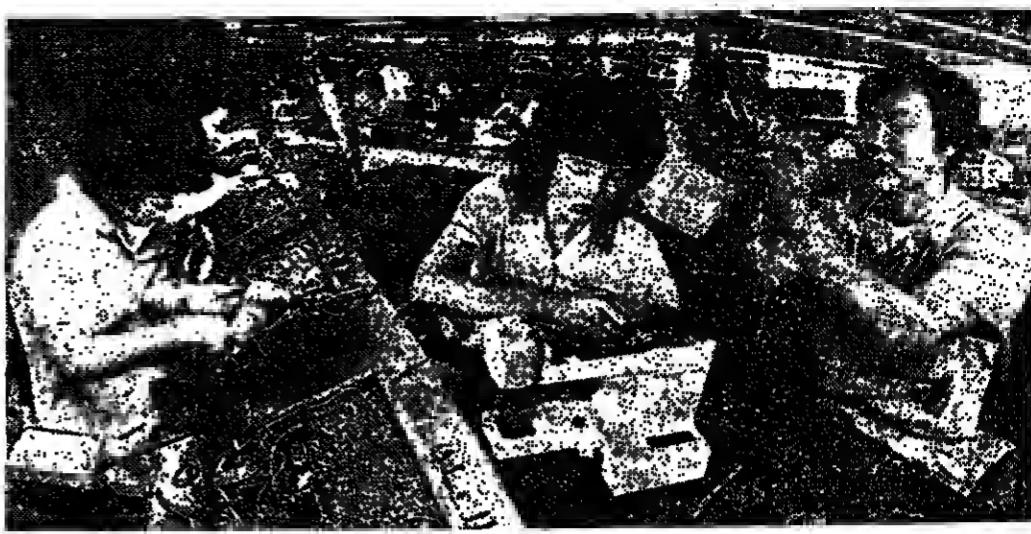
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FINANCIAL TIMES SURVEY

Wednesday October 29 1980

Japanese Industry

Traditional heavy industries are giving way to a new generation of products which use integrated circuits as a raw material. Already there are signs that these industries will outstrip those of the West, but at the same time the far-reaching changes in the economy they will create will present new opportunities for Western exporters.



Skilled workers ensure the quality of Japan's varied products

Economy takes a new turn

By Charles Smith
For East Editor

JAPAN IS a country which has traditionally suffered from problems with its image in the West. Its people have sometimes been dismissed as mindless automation, working endless shifts in substandard conditions for inadequate pay so that the national balance of payments can benefit. Yet Japan has also been portrayed as the picturesque land of cherry blossoms and Mount Fuji.

The purpose of this Survey is not to comment on either of these well-known images but to present a new one: that of a Japan that is undergoing extremely rapid change in ways that could be of great significance to the West. The speed of change is not related to GNP growth rates, which have now slowed substantially and will

almost certainly never regain the levels of the 1960s. Instead it is a matter of some far-reaching structural shifts in economy and, more broadly, in the whole of Japanese society.

The structural shift that is under way in Japan's economy has three basic aspects. One is that the heavy industries that sustained the nation's economic growth in the 1960s and early 1970s are losing much of their dynamism and in a few cases even ceasing to be viable at all, thanks to changes in materials and energy costs or to disappearing world markets.

Major industries such as shipbuilding and petrochemicals have had to be drastically shrunk during the past three to five years as the international conditions surrounding them have turned unfavourable and further scrapping of capacity in these and other areas may become unavoidable before long.

Japan's achievement in this field (no less than 35 per cent of shipbuilding capacity, for example, has been dismantled in the past three years) appears remarkable enough in itself. But it would naturally have been of little value (and might not even have been possible) if Japanese industry had not had somewhere else to go—which is where the next aspect of structural change comes into the picture.

The second point about Japan's development—and the one which takes up most of the

space in this survey—is that a host of "new industries" have made their debut during the past five to eight years and, in the process, have taken over from the old heavy industries as the main force behind the growth of Japan's manufacturing economy.

Saturation

To say that all the growth industries of today's Japan are "new" is of course, to oversimplify. The Japanese industry which is currently most in the news in the West, its motor industry traces its origins back to the early 1960s and even before and can in some ways be regarded as a contemporary of the older generation of heavy industries.

But Japan's motor industry already appears to be experiencing some limits to its expansion in the domestic market (registrations have been down every month but one since the start of 1980 amid gathering signs of market saturation) and some motor men are ready to admit that, even in overseas markets, the industry may now be very near the end of its steep growth curve.

The industries which will take over from motors (and are already taking over from steel and shipbuilding as the spearhead of Japanese industrial growth) are a more numerous and heterogeneous group than the old staple industries and in no case promise to become

individual economic pillars of the importance of their predecessors. Each, however, would seem to have promising prospects, either at home or in export markets, and each has the merit of being less "greedy" in terms of energy and materials consumption than its predecessors.

The list of "newcomers" includes industries where western industrial countries have traditionally held the lead (tractors and machine tools) but where Japan has managed to develop new market sectors hitherto ignored in the West: industries where Japan itself is emerging as a pioneer (industrial robots), and industries where Japan still has a good deal of catching up to do but where national security considerations dictate a major effort (nuclear power).

Two characteristics of the new generation of Japanese industries deserve particular note in that they provide a clue to the general direction in which the country's economy is

heading—or is meant to be heading—over the next decade. They are "knowledge intensive" rather than materials intensive, in the sense that research and development expenditure in almost all the new fields has been and will continue to be heavy, and they have tended to be grouped around a new "basic raw material": the integrated Circuit.

ICs, of which Japan is now the second largest producer in the world (following the U.S.), promise to play a central role in supporting the growth of Japan's economy over the next decade roughly similar to that played by steel in the 1960s. Because the industry occupies this crucial position it can be expected that Japan's development effort in ICs will be even more determined, and even more strongly backed by research funds, than its efforts in other new fields.

The emergence of Japan's new industries has two important implications for its trading partners, neither of which

yet become fully apparent in the West. The first point is that, as an indispensable precondition for structural change, Japan has been obliged to turn itself into a country with the highest technological standards—not only in production systems where the Japanese balance of Japan's "new technology" trade (i.e., on the amounts of money which flow in and out of the country in payments for newly negotiated, as opposed to long-running, technology agreements).

Opportunities

However, it would be wrong to suggest that the only significance of changes currently under way in Japan for the West is that Western industry should start trying to learn some new lessons. Greater productivity and diversity in the Japanese economy (and in consumer tastes) could create major new marketing opportunities for Western exporters, provided they are willing to recognise them.

The final major structural change that Japan's economy seems to be undergoing is a rapid expansion of its services sector. Services have always been an important part of the Japanese economy, despite the country's reputation for being, above all, a manufacturing centre. But the rate of expansion in services accelerated sharply after the 1973 oil crisis (when consumer demand for many of Japan's basic industrial

products seemed to reach saturation) and the pace is still being maintained.

Japan's growing stress on services (which are, by nature, labour intensive compared to industry) has only been possible because of sharply higher productivity levels in manufacturing industry. It can, as such, be seen as a "luxury" earned by industrial progress, but it happens to be a luxury which holds out benefits for trading partners.

U.S. fast-food chains and retailing chains were major beneficiaries of the service growth that took place in Japan during the 1970s. In the '80s, as Japanese tastes grow more varied and sophisticated, new opportunities could appear for European exporters.

The Japanese themselves are fond of pointing out that, despite all the prosperity of today and despite the new horizons that are currently unfolding for their country, disaster could still strike. Japan's economy is more dependent on imported energy than that of any Western nation and much of Japan's vital manufacturing capacity is located in earthquake zones. Japan could receive a series of "jolts" from either of these sources that would set back its growth considerably at any time over the next few years. But for the time being, it seems that living dangerously (as Japan undoubtedly does) is one more stimulus to the nation's dynamism and imagination.

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Mitsui celebrates its London CENTENNIAL.

Building new markets for Europe throughout the world

Mitsui and Co., Ltd., is the oldest and most experienced general trading company in Japan. For Mitsui, this year marks the one hundredth anniversary of its London office.

Through long experience and worldwide network advantages, Mitsui has promoted trade with various countries throughout the world. Today, Mitsui is active in introducing numerous European products and brand names to the one hundred twenty million strong Japanese market. Here is a small sample of the variety of goods Mitsui handles:

- British Leyland Cars, J&B Scotch whisky, Pierre Cardin, Christian Dior, Yves Saint Laurent, Valentino, Bisquit cognac, King Oscar sardines, Martini and Rossi vermouth, Dofco cheese, Rossignol sports equipment and others.

Expanding trade between third countries

In recent years, Mitsui has not only been shipping European products such as steel, nonferrous metals, machinery, chemicals, textiles, food-stuffs etc., to Japan but has also been exporting these goods to third countries.

Mitsui has concluded tie-ups with many European enterprises, forming joint ventures and capital participation ventures. It's all in line with a Mitsui program to expand distribution networks for European products in the Japanese market.

Typical of these activities are:

- An automobile distribution company on a joint venture basis with British Leyland.
- Novono Industry (Denmark) is establishing an industrial enzyme products company in Japan on a capital participation basis to undertake sales, technical service, customer service and product development.
- IKEA (Sweden) is involved in the establishment of a furniture distribution system in Japan on a capital participation basis.

A new promotional centre

To further large-scale project development, mainly in Africa and the Middle East, Mitsui has established a promotional centre within Mitsui & Co. Europe Ltd. in London. The centre attests to the importance that Mitsui places on the development of projects using Europe as a base of operations.

Promotion of international friendship

In addition to normal business operations, Mitsui is involved in many activities to promote international friendship. These include helping the Summer School Training Program through AIESEC, coordinating the reception of EC trainees into Japan, and making an effort to bring Europeans to Japan for study programmes. All are being done with the goal of furthering mutual understanding.

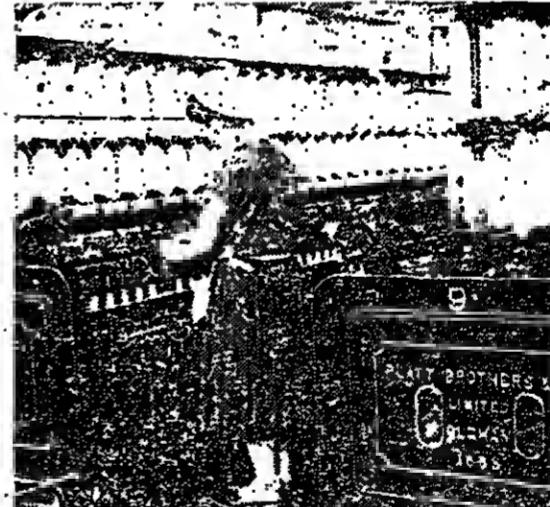
Mitsui means effective action

Mitsui's worldwide network spans 142 principal cities throughout the world, and its European-based activities are extensive. Mitsui provides closely integrated services, including export, import, domestic and offshore trade, trade financing, technology, energy and resources development, industrial development, etc. When you want immediate, effective action, come to Mitsui.



How it all began

One hundred years ago, the principal business of Mitsui's London office was importing and marketing Japanese rice in England. We were also active in exporting English textile goods to Japan. In fact, England helped start Japan's first modern cotton spinning industry.



In 1883, Mitsui imported 16 Pratt Co. mule jenny machines and delivered them to an Osaka spinning company. Three years later, Mitsui contracted to supply 85% of the spinning jenny machines that were imported by 20 large spinning factories in Japan.

Birth of a centennial project

This is very likely the first instance of a Japanese company celebrating a centennial in England, and Mitsui has spent the last two years looking for an appropriate way to express its gratitude.

Ten thousand Japanese elm trees for Great Britain

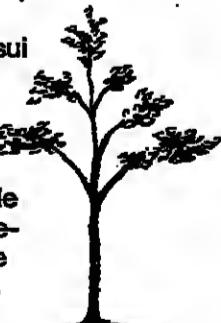
Dutch elm disease has been devastating the elm trees in Great Britain. The Forestry Agency of England estimates that of the 22 million elm trees, about 20 million or 90% of them have died from Dutch elm disease.

Research also shows that a Japanese strain of elm has been found to be the most hardy in resisting Dutch elm disease.

If Japanese elms could restore the elm cover in Great Britain, it would serve as a permanent token of Anglo-Japanese friendship and become an excellent undertaking befitting a centennial project.

With this in mind, each and every member of the Mitsui organization has united as one to help turn this concept into reality. As a result, Mitsui is planning shipments of 10,000 elm saplings to England from Japan and Canada to be made this November. Arrangements have been made to plant these saplings in public grounds in England, Wales and Scotland. It's our way of celebrating the centennial of the Mitsui London office and saying

"Thank You."



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JAPANESE INDUSTRY II

Huge advances made in a matter of months

Technology

CHARLES SMITH

AN OUTSIDER, without the time to watch Japanese technology develop, risks feeling like a modern-day Rip Van Winkle, waking to find the world has changed after a brief nap. The evidence of change over just the past few months, in some cases, has been breathtaking.

Two examples: A mere 12 months ago visits to manufacturers of industrial robots yielded cups of tea but only vague impressions of just where the industry was headed. The same trip now produces a huge flood of information, and the prospect of Japanese robots soon making robots.

A more impressive development came earlier this year when Nippon Telephone and Telegraph (NTT), the telephone monopoly, unveiled a laboratory model of a super-size 256 K bit microchip, two generations ahead of the present models (which Japan now dominates). "Before I arrived (in Japan) this year," admits an electronics specialist attached to the European embassy in Tokyo, "I hadn't even heard of NTT's work."

Key area

Over the past decade Japan, without much fuss, has pushed itself into the most advanced areas of technology. This is particularly true in the area of electronics, microchips and computers, an area which most observers feel holds the key to future industrial growth in the world. "We Europeans can gradually catch up (in electronics)," a senior executive at Philips, the Dutch electronics giant, says privately, "but the Japanese very clearly will continue to be the leaders."

The Japanese have produced only three Nobel prize winners for science since the end of the war (the same number that the U.S. had this year alone). What the Japanese Government and industry has done, however, is to establish its priorities in technology very carefully over the past three decades. More importantly, despite some painful failures on the way, the Japanese have patiently organized and worked to meet their goals.

Just after World War Two, starving Japan urgently worked for higher yields from rice. In the 1950s technology imports were the basis of economic recovery. The following decade depended on new technology to move Japan into the age of high growth. This meant mass production technology in steel (based on foreign developed techniques), home appliances, electronic goods, etc.

Industrial success brought pollution, which required a new generation of technology to control it. The energy crises of the 1970s produced a whole new set of challenges, most of which are being met with stunning success. Japan now creates more real economic growth with less energy consumption than any other major industrialised nation.

With each new turn, the Japanese have shown that sensible application of limited financial resources and close co-ordination between government and private industry produces results. The Japanese Government itself contributes proportionately much less to research and development than the governments of any of the other major industrial countries. The government spends less than 30 per cent of R. and D. funds compared with 50 per cent in the U.S., UK and France, and 41 per cent in West Germany. (Industry provides 65 per cent in Japan.) The government, however, makes sure that the basics, such as statistics on the strength of which decisions can be made, are up to date and accurate. By poor contrast, the latest statistics on UK spending for technology are dated 1975.

What is important is where the Japanese Government spends money. High on the list have been energy and nuclear power, computers and semiconductors (and now software), and aircraft. A surprising amount of money, however, is funnelled into projects to help Japanese industry manufacture better machinery and production systems, develop new materials needed for producing high technology goods, and even build better housing. (The latter effort, in all deference to the EEC's report last year on Japan, could produce the first computerised "rabbit hutch" in the world.)

MITI runs 15 national laboratories which spin off patents for private sector use. It subsidises the formation of private

sector research associations, presently 31 in number, to work in specialised technology areas. The VLSI project was one such grouping, consisting of Nippon Electric Company, Toshiba, Fujitsu, Hitachi and Mitsubishi Electric. The Government provided a Y30bn subsidy for the Y72bn three-year programme. (MITI subsidies are in the form of interest-free loans, which will be paid back if the companies make a profit.) These associations would clearly violate anti-trust laws in countries like the U.S.

MITI has also been authorised to spend money in certain areas in which it feels Japan has to advance, but where private interest is low, this year's budget included a Y355m item devoted to developing the "super computer" (the so-called Josephson junction). After MITI found that IBM had about 200 people working on such ideas while Japan could count a total of only 50.

May not work

Many scientists are doubtful that the super computer (which in theory requires operation of switching devices at the fantastically low temperatures of liquid helium) will ever be a reality, but Japan is preparing to spend about Y30bn over the next five or six years to find out. Meanwhile, work on other "super" systems is advancing.

Japan is certainly not immune to the failure of nationally inspired projects. In the 1960s, a MITI idea to bring Japan into commercial aircraft production, the YS-11, was finally dropped in 1972 after 182 aircraft were produced, at a loss of about Y25bn because of a failure to market the aircraft. (A subject treated elsewhere in this survey.)

The fear of failure, however, has not paralysed advances. On the contrary, in the somewhat related areas of space and satellite development Japan has emerged very strongly. Meanwhile, the aircraft industry is being promoted now on the basis of international co-operation; a very sensible approach for an industry liable to unpredictable international market trends.

This positive approach to technology is beginning to pay

off in trade with the rest of the world. Since the mid 1970s the rate of increase in exporting technology has exceeded that of imports (although the balance of payments in technology is still very much in the red). In the fiscal year which ended in March, Japan's technology exports were up 30 per cent (to \$342m) while imports were up only 6 per cent (\$1.26bn). This pushed the export/import ratio up five points to 37.1 per cent. The U.S. accounted for 50 per cent of the cases of "class A" technology imports, France 11.7 per cent, West Germany 10.6 per cent and the UK 7.7 per cent.

More revealing of Japan's present strength is that the balance of "new" technology trade (excluding the technology Japan imported long ago and is still paying for) turned to surplus in 1972.

It was possible just one year ago (when the first "New Industries" survey was published) to say some Japanese feared that technology could be a weakness in Japan's future development. This was based on factors such as the low level of official support for basic research. The chances of the individual scientist creating a new idea in some university laboratory are much lower in Japan than in the West, where such events are promoted by a purer approach to science.

Japan has taken a very different approach and made it work equally well. The quality of the technological advance is at least partly the result of an unashamed concern for the quality of products at all levels in industry. Moreover, the Japanese believe that they have to keep advancing in order to meet the challenges of the new energy crises to come. The sense of urgency is certainly much greater than it is in Europe and the U.S.

There are limits to what the Japanese can achieve. IBM, with its enormous resources, will most likely continue to dominate the world-wide computer industry despite Japanese success in promoting the state of their technology. It is also unclear whether the Japanese will continually be able to match technological advances with marketplace profits. What can be said, however, is that judging from past and present performance, the Japanese have been able to recognise their weaknesses and made some of them disappear.

RESTRUCTURING JAPANESE INDUSTRY

How the Cuts were made

Industry	Capacity cut (%)	Scraping deadline	Freezing period until
Electric furnace steel	14	March 1979	March 1981
Aluminum refining	32	March 1980	June 1983
Nylon filament	19	January 1979	March 1981
Polyester filament	10	January 1979	March 1981
Shipbuilding	35	March 1980	June 1983
Ammonia	26	June 1979	June 1983
Urea	45	June 1979	June 1983
Cotton spinning	6	October 1979	June 1983

Some industries forced to shrink to survive

Structure

CHARLES SMITH

OVER COMPETITIVE Japanese exports have been blamed for many of the structural problems confronting industry in the West (although Japanese exporters always deny responsibility). That being so, it is ironic to have to report that many Japanese industries face structural problems of their own.

The huge Japanese textile industry, which was the country's largest export earner until the early 1960s, is plagued today by high wage costs and by competition from "New Industrial Countries" (NICs), such as Taiwan, Korea and Hong Kong. The shipbuilding industry is confronted both by competition from the NICs and by the problem of worldwide excess capacity. Industries, such as aluminium and artificial fibres, are hampered by materials or fuel costs that are much higher than those of the same industries in more richly endowed countries.

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competition from the NICs and by the problem of worldwide excess capacity. Industries, such as aluminium and artificial fibres, are hampered by materials or fuel costs that are much higher than those of the same industries in more richly endowed countries.

These industries, and others like them (the list includes chemical fertilisers, electric furnace steel making, and non-ferrous metals) have had to be "shrunk" in the past few years to conform to the hard facts of international competition or domestic operating costs. This means by which the shrinkage was achieved are worth studying as a possible model for industrial restructuring programmes in the West.

The actual amounts of capacity to be scrapped under the Law ranged, as the accompanying table shows, from a maximum of 45 per cent of total production capacity in the urea fertiliser industry (bit by the growth of indigenous production capacity in Japan's traditional Asian markets), to 10 per cent in the polyester filament industry. The industry in which the most dramatic slimming process has occurred over the past four years is, however, shipbuilding.

The process was made dramatic by the huge reduction in employment which accompanied the scrapping of shipbuilding facilities and by the problems posed by the existence in the industry of large and diversified companies

which were not only partially dependent on shipbuilding and small companies with no other lines of activity.

The rundown of shipbuilding employment, which began even before the enactment of the Depressed Industries Law, took the industry's total labour force - at a peak of 280,000 workers in December 1974 - to 120,000 at the end of last year. The reductions were planned so as to protect "lifetime" or permanent employees of the shipyards so far as possible: in other words some tens of thousands of temporary or part-time workers felt the first impact of the shrinkage programme.

The industry's boast is that not a single permanent employee of any shipbuilder that survived the reducing process was forced to quit his job. But jobs were lost through the bankruptcies of the 37 medium-sized shipyards that did not survive and some of the bigger yards instituted "voluntary retirement programmes" in which some thousands of older workers were "encouraged" to participate. Transfers of workers from the shipbuilding division to other less hard-hit divisions of diversified heavy industry companies also helped to reduce total numbers.

The 35 per cent across the board capacity cut that was set as an overall target for the shipbuilding industry was distributed in such a way as to bear lightly on small companies and heavily on larger and more diversified enterprises. Thus companies with over 1,000 gross tons of building capacity (the big seven shipbuilders) undertook to cut 40 per cent of their capacity while the 21 smallest companies in the industry cut 15 per cent of total capacity.

A special Association for the Stabilisation of the Shipbuilding Industry, financed partly by the stronger members of the industry, was established to acquire and eventually resell land owned by some of the weakest and smallest companies. The device recalls the establishment of a special fund to acquire surplus equities when the Tokyo stock market was in trouble in the early '60s.

The "special law" of 1978 set deadlines ranging between January 1979 and March 1980 for the completion of facility scrapping programmes. Pro-

gramme officials say the deadlines were met or almost met in every case and that the former depressed industries are now enjoying the benefits of having been summarily downsized. The 32 per cent cut in Japan's aluminium refining capacity is claimed to have had a directly beneficial effect on the international price level of aluminium which in turn helped to boost the profitability of what is left of the industry in Japan.

The drastic thinning out of shipbuilding capacity may also have done its bit to produce a turnaround in the world ship market, although most Japanese shipbuilders appear still barely to be breaking even. Even in deeply depressed industries, such as chemical fertilisers, conditions appear to have looked up somewhat since the scrapping programme was carried out.

But this is not to say that the problems of such industries have been solved. In chemical fertilisers, spinning and shipbuilding Japan has to learn to live with highly competitive new Industrial Countries. In aluminium and artificial fibre it is faced with the equal unchangeable facts of excess materials and/or fuel costs.

Little growth

Almost certainly, therefore, there will be further rounds of equipment scrapping in several of the industries designated by the 1978 law, while in other sectors (such as fibres) there will be little future growth. For some key industries such as aluminium survival may ultimately depend on national security considerations, rather than on the ability to compete.

Japan's methods of scrapping outdated industrial capacity seem to deserve study by the West in that they have neither involved massive open-ended government subsidies of dying industries nor the wholesale creation of unemployment. The Japanese approach, however, presupposes a closer working relationship between Government and Industry and more willingness on the part of individual companies to stick together in an emergency than is to be found in most Western countries. That being the case, it may prove exceedingly hard to imitate.

JAPANESE INDUSTRY III

Subcontractors provide an economic safety net

Small-scale Industry

RICHARD HANSON

JAPAN probably holds the world record for the ratio of "shacho," or company presidents, per capita: one out of every six working males, according to a very rough calculation. This reflects the vast number of small- and medium-sized enterprises which hold the Japanese economy together.

The role that small companies play in the Japanese economy would appear to give proof to E. F. Schumacher's contention in the 1960s that, in truth, "small is beautiful." Japan has allowed small- and medium-sized businesses a more dominant position in the post-war economy than any of the other major industrial countries.

About three-quarters of the national workforce (or roughly 35m people) work for companies of less than 300 employees, more than twice the comparable figure in Britain. Ninety-nine per cent of all business in Japan fall into the small- and medium-size category, though the average "shacho" looks over only 5-6 people.

The idea that small companies represent an asset to the country, rather than an impediment to fast growth, is relatively new in Japan. From the Meiji restoration in 1868 to the end of the Pacific war, Japan successfully built large industries. Japan was still a largely agricultural land, and the city-based small entrepreneur led a precarious existence with little help from the government.

Small businesses came into their own, however, in the post-war economic boom. Supported by the Ministry of International Trade and Industry (which formed a Small and Medium Enterprise Agency in 1948), a maze of subcontractors and small manufacturers engaged to serve as the foundation for growth in large industries.

Over the past two decades, MITI has streamlined its efforts to help small businesses prosper (the MITI definition in the manufacturing sector is: less than 300 employees or less

than yen 100m in capital), the laws now provide for tax deferrals to encourage modernisation, consulting services, and a very important exemption to the antimonopoly law which allows small companies "voluntarily" to band together in co-operatives and guilds. Government-sponsored financial institutions and private credit associations were established; tax breaks on corporate income below Yen allowed. This year the Government opened a special small business college.

Official interest in fostering the smaller half of the economy shows no sign of waning. The latest official study was given the very positive title of "Rediscovering Small and Medium Size Enterprises in Japan."

The amount of attention paid to small business reflects, in part, political clout of that vast army of company presidents, as is the case with farmers, small businessmen tend to be conservative and help ensure that the ruling Liberal Democratic Party remains in power, they in turn are protected.

Vulnerable

The system, however, is much more than a political convenience. The evidence in the manufacturing sector is that the smaller companies have contributed strongly to the overall efficiency and flexibility of the economy, this is despite small companies having lower levels of productivity than big companies, and being highly vulnerable to bankruptcies and sudden shifts in larger economy one measure of the resiliency of this half of the economy, however, can be found in the company "birthrate" statistics. For every three small companies which fail, 3.5 are established.

Reflecting the general trend of the Japanese economy, more small companies are being created in the service sector than in manufacturing. But while employment in the manufacturing sector declines, the share of small companies manufacturing output has been increasing. There are two basic categories in which small manufacturers fall: independent producers and subcontractors—the latter are the more important.

To a far greater degree than

in the U.S. and Europe, large companies depend on supplies from outside subcontractors.

Toyota Motor Company is perhaps the best example, having about 140 direct suppliers (many of which are partly owned) below which are about 40,000 subcontractors.

A diagram of how Toyota assembles its cars and trucks would look like a huge pyramid with a relatively simple top drawing its parts from the bottom levels. The quality standards which Toyota establishes for its final product means that each level of subcontractor must assure that the layer below it maintains a high degree of quality. Toyota itself can thus operate smoothly with very small on-site inventories of parts, thus reducing costs. At peak demand periods, Toyota can subcontract out the assembly of entire cars to its affiliates.

On average the big manufacturers have direct dealings with about 130 subcontractors. Toyota's dependence on outsiders for more than 60 per cent of its parts is considered very high, but 12.5 per cent of all manufacturing companies employing over 1,000 workers depend on subcontractors for more than 80 per cent of what goes into their products.

By using subcontractors heavily, Japanese companies can save on their own capital expenses and operate production schedules much more flexibly, although the lower levels of productivity in small operations have tended to push up prices over the past few years, large companies would find it very difficult to duplicate at lower cost the special equipment and skills of small companies concentrating on a limited range of goods.

The life of a contractor can sometimes be perilous, particularly for those which depend on industries that are cyclical or have become obsolete. This has happened in the shipbuilding and textile industries. Other small industries have virtually disappeared because of competition from other countries with lower wage levels (Christmas lights, toys, etc.). The difficulty in improving productivity meant that large numbers of small companies which depended on exports fell

into the category of social welfare.

Increasing role

The strength of the subcontracting system has clearly influenced Japan's international economic ties. Foreign parts suppliers find themselves unable to penetrate Japanese markets, particularly in the motor industry, conversely, many Japanese companies are reluctant to locate manufacturing plants overseas because they fear local suppliers cannot match the quality of those in Japan.

It appears that the role of small companies will become increasingly important. This is mostly because employment patterns are changing as large industries continue a process of raising productivity through automation.

Smaller companies, particularly in the fast-expanding service sector, serve as major employers of older men and women. As the Japanese population ages rapidly over the next few decades, the proliferation of small business may provide Japan with a ready-made form of social welfare.

Sector's growth rate outstrips that of manufacturing industry

Services

CHARLES SMITH

JAPAN IS known to the world, and tends to think of itself, as being a manufacturing country par excellence. Therefore it comes as something of a surprise to find that the non-manufacturing (and non-agricultural) sectors of Japan's economy are not only unusually large by international standards, but also growing faster than its manufacturing sector.

According to national income statistics published by the Economic Planning Agency Japan's "tertiary" industries—meaning not only gas and electricity and the central government bureaucracy but also the distribution trades and the service sector—properly accounted for barely 50 per cent of the nation's GNP in 1962 but had raised their share to 58.9 per cent by the end of 1976.

A 58 per cent share of GNP puts Japan's tertiary sector well behind that of the U.S. (which recorded a 65 per cent share in 1976), about on a level with the UK, and substantially ahead of other European countries such as France and West Germany. However, the smallness of Japan's defence sector (accounting for about 1 per cent of GNP) means that Japan's non-military tertiary sector is actually the second largest among major nations (as a ratio of GNP) following that of the U.S.

What is more striking about the role played by Japan's tertiary sector is that it has grown particularly fast since the first oil crisis of 1973, both in terms of its share of the national income and in terms of employment, while the secondary (or manufacturing) sector's share in the economy has declined.

The output of Japan's manufacturing industries as a ratio of national income bit a peak of 38.5 per cent in 1969 but had fallen to 35 per cent three years ago while employment in manufacturing peaked (at 38.7 per cent) in 1973. Tertiary industry, on the other hand, appears to have put on something of a spurt between 1973, when it accounted for 49.8 per cent of employment and 56 per cent of national income, to 1976 when it represented 53 per cent of the

labour force and 58.9 per cent of national income.

Taken as a whole the tertiary sector is a mixed bag and many of its elements have little or no relationship to each other. Inevitably this reduces the impact of statements about the sector's overall importance.

But the sector can be broken down further, and it is at this point that the comparisons become more interesting. What emerges at this stage is that "services" recorded one of the most rapid rates of growth within the tertiary sector as a whole, after 1973, increasing their share of employment from 15.7 per cent to 16.9 per cent in 1976 and raising their share

1979, however, a decline in demand for basic items was offset by faster than ever consumption of high-priced items and luxuries.

Cars, furniture and restaurant meals were among the growth sectors of 1979 but, in 1980, demand for cars has slipped back while increasing numbers of non-essential services have been booming.

Finally, the analysts note that service industry growth was self-propagating. What is meant by this is that many of the new service workers were women, who accordingly themselves became customers for

HOW TERTIARY SECTORS HAVE GROWN
(per cent of national income)

	1960	1970	1976
Japan	48.9	54.1	58.9
U.S.	59.0	63.6	64.4
West Germany	42.3	43.8	49.2
France	44.3	49.9	54.8

Source: "Implications of Japan's Emerging Service Economy," published by Keidanren.

of net national product from 14.3 to 15.1 per cent.

Services, in the Japanese context, are still a heterogeneous group including such diverse items as hotels, hospitals, barbers' shops, theatres, pachinko shops, solicitors' offices, racecourses and news syndicates. What all these and many other "industries" appear to have in common, however, is that demand for them took a sudden jump after the 1973 oil crisis and has yet to level off.

Analysts of the Japanese services sector (who are not yet nearly as numerous or as prestigious as the specialists on the steel or motor industries) have come up with a number of reasons to explain the 1973 watershed between the secondary industry and the service sector. The first point is that consumer markets for many of the most popular Japanese mass production goods were nearing saturation by the time of the first oil crisis, with the result that demand tended to flow away from manufactured goods to services.

Services (such as restaurants, laundries, etc.) that would reduce them of duties in the home.

Developments from 1974 onwards have continued the post-oil crisis trend, but with two important twists to the story. One is that, from around 1978 onwards, the expansion of the services sector began to rebound back onto manufacturing by creating demand for the types of manufactured goods which the service sector consumes (e.g. equipment of all kinds for the booming restaurant and fast food industries).

The second twist involves a steady diversion of Japanese consumer demand away from traditional basic items (including both services and consumer goods) to more specialised and non-essential items.

Analysts have noted that in the aftermath of the 1973 oil crisis an across-the-board decline took place in Japanese consumer demand, affecting everything from luxuries to basic food and clothing. When the second oil crisis struck in

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There seems no reason to doubt that Japan's service sector will continue to grow fairly fast (compared to manufacturing) and that demand within the service sector will shift gradually towards more sophisticated and capital-intensive services and away from "basic" sectors. This trend could have a number of major implications for the Japanese economy, and for Japan's international economic relations.

The first and more obvious point is that the productivity of Japan's economy may be affected by the shift. Service industries are, by nature, more labour intensive than manufacturing industries and thus represent a less efficient means of producing wealth than secondary industry.

This would be bad news for Japan if the country had not already achieved high levels of per capita income, or if the manufacturing industry were not already extremely productive. As it is, it looks as if continuing rapidly increasing rates of labour productivity in industry will be one means by which Japan will pay for the shift towards a more highly developed service sector.

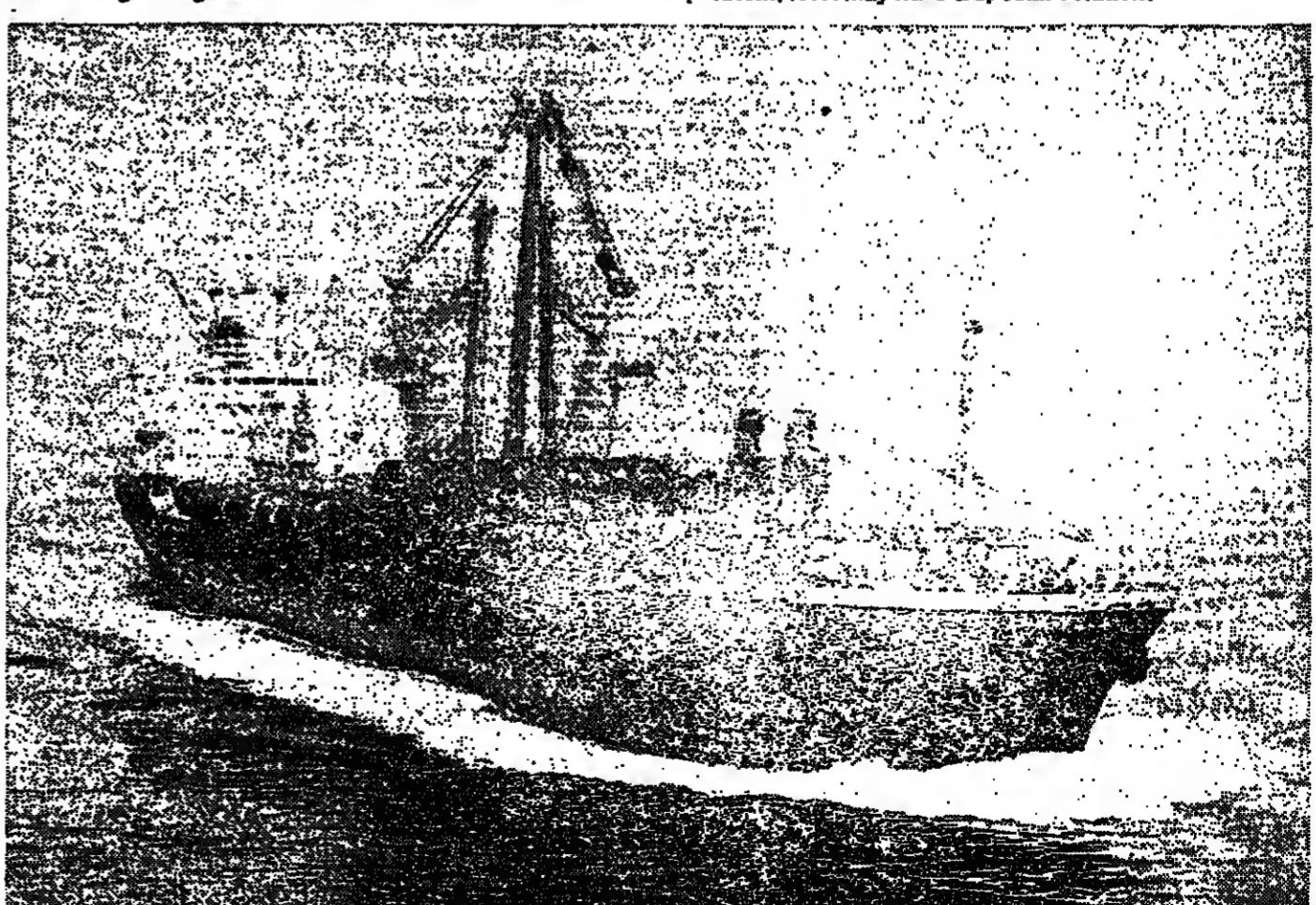
The second point about Japan's expanding service sector relates to its impact on overseas trading partners. During the late 1960s and throughout the 1970s the growth in demand for simple or basic "mass-produced" services created a boom in Japan for American fast food chains (McDonald's Hamburgers, Colonel Sanders Kentucky Fried Chicken, etc.) which deserves to be recognised as one of the major foreign economic success stories in Japan since the war.

The next stage in the evolution of the service economy could stimulate a demand for more varied types of services (in the fields of hobbies, sports, culture, etc.). If this does turn out to be the case the Japan of the '80s could hold out some interesting opportunities for European service exporters (and investors).



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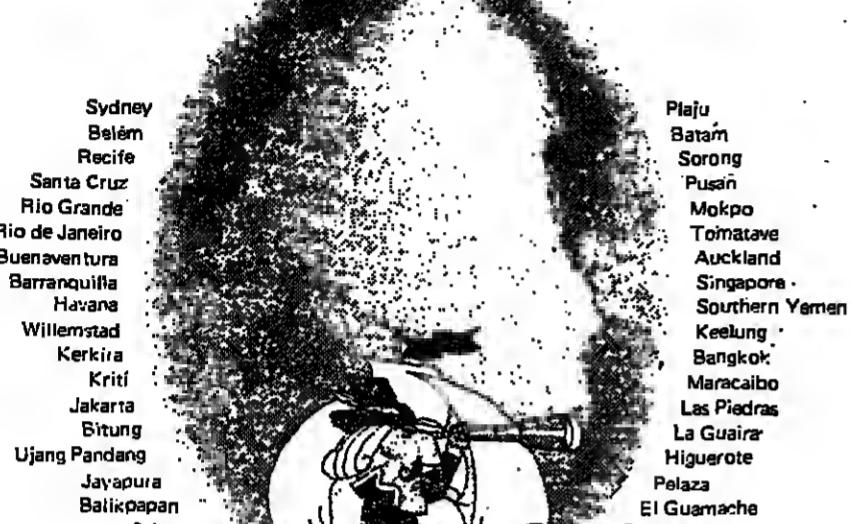
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JAPANESE INDUSTRY IV

WHEN COLUMBUS STUMBLED ON AMERICA

They say Columbus discovered America by accident. That he was merely out to find a western route to India. Not possible had he been a sailor of our day. He would have known exactly where he was at all times—and if even a little unsure of his course or safety, he would simply have radioed the nearest coastal station or a passing ship. JRC, among others, would have ensured this. Consider, for example, that approximately 40% of all ocean going vessels today are fitted with JRC radio equipment. Consider also that JRC coastal radio stations are in operation in more than 160 locations throughout the world except Japan. Available from JRC is a whole range of equipment and systems for just about any telecommunications' need, all designed to meet such international standards for maritime telecommunications as RR, CCIR, and SOLAS. And of course, installation, commissioning, supply and training for operators and technicians, on request. For JRC, this all started in 1915 when radio technology was still in its infancy. Far too late, though, to do Chris any good. Just as well—otherwise there might never have been an America.



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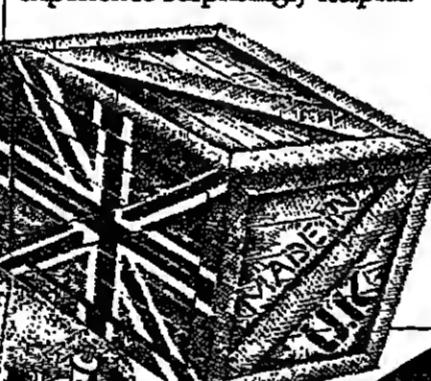
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Customers pressed to try new goods

Electronics

ALAN FIELD

WITH MARKETS for traditional television and radio products virtually saturated, Japan's manufacturers of consumer electronics have been focusing most of their attention on marketing a wide variety of upgraded and entirely new products. Much of the growth projected for the industry in the decade ahead depends on persuading consumers to purchase still another new generation of products, whose uses and technologies as yet remain a mystery to all but a few of the industry's insiders.

Despite continued recession and inflation, sales of video tape recorders (VTRs) began to take off this year. That product firmly established itself as a market staple, surpassing shipments of colour TVs, in value terms, for the first time. Projections foresee continued rapid expansion of sales in the decade ahead.

Production of VTRs, which hit a level of 2.2m units last year, will rise to 3.8m this year and 4.5m next year, most of which will be exported. Exports to European markets will grow at a particularly brisk pace. This year will be the first in which exports to European markets exceed those to the U.S. and Japan.

Given the success of the product, however, the Japanese now foresee the possibility of protectionist reaction. To forestall such a development many are considering the production of VTRs in Europe, in joint venture with local manufacturers. But, for the moment, the real competition is more the rival Japanese producers anxious to sign up OEM marketers than between the Japanese and their foreign rivals.

Japanese manufacturers have also been working long hours to provide new faces for old products. At home, that means expanded production of televisions equipped with stereophonic and bilingual capability. This year, most domestic models are adaptable for stereo reception.

The number of models equipped with microcomputers (programming channel selection in advance) has also increased. In Europe and the U.S., sales of large-screen televisions have expanded more than any other item. Industry executives attribute that to one of the key factors behind the rise of the VTR: the high cost of travel (including gasoline)

refinements in technology: slow motion, stop action, longer running time (of up to six hours), lower prices, the greater availability of software, and the world-wide recession itself, which has increased the relative attractiveness of stay-at-home forms of entertainment.

The Japanese makers continue to reap the lion's share of profits from VTR growth. Ninety per cent of VTRs sold in European markets are either VHS or Betamax systems (only 10 per cent produced are in the Philips format). The major Japanese-designed technologies (VHS and Betamax) completely dominate the markets of the U.S. and Japan.

Protectionist

Rather than build their own VTRs, such major European firms as Thorn, Saba, Thomson, Nordmende and Rank continue to purchase their VTRs from OEM (Original Equipment Manufacturer) producers in Japan. Only Philips will dare to introduce yet another technology of its own, this year.

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which results in greater interest in staying home to watch television.

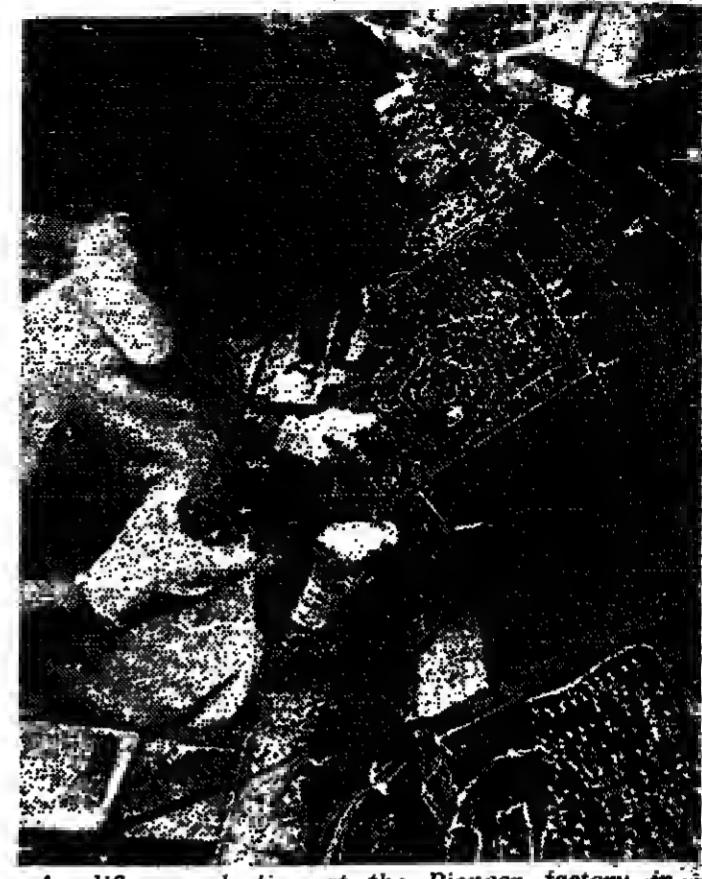
In the world of audio, producers have stressed other new promotions, with varied results. Sales of audio cassette decks have been stimulated by the ballyhoo accompanying the introduction of metal tape-compatible decks. Yet, because of their continued high cost, relatively few consumers have regularly taken to using the higher-density, expanded frequency metal tapes.

Sales of mini-components—the first miniaturised audio equipment with high quality sound—have enjoyed even greater growth, either in consoles for the beach, the living room or the automobile—where reduced engine noise now makes use of mini-components feasible. Most spectacular of all new products is the Sony Walkman, a miniaturised stereo cassette deck, playable almost anywhere, which has sold over 300,000 units, and spawned a host of imitations.

In the medium term, the fate of the industry rests more on competition in a new arena: the video discs which have recently been introduced by both U.S. and Japanese makers in the U.S. market. The Arthur D. Little Company has estimated that 100,000 such discs will be produced in the U.S. next year.

But the Japanese are proceeding cautiously, for the problems associated with marketing the new video discs directly parallel those which confronted the industry in the early days of the Video Tape Recorder. Most particularly, manufacturers have failed to agree on a standard technological format. With a wide variety of technologies (ranging from stylus to laser) available, the consumer may simply stay on the sidelines in confusion.

Whether the new devices succeed in the U.S. and are thereafter introduced to Europe and Japan will ultimately depend as well on the quality and price of their supporting software. Since video discs unlike video tape recorders, cannot record off television air waves, consumers will be entirely dependent upon pre-recorded materials (with the exception of industrial and



Amplifier production at the Pioneer factory in Hamamatsu. Eighty per cent of the output is exported

commercial users who can readily afford to have key video tapes processed into discs. If software falls short of expectation, the discs will go to the Dodo bird and Quadrophonic.

Three formats

But in this technology (like the Video Disc, but unlike the VTR) the Japanese are bound to face considerable competition from foreign makers. Earlier this year, three radically different formats for marketing the technology have been presented. It will be the responsibility of the Digital Audio Disc committee (DAD) to decide which of the three makes most technical and commercial sense, when it tests them during the next two or three years.

One such system, the AHD system developed by Japan Victor Corp., is compatible with that company's own video disc system. Yet other alternatives may be preferred, despite their uncompatibility with video disc systems, if they are judged to produce a higher level of audio quality.

Whichever technology is ultimately victorious, one thing seems clear: if the PCM system captures the audience projected for it, Japanese makers will be among the first to benefit from it, and the most competitive point—will be great response and sales in the classical record market.

Thus, in the months ahead, each hardware disc maker will be trying to sign up as many software manufacturers as possible. Which firms will be engaged in the manufacturing of video discs, and how much they will spend, have yet to be decided.

At the moment, the betting is that the software makers (largely non-Japanese firms) will be footing most of the bill, as they do in the audio industry. In any case, the industry is determined not to repeat the severe shortage of software which ultimately destroyed Quadrophonic sound.

Beyond the audio disc lies yet another potentially enormous market for a new product everyone is instantly expected to find "necessary": the PCM Digital audio. If all goes well, Japanese makers say, conventional analog technology now used to produce and reproduce music will be completely antiquated within one or two decades and replaced by PCM.

The discs, probably smaller than those now in use, will offer not only vastly improved sound quality, but the great advantage of impregnability to dust. Already audio recordings made through PCM technology—although not reproducible through PCM technology at this point—are great response and sales in the classical record market.

Up-to-date technologies help to counter falling sales and profits

Steel

JOHN FUJI

THE STEEL industry, one of the pillars of Japan's remarkable post-war economic growth, faces diminishing profits and declining sales with relative calm.

To make up for these factors, Japanese steel companies have made advances in new technologies providing process yield improvements and energy conservation. Also, they are offering both funding and technology to developing countries while providing assistance in modernisation to many outmoded facilities.

An executive at Nippon Steel explained that the experience of the 1973-74 oil crisis had prepared them for the recent rise in costs and the fall in demand.

He indicated that despite a drop in shipments to the U.S. as a result of the resumption of the Trigger Price Mechanism, that a rebound later this year in the American economy would enable both the U.S. steel and the Japanese to raise prices.

The rapid rise in the value of the Japanese yen in terms of the American dollar, which hurts exports, has been equalised by the cheaper costs of imported materials such as iron ore and coal. Japanese steel exports almost balance the cost of imported materials.

The Japanese steel majors, such as Nippon Steel, Nippon Kokan KK, and Kawasaki Steel Corporation, all reported record sales and current profits for the fiscal year 1979 which ended in March.

However, the steel mills now forecast their current profits will probably be halved in the fiscal year which ends in March 1981, due to a drop in exports, decline in domestic demand and recent rapid rise in the yen-dollar rate.

In fiscal 1979, domestic shipments of ordinary steel were 16 per cent higher than in the preceding year, largely due to a strong demand from construction, automobile, shipbuilding and machinery sectors.

Exports were actually 4 per cent lower in volume than in the preceding year but the yen value increased. The moderate recovery in U.S. shipments could not offset the decline in exports to the People's Republic of China and troubled Iran.

Exports in fiscal 1980 are also expected to be slow, decreasing about 5 per cent, particularly to China and the U.S.

Domestic demand in fiscal 1980 is also expected to slow, mainly due to production cutbacks by consumer electronics and automobile manufacturers while demand from the public works sector is not likely to generate much demand.

The Japan Iron and Steel Federation reported that in fiscal 1979, orders for \$2,700,000 metric tons of steel products were recorded, of which 58,965,000 tons went to the domestic market and 28,743,000 tons to the overseas markets.

But while the short-range outlook is gloomy, the long-range forecasts are brighter.

Forecasts of steel production and consumption made at the recent meeting of the International Iron and Steel Institute save no Communist world steel capacity in 1985 at between 660m tons and 715m tons.

Steel consumption at the same time was estimated at about 638m tons, thus forewarning any danger of a steel shortage in five years' time.

A Japanese official, Tsutomu Kono, of Nippon Steel, told an OECD symposium that he predicted world crude steel consumption in 1985 at around 900m tons, an increase of about 3 per cent a year. The breakdown given is 445m tons for the industrialised countries and 135m tons for the developing countries plus 320m tons for the Communist world.

Although Japanese steel companies generally welcome approaches made to them since their annual output is not expected to increase by more than 3 to 4 per cent, there is some controversy within the companies regarding these new ventures.

The engineering divisions welcome the projects as an opportunity to expand their operations while the steel divisions are concerned that they could develop into future competition.

One of the reasons that the Japanese steel companies are providing assistance to the developing countries in building new capacity is that it enables the Japanese to expand operations overseas without increasing their own capacities.

Nippon Steel is providing technology, facilities, funding and supervision of construction for the Pohang steel complex near Shanghai. The proposed Chinese facility is expected to have a potential annual output of 6m tons of blister steel.

Present Chinese capacity is about 30m tons a year. The target date for start-up of the

Paoshan mill is 1982.

Nippon Steel provided technical assistance overseas for the USIMINAS steel works in Brazil and the Malawatts (Malaysia) operation and the Pohang Iron and Steel works in South Korea, among others.

Nippon Steel said it has conducted technical assistance with 87 companies in 35 countries covering every aspect of steel-making from planning and engineering to plant construction and supervision of operations.

Kawasaki Steel is providing funding, technology and facilities for the Tuharon steel mill in Brazil, a three-way joint project with Italy and Brazil's National Steel Corporation. The integrated mill is scheduled to go on-stream in 1982.

There are numerous other international projects. Nippon Kokan and Kobe Steel are joining with Toyo Menka trading company in forming a joint venture with the Egyptian Government for construction of a direct conversion steel mill with annual production of 600,000 to 800,000 tons of blister steel.

The Australian Government is seeking help from Japan for construction of an integrated steel mill with annual capacity of 10m tons in Western Australia. The Philippines are also working with the Japanese on a feasibility study which could lead to an integrated steel mill on Mindanao with proposed capacity of 1m to 1.5m tons.

Japanese industry sources say that capital investments in the steel sector during 1980 will amount to ¥54.1bn down ¥46.7bn from 1979. Industry expenditures will be mainly in modernisation of equipment, such as increasing the ratio of continuous casting, energy saving and maintenance and repairs of existing facilities.

Expenditures directly or indirectly related to the saving of energy account for more than 50 per cent.

The new U.S. trigger price mechanism has been raised by 12 per cent, but a Kawasaki official said that the step had been anticipated to some extent since it was determined according to coat data supplied by the Japanese.

He cautioned, however, that the addition of the import surge monitoring provision could lead to restrictions of steel trade.

The Japanese said they had been holding back on exports to the U.S. since the previous TPI was discontinued in April of this year.

With the new albeit higher trigger price, the Japanese feel that it could eventually lead to higher export prices. It all depends on the timing of higher prices instituted by American mills, according to a Nippon Steel executive.

In the immediate future, it could cause a decrease in exports but in the long run, it will contribute to the maintenance of order in the international steel market, these sources said.

JAPANESE INDUSTRY V

Microchips: raw material of the 80s

Semi-conductors

CHARLES SMITH

MICROCHIPS, or to give them their proper name, integrated circuits (ICs), are sometimes spoken of in Japan as the basic raw materials industry of the 1980s in much the same way as steel was the basic industry of the 1950s and 1960s. The parallel between a mitsotai silicon wafer engraved with tens of thousands of transistors and a massive piece of metal may sound far-fetched, but it is not without point.

Joint venture

It was allowed into the country on condition that it set up a joint venture (with Sony) and agreed to limit the growth rate of its Japanese production while simultaneously opening patents to Japanese manufacturers. These conditions, combined with a series of restraints on IC imports that were not completely liberalised until 1974, set the scene for the emergence of an indigenous Japanese industry which now ranks second only to the U.S. in volume of output.

Japan's leading IC manufacturers are diversified electronics producers for whom integrated circuits are only a part of their business—and not by far the greater part, as is the case with the majority of U.S. producers. The top Japanese manufacturer, Nippon Electric Corporation (NEC), began life as a telecommunications specialist and now relies on ICs for about 20 per cent of its turnover, although even this is enough to place NEC second after TI in the world production league table. Other major producers include Hitachi and Toshiba, the two leading heavy electrical companies in Japan, and Fujitsu, the top Japanese computer manufacturers.



Fujitsu's Facom M-180II computer. Semi-conductor technology keeps down the overall size

Company warms up for an assault on the West

Computers

HAMISH McDONALD

THE SNIDE remarks about the Japanese computer industry and its protective cocoon woven by the Ministry of International Trade and Industry are not heard so much among American and European competitors these days. The Japanese market, although some problem areas remain, has been thrown open to the point where, as one senior American computer executive in Japan describes it, it is "among the most free markets for computers in the world."

In straight competition in Third World countries over the last year, the biggest Japanese manufacturer Fujitsu Ltd. has beaten the U.S. giant, IBM, for two large-scale systems and a host of smaller applications. "We are dealing with a mature rival now," said one IBM marketing specialist.

Those two orders for Fujitsu's big M-200 system were confidence-shattering. One came from Brazil's Banco Brusileiro de Descontos S.A. and the other from the Australian Government's statistics bureau. The predominant feeling in the industry is that Fujitsu's pruning of resources into these two medium-sized markets is just a warm-up for the big assault later this decade on North America and Western Europe.

A long way

Japan's computer industry has come a long way since MITI decided around 1960 that it would be a strategic need to industrialise. How the Ministry encouraged the industry followed the classic steps that have given success in other fields, such as steel and cars.

First came the period of severe protection of the domestic market, research and development in government laboratories, purchase of patents from abroad and financial backing. The industry grew behind this fence until, around 1975, it was deemed by MITI to be ready for the world market.

Only then did the protective barriers begin to be lowered. That process is still continuing: tariffs for mainframes, now 9.8 per cent, will fall to 4.9 per

cent in 1981; for peripherals from 1987, for peripherals from the present 16.1 per cent in 8 per cent and for integrated circuits from the present 10.1 per cent to 4.2 per cent.

In 1972 the six main Japanese computer makers were grouped into three (Fujitsu with Hitachi, Nippon Electric with Toshiba, and Mitsubishi with Oki), again by "administrative guidance" from MITI, for a five-year plan to produce rivals for the so-called "3.5 generation" machine, equivalent to IBM's 370 series.

From 1976 the industry was pushed off into a new programme, backed by Y290bn (\$138m) in subsidies over four years to produce the fourth generation computer based on very large-scale integrated circuits (VLSI). A second programme, with subsidies of Y23.5bn (\$12m) over five years, is intended to produce operating systems for the new breed.

According to one U.S. computer man in Tokyo: "The Japanese now have competitive, or even slightly better hardware than us. Two months after we announced the 64K memory, Nippon Electric followed up and said they had it too. Within six months all the other main companies here had said they had 64K memories."

Giving the hardware on to the market has presented some problems. Where IBM is now bringing in its fourth-generation 4300 model, the Japanese equivalent will not appear until 1985, according to MITI officials.

The U.S. companies are taking little comfort in that: they now admit that hardware is not the main battleground.

"The industry world wide is seeing more acknowledgement of the importance of software," said one American executive. "We are definitely leading but they are trying very hard to catch up, which they will unless we make a very big effort."

Without a doubt this is now the most competitive marketplace in the world."

The Japanese do not dispute their disadvantage in software. A paper published by MITI's Machinery and Information Industries Bureau in August puts the lag behind the U.S. software industry at five to 10 years.

The recent successes of Fujitsu and other Japanese makers still gives the Japanese industry only 5.6 per cent of world computer sales, according

to the MITI paper, as opposed to IBM's 58.4 per cent share. But the trend is for strong growth, both in Japan and in the Western Pacific region. In the fiscal year to March, 1980, Fujitsu saw its computer sales rise 7.8 per cent to Y326.8bn (\$1.556m) while IBM Japan in the calendar year 1979 sold 2.8 per cent more with Y324.3bn (\$1.543m).

Much was made here of Fujitsu overhauling IBM Japan for the first time, although it must be remembered that other IBM subsidiaries cover markets included in the Fujitsu figure, and IBM's business is based almost entirely on leasing and rentals rather than on outright sales.

Leasing venture

For Japanese companies, the finance burden of leasing has been carried by one of the Japanese institutions that so enraged Western competitors. The six Japanese makers run a joint computer leasing venture, Japan Electronic Computer Company, to buy machines outright and with soft credit from the Government's development bank, lease them out to users.

IBM, with its huge internal resources, is not so put out by this as might be expected. An unspoken buy-Japanese policy has operated in Government areas, but it has won big orders from diverse Japanese institutions including the big "city banks" and national daily newspapers such as Nihon Keizai Shimbun and Asahi Shimbun.

Like other foreign computer companies, it has a lot turning on the outcome of the U.S. Government's attempt to force open bidding for the vast telecommunications market of the internal monopoly, Nippon Telephone and Telegraph.

With the short- and medium-term battles likely to be in such software areas as word-processing involving kanji (Chinese ideogram) character-recognition, MITI has turned its sights on the vague outlines of the superfast fifth-generation computer. MITI's data-processing committee recently set up what it calls a "vision subcommittee" to begin marshalling thoughts on the future role and architecture of computers, trends in software, and application of new technologies such as very low temperature superconductivity.

A second category of Japanese IC producers consists of specialists makers of equipment who make ICs only for their own use. This group includes companies such as Seiko Watch, Nippon Gekko and Ricoh (a specialist in office copies and facsimile machines). In-house manufacturers of this type are said to have started producing some of their own chips because of the critical extent to which the quality and competitiveness of their products now depend on ICs. To leave the manufacture of this crucial component entirely to outside suppliers would apparently be to risk either an inferior design or worse, to invite the IC manufacturers to move into the manufacture of the finished product.

Whatever the reasons for Japan's success in IC manufacture, production and trade statistics reveal that Japanese industry has been steadily gaining ground on its U.S. rival, although in terms of sheer size it is still nowhere ready to overtake. In 1977 U.S. IC producers accounted for 62 per cent of the world market while Japan held a 24 per cent share and Europe accounted for 14 per cent. One year later the U.S. and European shares had slipped to 57 and 13 per cent respectively while Japanese IC manufacturers had nipped up their stake in the industry to 30 per cent.

Japan remains a large importer of ICs, especially from the U.S., with American-made products accounting for an estimated 20 per cent of total domestic consumption in the first nine months of 1979. But Japanese exports—again mainly to the U.S.—have recently been growing even faster than imports. The IC industry recorded an approximate balance on its global trade in 1979 for the first time in history (even though the strength of domestic Japanese demand in that year resulted in an actual increase in the share of imports in Japan's domestic consumption).

JAPANESE INTEGRATED CIRCUIT PRODUCTION

	1974	1975	1976	1977	1978	1979
Yen bn	126	118	197	208	281	375
m units	340	336	667	825	1,176	1,750

Source: Ministry of International Trade and Industry.

During the first half of 1980 and increasing automation to keep abreast with the competition.

Source of strength

Rightly or wrongly, Japanese analysts claim that the structure of the Japanese IC industry has proved to be a source of strength when compared with that of the more specialised U.S. semiconductor industry. Major electronics companies such as NEC were able to run "money eating" IC divisions during the years of heavy R & D and capital expenditure which preceded profitability in the manufacture of ICs. Big diversified American electrical companies, such as GE, could have done the same but appear to have decided not to.

Japanese analysts put this difference down to the fact that U.S. companies are heavily influenced by short-term profit considerations (because of their dependence on equity capital). Japanese companies, on the other hand, are ready to bear heavy losses stretching over several years as the price for gaining a stake in a market considered to have long-range development potential.

In terms of size Japan's IC industry still ranks as one of Japan's medium-sized industrial sectors but, with annual sales and production growing in the past couple of years at rates of between 35 and 45 per cent, this may not be the case for much longer. In terms of other technological sophistication Japan has not yet established an overall lead in all types of IC technology, and may quite possibly never do so, but its stress on the production of IC memories has yielded results that are already proving hard to match in other countries.

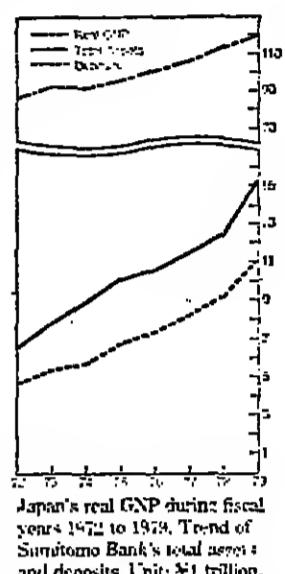


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DAI-ICHI KANGYO BANK DKB ECONOMIC REPORT

October 1980: Vol. 9 No. 10

Sluggish business trend leads Japanese Gov't to adjust economic policies

Domestic business activity is turning toward stagnancy as personal consumption has dulled lately due to the sluggish rise in people's real income.

With rising trend in export levelling off, the total increase in demand is still small, although private equipment investment is steady.

In view of changes in the economic environment, such as the levelling off of wholesale prices and the appreciation of the Japanese yen, the Government look to adjusting its economic policy by reducing the official discount rate and proposing a package of economic measures.

As far as the latter half of this year is concerned, business conditions are not likely to decline seriously, thanks partly to various public works to be carried out by the Government.

Stagnant rise in demand

The preliminary report on national income statistics issued recently shows that the real gross national product (GNP) for April-June period increased by 0.6 per cent (after seasonal adjustment) over the preceding January-March period.

According to a short-term economic survey of principal enterprises conducted by Bank of Japan last August, the equipment investment plan of the manufacturing industry for fiscal 1980 will show a 24.6 per cent increase, compared with the corresponding period of last year.

The sales of large retailers showed a steady increase of 10.2 per cent during April-June period, this year over the corresponding period of last year.

However, the sales dropped sharply to 6.4 per cent in July over the corresponding month of the previous year.

The total household consumption in the country has been on the decrease in real terms for three consecutive months since this April, compared with that of the corresponding three-month period of last year.

Private plant and equipment investment, on the other hand, has a steady tone. Plant and equipment investment in real terms based on national income was up by 1.6 per cent in September, compared with the corresponding period of last year.

Shipment for export was up by 7.8 per cent, whereas shipment for the domestic market went down by 2.0 per cent.

The inactive shipment in the domestic market seems due to continue through July and afterwards.

Consumer prices

As for price developments, wholesale prices reached their peak in April and have been calmed down.

The price increase in import, which had been a major cause for a hike in wholesale prices since last November, passed its peak last February in the wake of the softening of the overseas commodity market.

The increase rate of prices for domestic goods has also been slowing down since last April due to the softness in domestic demand.

Customs-cleared import went up by 18.3 per cent in July over the corresponding month of last year, going below the 20 per cent level for the first time in six months since January.

The rate of rise of wholesale prices in August is expected to be at 17.5 per cent, a sign of further calming of wholesale prices.

Consumer prices, on the other hand, are rather slow.

The consumer prices in April, May and June were 1.9 per cent, 0.3 per cent and 0.2 per cent in July each compared with the preceding month, showing a gradual recovery.

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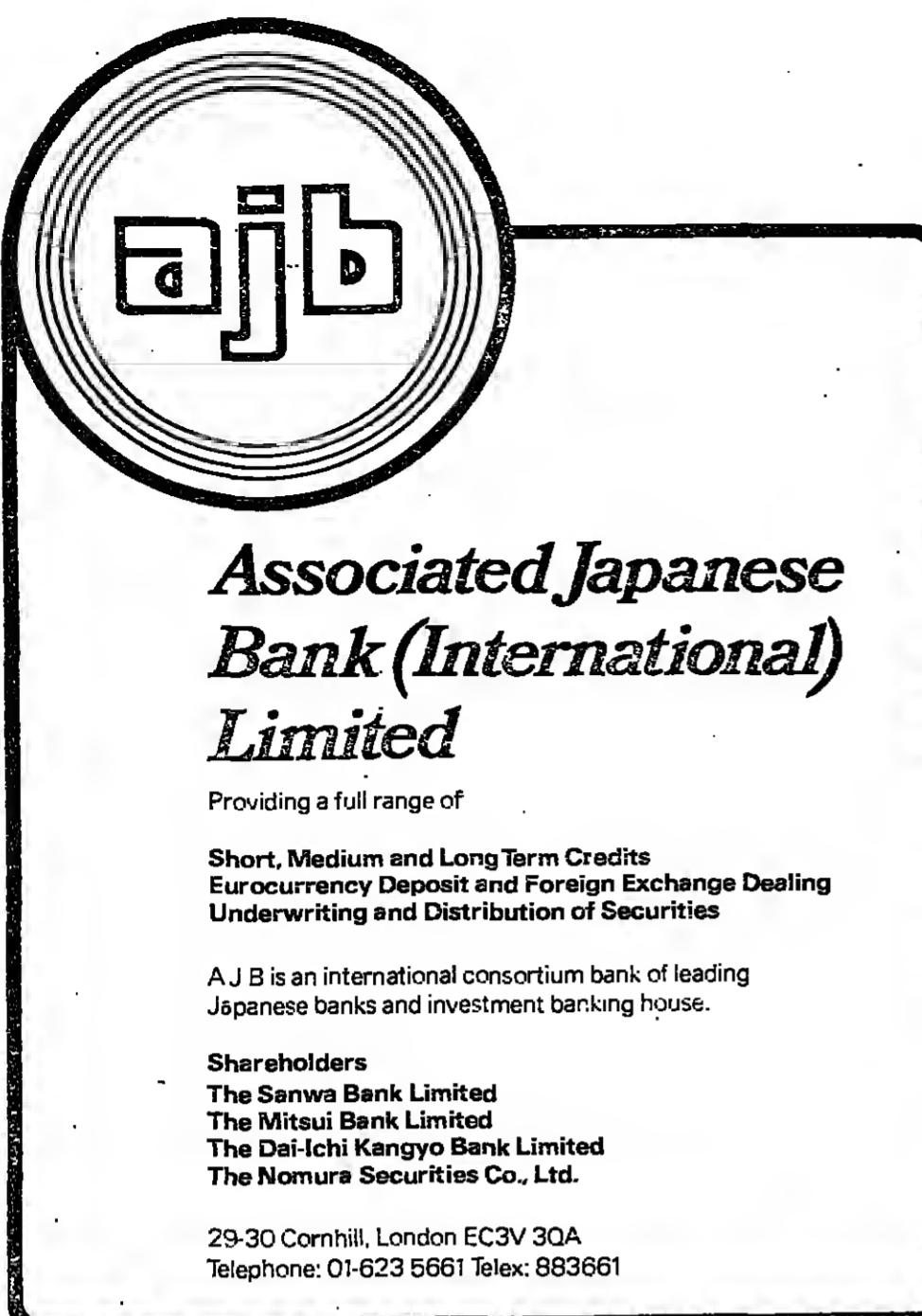
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JAPANESE INDUSTRY VI



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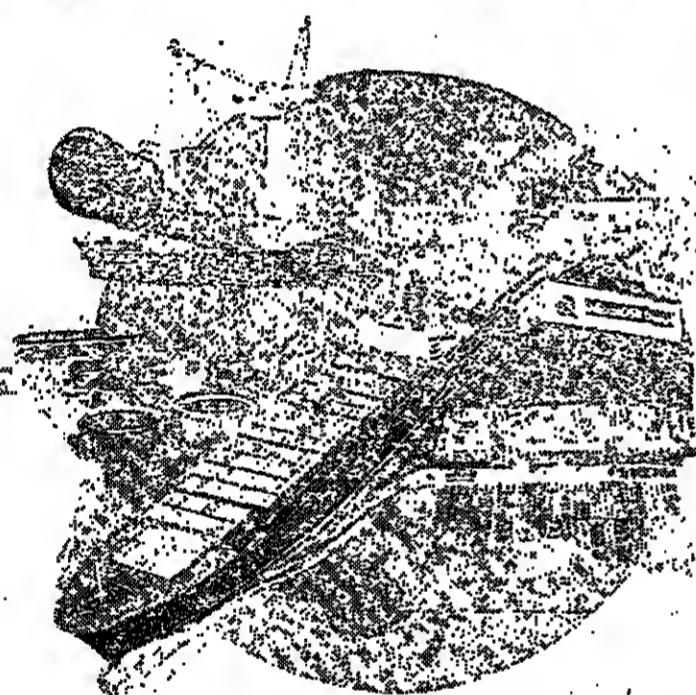
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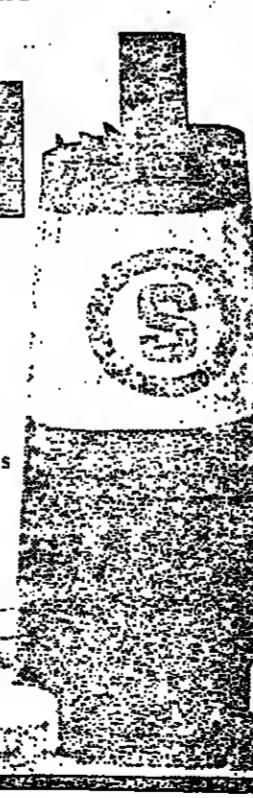
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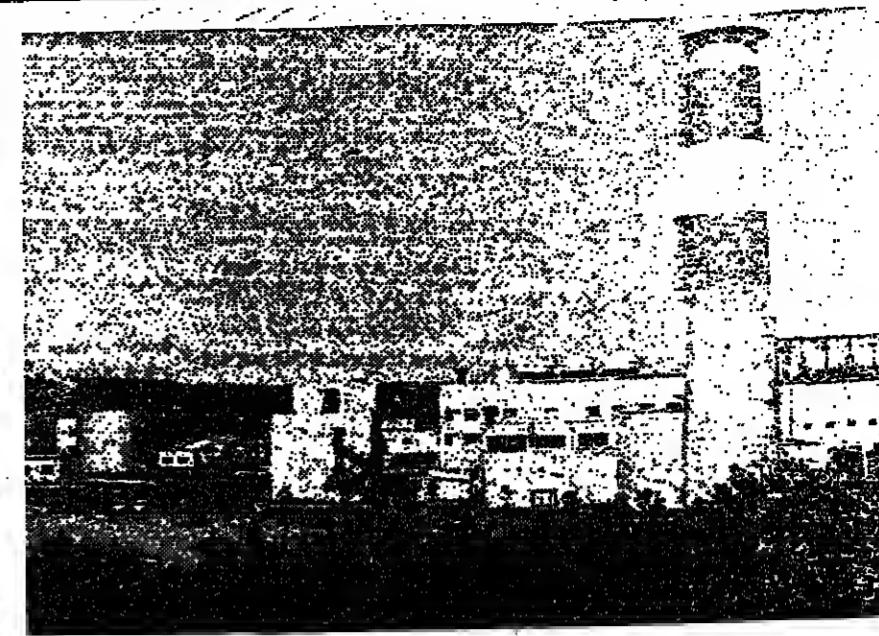
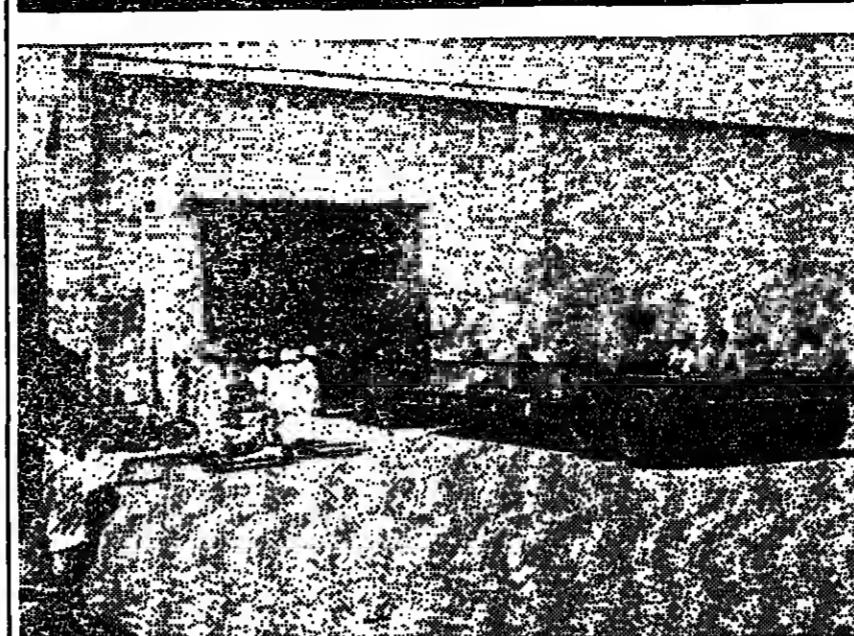
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The nuclear fuel reprocessing plant at Tokaimura. Spent fuel from nuclear power stations is brought to the site under heavy surveillance

Public mistrust delays plans for rapid power generation growth

Nuclear Industry

CHARLES SMITH

JAPAN'S NUCLEAR industry is one of the youngest but also one of the most rapidly advancing in the non-communist world. Starting almost from scratch in the late 1960s the industry has progressed to the point where it is technologically a match—if not more than a match—for competitors in the U.S. and Western Europe and where new ideas are emerging at a remarkable rate.

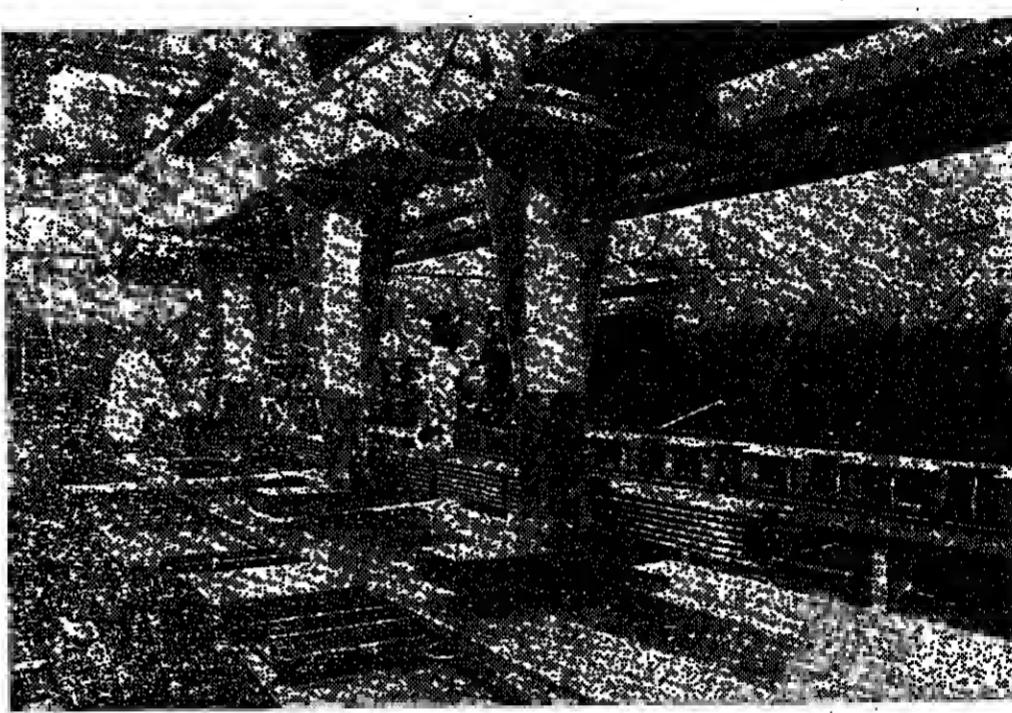
Japan has moved fast into nuclear power because it had to (the country's heavy dependence on imported oil calls for rapid diversification of energy sources) and because its industrial structure and accumulated experience in conventional power generation provided a good launching pad. But the industry has an Achilles heel which could yet prove fatal. Environmental obstacles to the siting of nuclear power stations have proved especially severe in Japan because of population density and the famed "nuclear allergy" which Japan acquired as a result of having been the only nation in the world to experience atomic bombing (at the end of World War II).

In 1973, when the first oil crisis struck Japan's installed nuclear power generating capacity was a mere 2m kW or less than 4 per cent of the nation's total power generating capacity. The nuclear power development programme which the Government was attempting to follow at that time called for a massive increase in capacity—about 60m kW—by 1985 and for still more rapid progress after that date. Actual progress has been far more modest, largely because of the problems which electric power utilities have encountered in winning public acceptance for the building of nuclear power stations.

Doubtful

Installed nuclear capacity at the end of 1979 was about 15m kW (roughly 12 per cent of total generating capacity) and can safely be expected to reach 25m kW by 1985. Beyond that time the prospects are doubtful, depending as they do almost entirely on political and psychological factors. Almost no one, however, expects that the official Ministry of International Trade and Industry (MITI) target of doubling generating capacity in the five years to 1990 can be realised.

A more likely figure (suggested by a reputable private



Technicians at Tokaimura concentrate on recovering useful components from the spent fuel

forecasting agency) is that Japan might have about 35m kW of nuclear generating capacity by the end of the decade, with nuclear power accounting, very roughly, for some 25 per cent of total generating capacity. If the 35m kW target turns out to be near enough accurate, the annual rate of reactor installation at the end of the decade may show some increase over the rate of activity of the past few years. But the heavy electrical companies that have sunk billions of yen into the production of reactors and related equipment may still be hard put to justify their investments.

Overall annual production by the nuclear power industry today (according to estimates by the Japan Atomic Industrial Forum) is probably somewhere in excess of Y500bn—about Y100bn more than the turnover of the machine tool industry but perhaps 10 times the value of the nuclear industry's output at the start of the 1970s. The figure of Y500bn includes everything from peripheral equipment such as computers and software to construction costs. The structure for one reactor, according to an estimate by Daiwa Securities, costs about Y20bn or roughly the same as the cost of a very tall building.

But the core of the industry can be considered to be the three main heavy electrical and heavy engineering companies which hold licences from America's General Electric (GE) and Westinghouse for the manufacture of light water reactors. The companies concerned are Mitsubishi Heavy Industries (MHI), licensed by Westinghouse to build the Pressurised Water Reactor (PWR) and Toshiba and Hitachi which hold identical licences from General Electric for the Boiling Water Reactor (BWR).

Japanese-made

The agreements under which these companies operate their nuclear divisions were signed in 1961 and 1963 and at first provided a basis for Japanese manufacturers to act as subcontractors for power stations built in Japan by U.S. "lead" contractors. From about 1973 onwards, however, Japan's nine electric power utilities began awarding contracts direct to Japanese principals, and since that time more and more of the necessary parts and components have been made in Japan.

Hitachi's Shimane reactor, built in 1974 and the first to be connected directly to its nuclear engineering division instead of sub-contracted via GE, was approximately 94 per cent Japanese domestic origin. Today the company reckons to procure 98 per cent of its components in Japan, with economies of scale accounting for the import of a few highly specialised parts (such as zirconium tubes) from American suppliers.

The shift towards greater self-sufficiency in the Japanese nuclear industry has been accompanied by a rapid closing of the technology gap that once existed vis-a-vis the U.S. One reason why the Japanese have caught up quickly appears to

from its dependence on the rate at which the Japanese public can be persuaded to approve the construction of new power stations at home. Foreign markets, however, are not expected to be a bonanza, given what are regarded as zero growth prospects for the time being in the U.S. (formerly the world's largest market) and the "bunker" of European countries such as France and West Germany for contracts in the Third World.

Apart from finding ways to improve, and earn more money from the current generation of light water reactors, Japan's nuclear equipment manufacturers are deeply involved with the Japanese Government in the development of advanced reactors. The main thrust of the Government programme is towards the development of a commercially viable Fast Breeder Reactor (FBR) by the second half of the 1990s while a second prong involves work on a plutonium-burning Advanced Thermal Reactor (ATR).

Hitachi, Toshiba and MHI, which are normally at each other's throats to win contracts for conventional light water reactors, have been induced to join a fourth company, Fuji Electric, in forming a joint venture to support the Government's FBR programme (although it appears that competition will resurface among the four in some form or other when the FBR is commercialised). The ATR has come in to be regarded as of special interest to Hitachi following Hitachi's (initially reluctant) assumption of leadership in building the prototype Fugen reactor.

Hitachi's competitors in the light water reactor field are doubtful about the ATR's chances of playing an interim role in the Japanese power generating industry before the emergence of the FBR reactor. What appears more likely, given the reluctance of the utilities to adopt ATR, is that light water reactors will remain standard in Japan until the late 1990s or beyond. By that time—if nuclear power has not been outlawed altogether by public opinion—Japan can be expected to have emerged as one of the world's leading exporters of conventional nuclear equipment.



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JAPANESE INDUSTRY VII

Softly, softly approach in the aftermath of the YS-11

Aircraft Industry

RICHARD HANSON

COMPARED WITH other new industries, the pace of Japan's advance into aircraft appears to be almost leisurely. "We plan on about one major project a decade," says the Ministry of International Trade and Industry (MITI) man in charge of mapping out the industry's future.

The caution is partly due to the costly failure of Japan's first major attempt to rejoin the international aircraft industry in the 1960s with a medium-size craft known as the YS-11. The Government set up a company in 1957 to produce the YS-11, but finally gave up in 1972 having built 182 of them and accumulated debts of Y35bn (\$17m). The YS-11 was considered a good aircraft, but they were not in enough demand to bring down production costs.

The main reason for the slow pace, however, appears to be simply that Japan, though technically competent, has yet to develop the capability to carry out a huge commercial aircraft project on its own.

Upgrade

The strategy since the YS-11 has shifted. Japan is now seeking to upgrade its aircraft industry through co-operation with the established international giants. Two projects have already been launched, and a third is just beginning to take shape.

Japan has taken a 15 per cent share in the development and production of the new Boeing 767 (known in Japan as the YX), in which Italy also has a 15 per cent stake. Three Japanese heavy machinery makers have begun development with Rolls-Royce of a jet engine which MITI hopes can be used on a new generation of commercial aircraft dubbed the YXX project.

The Japanese aircraft industry had been formidable during World War Two. Mitsubishi Heavy Industries turned out 18,000 aircraft and 52,000

aero engines by the end of the war, including the famous Zero fighter (Mitsubishi named it the Zero because both the army and navy adopted the same in year 2,600 in the traditional Japanese calendar, 1940), a figure which has two zeros.

After the War the U.S. occupation banned all aircraft production. The industry was not re-established until 1962, before which Japan had to be content with a small aircraft industry serving the U.S. military.

Japanese companies finally began producing military jets under licence in the 1950s. Mitsubishi still the dominant company in the Japanese industry followed with a very successful small turbo prop business aircraft in 1963. The assembly YS-11 rolled off the assembly lines at just about the same time produced by Mitsubishi and others.

At present 80 to 90 per cent of Japan's aircraft industry business is military. Japan's ban has sharply limited the amount of this type of business. The Japanese industry as a whole employs only 25,000 workers compared with 214,000 in the UK and 660,000 in the U.S. Aircraft division sales at the three biggest companies—Mitsubishi, Kawasaki Heavy Industries and Fuji Heavy Industries—are only 7.2 per cent, 11 per cent and 5 per cent, respectively, of total company sales.

The fact that aircraft are relatively unimportant products for even the biggest of the companies involved is a major problem for the Government which sees aircraft as a very important industry Japan must somehow foster. The private sector losses suffered on the YS-11 project still serve as a bitter reminder of how risky the commercial aircraft business can be.

Despite the obstacles involved, MITI is convinced that Japan must continue, even if Japan is slow. This is mostly because Japan is the second largest market for aircraft in the world. (Japan Air Lines, the flag carrier, claims to be the U.S.'s biggest single corporate customer with its all U.S.-made fleet.) At some time, most likely in the next century, Japan would like to be able to make its own aircraft. A more detailed look at how Japan is going about this reveals why

the process is going to be slow. The YX project (the Boeing 767 which goes into service in 1982), was conceived in Japan in the early 1970s as a successor to the YS-11. MITI decided, however, that this time the government should not be directly involved in the manufacturing side. It held a majority share in the company which produced the YS-11.

Japan learned two things from the YS-11. First, that it could indeed build airplanes, and, second, that it had little idea of how to market a major commercial aircraft. It should be remembered that of the 14 or so major commercial jet systems developed since World War II, only about four have been very successful.

Co-operation

Having been burned once, MITI bit on the idea of co-operation with outsiders at just about the same time that Boeing, toying with the idea of the 767, was in serious financial trouble, with two-thirds of its employees out of work. Boeing welcomed the idea of sharing the financial risk involved in developing a new craft. Having Japan as a partner, they correctly assumed, would also make the chances of selling the aircraft in Japan much better. (All Nippon Airways (ANA) looks to buying 40 767s, compared with 288 firm orders or options worldwide.)

On the Japanese side, Mitsubishi, Kawasaki and Fuji are building parts of the fuselage and wing as their share of the deal. MITI has extended about Y15bn in interest-free loans to cover about one-third of the development costs. The success of the project means that the companies will begin paying back the loans next year.

The 767 project, though an important step forward for Japan, is still basically a non-Japanese undertaking. The Japanese are hoping to "milk" as much of Boeing's technology and marketing experience as possible to prepare for the next more difficult leap to the YXX.

The YXX project envisions an aircraft carrying between 130-150 passengers for introduction in the late 1980s. (The 767 carries over 200 passengers.) At the moment, there appear to be three possibilities, all involving European or U.S. partners.

Fokker so far has been the most enthusiastic, with a proposal that would include the Japanese and Boeing. Airbus Industries is working on a second plan, while Boeing is very carefully watching the way a market might develop for such an aircraft before outlining any concrete proposals.

For Japan, YXX only makes sense if it can use the jet engine, called the RJ500, it is trying to develop with Rolls-Royce (Ishikawajima-Harima Heavy Industries, Mitsubishi and Kawasaki are the Japanese partners). The engine is expected to be ready by 1985 (or earlier if Boeing decides to build a modified 737, which could possibly use the type of engine being planned). MITI considers this project so important that it is having to reduce support for other projects to scrape up the Y35bn it has pledged to subsidise the development.

Japan will certainly learn a great deal from the aircraft projects now under way and on the drawing boards. There are few technical barriers in building aircraft which Japan cannot overcome eventually. Japanese aircraft people like to boast that the high quality of workmanship in Japan actually would enable them to build better aircraft than the Americans or Europeans.

Mitsubishi is building, under licence, the most sophisticated U.S. fighter planes, and it is introducing a highly rated jet-powered business aircraft. Ironically, the only serious market for such business planes is the U.S. Most of the sensitive components, including the engines, are U.S. built. This reflects the crucial problem of developing a "reputation" in the aircraft industry, for in the field of components, rather than just technical competence, Japan is still far behind.

Judging from the long-term commitment being made by the Government to the aircraft industry, Japan will no doubt play an increasingly larger role in developing and building the jet aircraft of the future. That both the government and private industry appear content with a very slow ascent into this turbulent industry, is perhaps an indication they plan on getting it right this time.

Robot revolution leaves Western countries behind

Robots

CHARLES SMITH

JAPAN APPEARS to have stolen a decisive march over most Western countries in the use of industrial robots—machines that can move with the flexibility of the human hand or arm and that are capable of taking over at least some of the functions performed by humans in manufacturing processes.

As of March 1979 (according to figures published at a recent international symposium) there were roughly 14,000 sets of robots in Japan (excluding manually-operated manipulators) compared with around 3,250 in the U.S. and 550 in West Germany.

This fact, coupled with an annual growth rate of about 35 per cent in domestic robot sales, makes it appear that Japan's robot industry is at or near the stage of take-off while, for most people in the West, robots remain closer to the realms of science fiction.

Japanese companies started to experiment with industrial robots in the mid 1960s, but began to achieve practical results only after the 1973 oil crisis, when it was realised that specialised, rather than general purpose, robots would be more likely to find a place in industry.

The industry today consists of about 40 companies, nearly all of them involved in other fields, ranging from heavy machinery and electrical goods to machine tools. A portion of its technology was originally imported—the outstanding example being Kawasaki Heavy Industries' licence to manufacture the Unimate spot welding robot designed by Unimation of the U.S.

However, an increasing number of Japanese companies are developing their own technology with results that may soon show up in the form of exports (of know-how or of actual robots) to the industrial West.

The main area of activity for robots in Japan is the motor industry (accounting for about 85 per cent of total population to date) but "robotisation" is spreading also into the elec-

trical and metal working industries and into synthetic moulding (where robots can achieve higher standards of accuracy and consistency than human workers).

By application, spot welding robots (for motor assembly) lead the field, but the more sophisticated arc welding and moulding robots are regarded as growth sectors that will eventually overtake spot welders.

Robots range in sophistication from the relatively simple "fixed sequential" type (where the hand or arm is controlled by a programme which cannot easily be changed) to the highly sophisticated "intelligent" robot that can "hear," "feel" and "see" and adjust its actions accordingly.

In between (and at present constituting the largest sector of the robot population) are playback or teaching robots that can be guided through a series of operations by a human operator and afterwards perform the same operations for themselves.

Danger

The advantages of "robotisation" in Japanese industry are claimed to include the ability to perform dangerous or unpleasant jobs (such as welding) that human workers are usually said to be relieved from:

superior accuracy or reliability in certain functions; the fact that robots can work round the clock while human workers may prefer single daytime shifts; and (in future) their ability to relieve humans of repetitive or monotonous occupations such as production line assembly work.

Japanese employers, like Western employers, are well aware of the main objective to robots—that they displace human workers from their jobs and create unemployment.

But the "robotisation" of Japanese industry has so far been carried through without causing serious friction over the employment issue. This is because management has concentrated on the theme of using robots to take over dangerous jobs.

Japan's life-time employment system, according to which employees of major companies are guaranteed against dismissal even if the job which they were originally hired to do ceases to exist, has also helped to ensure

against union opposition to the introduction of robots.

A final point in Japan's favour has been the absence of craft unions, and a corresponding readiness of workers to adjust their activities to changes in technology if and when managers ask for such adjustments.

The adoption of robots, particularly by medium-sized companies, has been quietly encouraged by the Ministry of International Trade and Industry which, this year, instituted both a leasing system and a special depreciation system (for robots with an important computer element) to ease initial investments costs.

MITI, however, thinks that the growing use of robots in Japan has been mainly a natural process to which it has given a very gentle push.

Robot prices which range up to Y20m per set, according to the sophistication of the model,

INDUSTRIAL ROBOTS IN USE - (March 1979)

Japan	14,000
U.S.	3,258
West Germany	350
Italy	800
UK	183
Sweden	600
Norway	170
Finland	110

Robot is defined as excluding manual manipulators.

Source: International Symposium on Industrial Robots.

have begun to come down in the last two years as demand has risen—indicating that the industry may be starting to enjoy its first economies of scale.

The rapid advance of robots on Japan's industrial scene has not reached the point where the robot industry itself is large in relation to other sectors of industry.

Sales of robots in 1980 are expected (by the Ministry of International Trade and Industry) to be worth about Y80bn, or roughly one-tenth of machine tool sales. But the industry is

expected to have a turnover of some Y290bn by 1985 and of Y400bn by the end of the decade.

Long before it reaches that level, Japan is expected to have emerged as major robot exporter—in contrast with the current situation in which exports account for a mere 3 per cent of turnover.

Companies which figure prominently in the robot industry at present (apart from Kawasaki Heavy Industries with its more than 1,000 sales of spot welders to the Japanese motor industry) include Hitachi, which has developed original and advanced technology in the field of intelligent arc welders but is now moving also into the "middle brow" field of plug-back welders; Mitsubishi Heavy Industries (active in spot welders and a major challenger in this field to Kawasaki); Yasukawa Electric and Shin Meisha (both strong in arc welders) and Fujitsu Fanuc (a pioneer in the specialised field of C-controlled robots).

The profits being earned by many of these and other companies from the development robots have almost certainly been modest. But Japanese companies are accustomed to taking a long view when embarking on development programmes that involve new markets and high technology and most of the heavyweights in the industry seem certain that they will handsomely recoup their investments in future.

The lesson of Japan's robot revolution for the West would seem to be that Japanese industry, partly because of basic structural and institutional differences, has been quicker to seize on an important new phase of industrial automation than the majority of Western countries (even though the earliest work on the development of robots was carried out in Europe and America).

Japan will reap the benefits of this in a series of long range improvements to the quality and cost effectiveness of its industry, many of which may as yet only starting to become visible.

Western countries may also be able to reap such benefits.

But their first step towards doing so now seems almost certain to involve importing robots from Japan.

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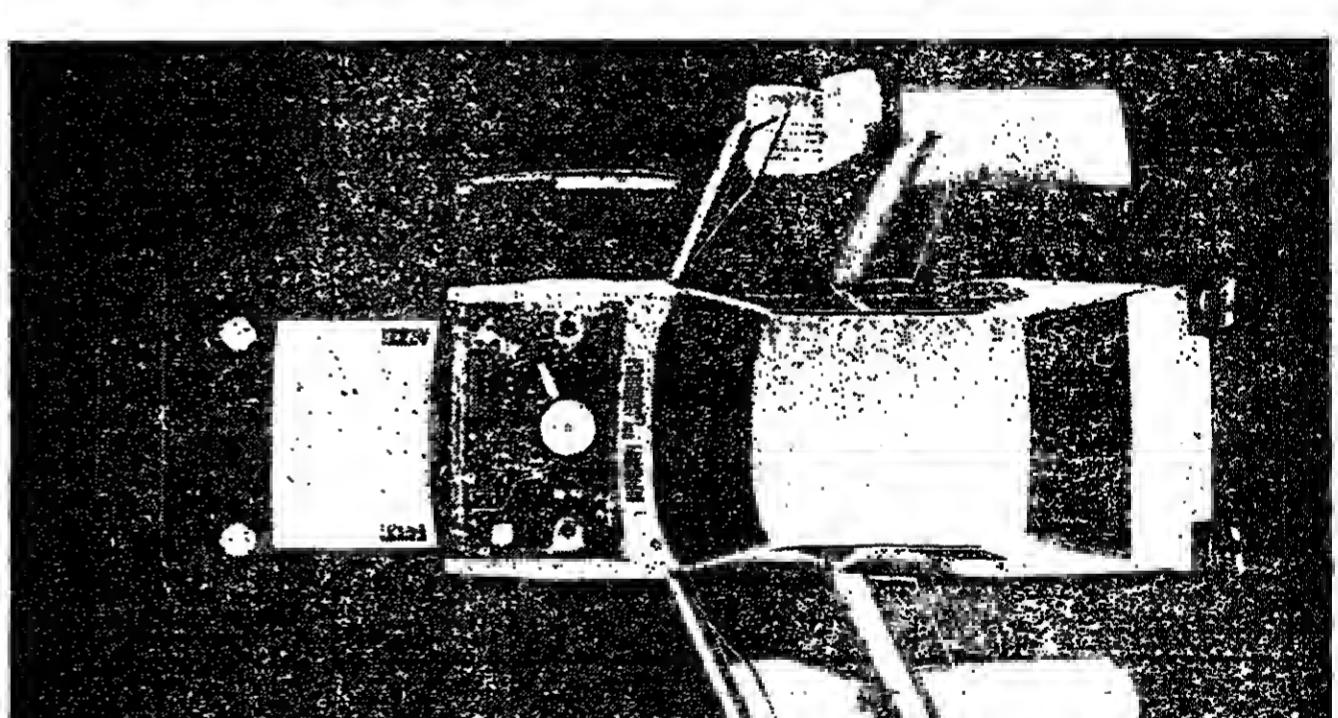


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JAPANESE INDUSTRY VIII

Pressure for more overseas plants

Motor Industry

ALAN FIELD

THE LONG-RANGE strategy of Japan's motor industry is reaping enormous benefits this year. But that success has brought a host of new problems, and nagging fears that the good times won't last long.

Japanese passenger vehicles are now the most eagerly sought after product ever made in Japan. Consumers in the United States and Western Europe have been buying them eagerly, while America's producers have been shrinking for protectionist measures to stop the onslaught.

Japan's share of the American motor market, in which a 10 per cent foreign share was traditionally thought the acceptable limit reached 25 per cent during the summer. At the same time, Japanese products captured 18 per cent of the British market and over 12 per cent in West Germany — both figures sharply up from previous years.

Several factors are responsible for the upsurge. First, they reflect a downturn in the value of the Japanese yen last spring, which made Japanese cars cheaper overseas. A second reason was the sudden change in taste, particularly in the U.S., away from large cars and towards high-quality, fuel-efficient compacts.

But the most significant factor was the recognition that Japanese motor vehicles set the highest standard in the world for both reliability and fuel efficiency. Japanese blue-collar workers supply as much effort as any in the business while white-collar staff overheads are comparatively light; and wage levels, while the same as in Europe, lag behind those in the U.S. And significantly, vast expenditures for capital equipment have provided Japanese assembly lines with the highest standard of automation.

But how long can Japan's lead last? The American Administration has so far resisted pressure on the part of both the United Auto Workers and Detroit manufacturers to impose protectionist limits on Japanese imports. Both U.S. labour and management have called for at least a temporary "restraint" in the flow of

Japanese vehicles into America. Charging that the flow from Japan is directly responsible for the high level of unemployment among American car workers, they ask for a period of restraint until the U.S. producers are back on their feet.

Japanese makers have

retorted that market factors will soon redress much of the imbalance. As the prices of Japanese cars rise — in reaction to the recent recovery of the yen — and Detroit manufacturers produce a new generation of fuel-efficiency, high-quality vehicles, Japan's share of the U.S. market is supposed to come tumbling down. In short, say Japan's producers, restraint will be unnecessary.

Sales of Japanese vehicles in the U.S. have shown a slight decline this autumn. But industry analysts do not believe that any big improvement in the condition of Detroit's deficit ridden car makers is likely to emerge in the near future. For one thing, it remains to be seen if American producers will be able to shed their reputation for producing shoddy merchandise. And in the first year or two, Detroit will not be producing enough vehicles to recapture a significant share of the market they have lost to the

Japanese. Analysis in Tokyo estimate it will take at least two or three years to fully revitalise the American motor industry, since massive investments (in total, about \$80bn) will be required not only to build assembly plants, but plants to put together important components.

Not even the introduction of electronically-controlled engines in American vehicles is likely to stem much of the tide. Although nearly all new General Motors vehicles this autumn, will feature electronic computers to improve engine durability, reliability, and fuel economy, analysts do not expect that to help Detroit very much. Nearly 40 per cent of Nissan's new line and 20 per cent of Toyota's will also incorporate such electronic controls.

Reputation

And if they prove popular among motorists — as yet a debatable point — those percentages will rapidly expand. In any case, Japanese imports have achieved such a reputation for quality that few consumers are expected to be persuaded by such gimmicks to purchase U.S. made alternatives.

Nor are Japanese makers likely to be badly hurt by the recent appreciation of the yen. Although the autumn run-up in the Japanese currency has resulted in several recent price increases on Japanese cars destined for the U.S., American car makers have damaged their competitiveness by sharply increasing their own prices, in an effort to offset this year's massive, deficit-producing capital expenditures.

With sales in their domestic market sagging, and projected to grow at only 2 per cent annually over the next few years, Japan's producers have been counting more than ever on exports to generate profits. For the first time, they now export more than 50 per cent of their production.

Yet Japan's motor makers must face the long-range prospect of slower growth rates in exports to their two largest markets, the U.S. and Europe. Even if Detroit falls on its face with its latest generation of new vehicles, Japanese makers will at best capture the 25 per cent of the market they now control. Limits on their productive capacity at home and protectionist sentiments overseas will assure that result.



The Datsun production line at Nissan's Tochigi plant

Nor will exports to European markets likely to expand. Japanese producers captured over 12 per cent of the British market in the first eight months of 1980, well above the eleven per cent share allowed in the informal gentlemen's agreement between the industrial associations of the two countries. In France, Japanese sales have risen, but are likely to be blocked in future by "Administrative Guidance" to French importers.

Italian sales have long been shackled by direct quota restraint. And even in West Germany, the last remaining free market

in the European Community, from a profit point of view, no matter how desirable a means of deflecting protectionism: The best to be expected in the short run is a possible deal, by Toyota and Ford, to produce cars in a joint venture.

At least a few considerations still stand in the way of such deals. First, the judgment that any major car maker would have to produce at least 250,000 vehicles of any one model annually to turn a profit. At present, no single Japanese vehicle sells this many.

In addition, there are widespread fears that American workers have neither the training nor motivation to produce motor-vehicles which are as free from defects and finely finished as those made in Japan.

Worry

Last, but hardly least, Japanese makers are afraid they will not be able to set up a Japanese-style network of faithful component suppliers which, to date, does not exist in the U.S.

They argue that if their U.S.-made vehicles do not command the same respect as those made in Japan, their sales will suffer severely. Another source of worry is the judgment of many Japanese observers that the Volkswagen Rabbit currently produced in the U.S. is far inferior to the German-made equivalent.

The greater willingness of Japanese motor producers to produce pick-up trucks in the U.S. results from the fact that such vehicles depend less on the supply of parts from component makers, and do not have to be as finely finished or as solidly constructed. Moreover, the production capacity of American makers will be about the same as that of their Japanese competitors, once Nissan comes on line in the U.S.

Praising the unsung heroes of industry

Ceramics

CAROLINE DALE

IN JAPAN the term "industrial ceramics" refers to a catch-all category of products made from inorganic material. Japanese producers, especially those supplying the electronics and metallurgy industries, see the orbit of ceramics widening even further as technical developments constantly increase application and thus popularity.

Ceramics have advanced by leaps in the burgeoning semiconductor field. Computer memories must enlarge but chips and packaging must get smaller. There are three major producers of ceramic packaging for integrated circuits (ICs) in Japan today and the youngest, Kyoto Ceramics Co. Ltd. (Kyocera), corners the lion's share of the domestic and overseas market.

Mr. Y. Aoyama, its managing director, estimates over the past three years his company's share has risen to somewhere between 60 and 90 per cent of the world market. About 55 per cent of Kyocera's packages are exported.

The company produces two types: the Layer Packaging and Cerdip. The former, developed three years ago, is a tiny gold and ceramic container hermetically sealed using nitrogen to protect the 200 mm-sized chips from the atmosphere. Attached to this package is anywhere between 16 to 40 electrodes connected by a wire bonding technique.

Cerdip-type packages were developed from technology originally supplied by Fairchild U.S.A., although the company hastened to add they modified every aspect of the original. It is a cheaper package since gold is not used. Cerdip packages are sealed using molten glass—an original Kyocera technique.

Kyocera has also developed its own multi-lamination process for stacking and firing together of several layers of screened tapes for IC packages. A number of IC producers are manufacturing their own pack-

aging in plastic. According to Mr. Aoyama this method is much cheaper but unreliable since plastic cannot be perfectly hermetically sealed.

Apart from IC packages, Kyocera has been advancing in such diverse fields as synthetic gems — notably crystal sapphire for dental implants called "Bio-ceram," solar energy equipment components, and automobile pollution control parts. But anticipated demand in the semiconductor industry will mean the continued importance of IC package technology to Kyocera, and, according to the company, increasing dependence on the Japanese product. "When Japanese engineers went to the U.S. to study they found Americans using Japanese packages. So then Japanese semi-conductor manufacturers turned to us too," said Mr. Aoyama.

Share

This month (October) two more Japanese semi-conductor manufacturers, Nippon Electric Company and Fujitsu, are joining Hitachi and NEC Semiconductors in tying with American firms for a greater share of the European market.

Japan's IC exports to Europe during the January to June period have risen almost four-fold this year from the same period in 1979.

An attempt to stave off possible trade friction was a strong factor in this decision to manufacture abroad, especially in Europe. However Mr. Aoyama is sceptical about production abroad bringing increased demand for packages. Production techniques abroad are no match for the Japanese, regardless of competitive engineering.

Non-corrosive, chemical and abrasion resistant and high insulation qualities of new ceramics means that people no longer have an image of brittleness when thinking of ceramic materials, according to Mr. Y. Fukatsu, director of Engineering Ceramics in the Ceramics and Refractory Division of Asahi Glass Co. Asahi, Japan's largest sheet glass manufacturer, has also been producing fireclay and silica brick for its own furnaces since 1921. Today one of the malfunctions of the company is its supply of the latest fusion cast refractories to the glass, cement, steel and non-ferrous industries.

Only 10 per cent of the company's product is exported. Domestically, 70 per cent of the company's product is to the steel industry. The rest is to non-ferrous. Refractories for continuous casting must withstand tremendous wear and exposure to erosion. By next year the ratio of continuous casting in the steel industry is expected to rise to 80 per cent in Japan. As continuous casting process increases elsewhere in the world, Shinagawa policy has been to keep its refractories technology focused in this direction.

Current major items are brick for the portions of shaft which incur the most damage in the blast furnace. These are self-bonding silicon carbide bricks "SILLEN SES"; high alumina containing brick for hotblast stoves "AC-3M"; silica bricks with high thermal conductivity for coke ovens "SCD" and "SCDD"; and magnesia carbide bricks for electric arc furnace walls. These last two bricks are extremely competitive abroad. Their high quality comes from Japan's own excellent raw material resources.

As always, when the steel industry advances, ceramic refractory technology must parallel developments with its own improved technology. The two industries spur each other on. Naturally refractory makers claim the key to all improvements in the steel industry lies in improved refractories. Said Mr. Fukatsu: "We are the missing heroes."

as the key to a new popularity in ceramics over metals in a variety of processes.

Another Asahi development is in low thermal expansion ceramics with a high refractoriness for rapid heating and cooling. The main advantage of Asahi's original LOTECH — its compatibility with a number of molten metals. But actual application is limited to plates, tubes and blocks.

Asahi is also Japan's largest monolithic refractory producer. This powder type of refractory is suitable for both castable and moldable concrete. The Ceramics and Refractory division has also developed rebonded refractories which are fused materials crushed, then rebonded for super strength. Rebonded type is used in regassing and in electric furnaces.

Most Japanese refractory makers (but not Asahi Glass) are subsidiaries of the major integrated steel manufacturers. Shinagawa Refractories Companies Ltd., the largest refractory firm in Japan, supplies between 70 and 80 per cent of their products to the steel industry. The company is closely tied to Nippon Kokan, Japan's second largest integrated steel manufacturer.

In late September, Shinagawa announced developments in its tephroite material technology. The company is opening a new plant in Oskyame shortly to produce fine ceramics, or new ceramics as they are sometimes called. Fine ceramics are of synthetic compound bases.

Mr. T. Doi, Director at Shinagawa, says the turning point in Japanese refractory technology was about 10 years ago when Japan ceased to play only a buyers role internationally. "Now they want our technology and there is nothing we want to license from abroad," he said.

Exports

Shinagawa budgets 1 per cent of its annual turnover for R and D. One of their most successful software exports is the Shinagawa Vibration Process (SVP) for blast furnace troughs and their sensor to measure the level of oxygen in molten steel. But exports are mainly in software.

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BRITAIN'S PRIVATE STEELMAKERS

Bitterness as recession bites deeper

MINISTERS desperate for relief from the problems of the money-eating British Steel Corporation should not seek comfort in the industry's private sector.

The difficulties of BSC are so highly publicised that a casual observer might imagine the State-owned corporation constituted the entire British steel industry. In fact the industry contains a substantial private sector, and the one certain quality which it currently shares with BSC is that it is in trouble.

Representatives of the private sector have, with increasing urgency, been telling the Government of their problems this year as the effects of the recession, the strong pound and import penetration have brought the industry closer to crisis point.

If figures speak more clearly than words, they were provided last week when Dupont, the West Midlands steel and engineering group, announced pre-tax losses of £4.47m for the half year ending July 31, compared with profits of £4.14m in the same period last year.

Dupont warned that demand for its steel products was "extremely low" and that further losses were inevitable. In a sentence which sums up so much of the bitter feeling in the private steel companies at present Dupont added: "It is disturbing that as a company that has invested substantially over the past few years, when some sections of industry have been properly criticised by Government and trade unions, we find ourselves in a position of having excellent and well managed facilities that are dramatically under-utilised."

Early next year the Government will be considering a new corporate plan for BSC which Mr. Ian MacGregor, its chairman, will be presenting in December. It has been accepted

Alan Pike reports on the growing problems of Britain's private sector steel industry—which owns a quarter of the country's steel capacity—as short-time working and a fall in demand have led to calls for Government assistance

large amounts of financial aid into BSC.

When most of the steel industry was nationalised in 1967 the private sector was left with only around 10 per cent of total tonnage, and Labour politicians suggested that it would wither on the vine.

Instead the vine has borne unexpected fruit. The private sector has doubled its capacity since nationalisation and can now produce some 5m tonnes of crude steel a year—although it is operating at around half this level now—against BSC's 15m tonnes. In addition it converts up to 2m or 3m tonnes of semi-finished steel into higher quality products and employs, allowing for losses during the current recession, around 60,000 people.

The post-nationalisation period has witnessed some impressive new projects like GKN's £48m rolling mill opened earlier this year at the Brynmawr works, North Wales—where 350 workers were made redundant earlier this month—and Dupont's £35m investment in electric arc furnaces to replace its open hearth operation at Llanelli.

Steelmaking capacity in the private sector has increased in part through the introduction of mini mills like those at Alpha in South Wales, Sheerness in Kent and Bidston on Merseyside, which produce steel from scrap through the electric arc furnace route. Some of the big producers of steel, like GKN and Dupont, are also substantial consumers in their own engineering interests—for example, 70 per cent of the output from Brynmawr goes to meet internal GKN needs.

The situation is not without its paradoxes or, some might suggest, political nightmares for the Government. Some private steelmakers are pointing out increasingly loudly that the Conservative administration—allegedly wedded to the market economy and free enterprise principles—is making it more difficult for private companies to live through the present crisis by continuing to pump



from some direct competition between the British public and private sectors in the alloy billet and bar areas the main sectors of competition are in fields like wire and rod, where it is accepted that the industry has overcapacity.

The private steelmakers frequently apply "most modern in Europe" superlatives when describing their developments since nationalisation and are equally proud of the extent to which they have succeeded in controlling costs and improving productivity.

But the current recession has been no respecter of such virtues. The collapse of the steel market, which has hit Britain particularly severely among EEC countries, and the price cutting which it has provoked has hit BSC and the private sector alike.

"I doubt whether there is a steel processing operation in the West Midlands which is making money at the moment," says Mr. William Garner, chief executive of Glynwedd Steels, a processing

and engineering company. For example, one of the five companies in Glynwedd's steel division which was last year averaging orders of 2,000 tonnes per week last week picked up orders for 12 tonnes. Companies speak of demand being around half of last year's level—in some specialist operations the decline is greater than this—and 1979 was, in any case, not a good year.

Virtually the entire industry is on short time, with many employees working alternate weeks, and in some cases even less. Redundancies are mounting not only in production areas but among white-collar staff and middle management.

"The private sector is in many areas even worse off than BSC. There are deep feelings of concern about the future of the private sector," says Mr. Joe Pickles, divisional organiser of the Iron and Steel Trades Confederation in Shropshire. "The Shropshire Steel Committee—a body on which both private companies and BSC, trade

unions and local authorities are represented—will shortly produce a disturbing report on the future of the steel industry in its traditional South Yorkshire heartland.

The report will demonstrate that for some special qualities of steel private companies have lost up to 80 per cent of the market to importers. While the most extreme examples of the problem are in special steel products feeding high technology industries, both BSC and the private manufacturers are concerned about growing imports of more basic products like hot rolled coil, often at what they regard as artificially low prices.

In these circumstances the cries for help are growing louder. Quite what help is another matter. The British Independent Steel Producers' Association is preparing an approach to Sir Keith Joseph, Industry Secretary, to warn him of the dire problems facing the industry but its members are divided over what form assistance should take.

However, there is no unanimity among the private companies that similar direct aids—even if it being made available at the right moment. There is more support for some form of restructuring of interests between the public and private sectors and early indications are that the Government will explore this area when it tries to set the BSC corporate plan into the context of a wider strategy.

The most natural area for a streamlined joint venture is in the reproduction of rods and bars where both BSC and GKN, the biggest independent steelmaker, have surplus capacity. Talks between the two organisations, so far inconclusive, have been in progress for many months and are continuing.

But at the heart of any attempt to rationalise the industry is the need to eliminate surplus—and, it is hoped, the least efficient—capacity and it is here that there is an imperfectly-defined but growing belief that Government encouragement may find a role.

So is the private sector belatedly fulfilling the Labour politician's prophecy at the time of nationalisation and at last withering; helped on its way, as the director of one company put it bitterly, by the use of his own taxes in BSC.

The private companies argue that it is in the State corporation's interests that a healthy independent sector should continue to exist, quite apart from its role as a customer for BSC's products. BSC, so the argument runs, is going to continue to face competition in the British market because of the determination of customers—reinforced by last winter's three-months-long strike to buy from more than one source.

The private companies believe that BSC would much prefer to have their energy at the rates enjoyed by many of their competitors.

But few any longer believe that such measures would be sufficient to preserve intact the existing structure of the British steel industry. There will be rationalisation. But there cannot be rationalisation without the elimination of unnecessary capacity. And there cannot be elimination of unnecessary capacity without the elimination of jobs.

The coming months will witness some deep and difficult talking in the British steel industry. As a director of one of the biggest private companies remarked: "It is easier to agree that there are too many people in a lifeboat than it is to find anyone who is willing to jump out."

Legal immunities of unions. Witnesses: Association of Chief Police Officers, Institute of Employment Secretaries. 4.30 pm. Room 15, Treasury and Civil Service sub-committee. Subject: Role of Civil Service Department. Witness: Sir Derek Rayner, 5 pm. Room 6.

COMPANY MEETINGS

Associated Dairies, St Michael's Lane, Leeds, 2.30. Change Wares, Winchester House, Old Broad Street, E.C. 11. Goliath Games, Car, Hethel, Norfolk, 12.45. Link House Publications, Cornhill Rooms, Great Queen Street, W.C. 2. James Walker Goldsmith and Silversmith, 1, Gleneagle Head, S.W. 12.

Letters to the Editor

Monetary policy

From the Deputy Chairman and Consultant Economist, Butler Till

Sir.—The front page of October 24 reports the first trading loss of ICI in over fifty years, and that the Treasury forecasts the recession is likely to be deeper and longer than previously anticipated. Both are in part a reflection (allegedly short term) of the monetary policy strategy currently being pursued. We are in broad agreement with this strategy (in that control of financial aggregates must be an important ingredient of an anti-inflation policy) and the general priority being given to moderating inflation.

We also recognise that there may have to be short run costs of a long run policy of moderating inflation. But we question the severity and methods of the policy, neither of which have to be an integral part of a policy of moderating inflation.

The corporate sector is facing a very serious profits and liquidity squeeze, induced by an unprecedented combination of a high exchange rate in both nominal and real terms, exceptionally high interest rates; the general economic recession; and a rise in wages relative to prices. Corporate liquidity is now lower than at any time since the 1960s.

It is the exchange rate and interest rate aspects of current policy that we question as they are neither an inevitable nor necessary part of the broad strategy. In particular, the high and rising exchange rate (at a time when UK prices are rising at a faster rate than our major competitors) places an inordinate burden on the UK export sector. It is a directional effect of current monetary policy that was never intended and does not sustain.

Apart from a longer run policy of reducing the Public Sector Borrowing Requirement, the interest rate mechanism is the major, if not only, means of monetary control. For a given level of the PSBR, the level of interest rates must reflect the need to sell government debt and moderate private sector credit demand consistent with the government's monetary target. But the combination of high interest rates and an incompetent exchange rate is a reflection of a low response of credit demand to interest rates and, through international capital movements, and a high exchange rate response to interest rates. It is the combination of these two crucial elasticities that places an inordinate burden of monetary adjustment on the export sector. As attractive as it might appear at first sight, direct controls on capital inflows is not a viable alternative as the experience of Germany and other countries in the early 1970s amply demonstrates.

In the light of these arguments an early move must be made to reduce minimum lending rates, perhaps by as much as 3 or 4 per cent in a fairly quick succession of small adjustments. This could be done without compromising the Government's broad monetary strategy. Two objections might be made on this. It would make monetary control even more difficult, as credit demand would expand and the government would find it more difficult to sell government debt and finance the PSBR in a non-monetary way. The effect on the

exchange rate would have a direct impact upon domestic inflation.

The first objection is, in our view, to be mistaken for three reasons. There would be little effect upon private sector demand for bank credit which seems not to be sensitive to interest rate movements in this range. The strategy could indeed have a positive effect on government debt sales to non-banks as the expectation of falling yields and a strongly rising yield curve would tempt institutional buyers of Gilts. The effect of lower interest rates on the PSBR would itself be beneficial. It is therefore not at all obvious that the Government's precise monetary target would be more difficult to secure with lower interest rates. But even if there was some short term overshoot to £M3 (which is an arbitrary statistic), this would not undermine the Government's broad anti-inflation strategy. Such total obsession with an arbitrary statistic is in my case quite misconceived.

The second objection is more serious. A significant fall in interest rates would affect the exchange rate by moderating capital inflows and encouraging portfolio capital outflows. This decline would add to domestic costs, and reduce real income. But in the final analysis it must be a question of degree as noted in the distinction made by the chairman of ICI between "a bracing climate" and "freezing death".

We believe therefore that an early cut in MLR is imperative and that this would have little effect upon the money supply. John White, (Prof.) David T. Llewellyn, Butler Till.

Dumped steel

From the Chairman, Neepsend

Sir.—I have read with considerable interest the letter from Mr. D. Finlay-Maxwell (October 21) and fully support all he says.

The special steel industry in the private sector has provided HM Government with irrefutable evidence of dumping for the past 5 years on the accepted criteria of selling here at less than the domestic price of stainless steel bar from Brazil. This has resulted in serious job losses and reduction in the size of the UK industry.

In addition the industry has also been penalised by excessive energy prices which places it at a disadvantage in relation to overseas manufacturers especially in Europe where their energy costs are not only lower but are also subsidised.

Add to this, interest rates double those paid by our competitors—entirely due to continued overspending in the public sector—and one can guarantee that manufacturers in the UK cannot hope to compete, even with imports which are not dumped.

Then of course there is the myth that action by the UK Government will bring reprisals and affect our exports. Does this happen with Japan or the U.S. or indeed so many coun-

tries where import restrictions are imposed? And in any event do we not have the one exportable product for which any price will be paid and that is oil?

It seems to me that it would make far better economic sense to use our great natural advantage of gas and oil to help our industry to meet competition both at home and abroad and increase added value and employment rather than killing manufacturing industry and having millions of people idle. Theo if overseas countries do not want to take our exports we do not buy from them and we can earn what we need for the necessities of life by making them pay high prices for our oil.

It is so necessary that Whitehall learns that trade is not a game played to rules, that we are no longer a great power with an Empire and that we have got to be as tough or preferably tougher than anyone else in all our economic activity.

Perhaps in this way we may start to regain our prosperity. S. L. Speight, Neepsend, Lancaster Street, Sheffield, Yorkshire.

Workers united

From Mr. R. Oakeshott.

Sir.—In his otherwise excellent review of the significance (and origins) of the recently formed company Journalists of The Times (JOTT) John Elliott (October 23) seems perhaps overconcerned to emphasise how it differs from a workers co-op.

Of course there are major differences between the kind of "co-operative company" or "job ownership company" which The Times journalists have formed and the sort of government-funded co-op advocated in last month's Labour Party discussion pamphlet. There are also tax and other considerations which made it more sensible for JOTT to be registered under the Company's Act rather than with the Registrar of Friendly Societies. But these facts should not be allowed to obscure the very real similarity between the structures adopted by JOTT and those of, for example, the Mondragon co-ops of the Basque provinces of Spain.

What often bedevils rational discussion in this whole area is the essentially negative associations conjured up by the word co-operative when used in the context of industrial production. For these associations are usually either with actual failure or with businesses manned by eccentrics or zealots of one kind or another. Small wonder in these circumstances that the journalists of The Times should have felt leary about committing themselves to anything with the word co-operative in its title.

In addition the industry has also been penalised by excessive energy prices which places it at a disadvantage in relation to overseas manufacturers especially in Europe where their energy costs are not only lower but are also subsidised.

Add to this, interest rates double those paid by our competitors—entirely due to continued overspending in the public sector—and one can guarantee that manufacturers in the UK cannot hope to compete, even with imports which are not dumped.

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tries where import restrictions are imposed? And in any event do we not have the one exportable product for which any price will be paid and that is oil?

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It is so necessary that Whitehall learns that trade is not a game played to rules, that we are no longer a great power with an Empire and that we have got to be as tough or preferably tougher than anyone else in all our economic activity.

Perhaps in this way we may start to regain our prosperity. S. L. Speight, Neepsend, Lancaster Street, Sheffield, Yorkshire.

Deeds of covenant

From Mr. J. Andrews

Sir.—Mr. Jack Harper (October 27), goes only half way to explaining the problem that has been created by the recent Court ruling affecting payments under deeds of covenant that may be treated as the income of the donor under Section 487 TA, 1970. The problem to which he refers arises only where the gross payments under deeds of covenant exceed the donor's net investment income, i.e. gross investment income less charges such as mortgage interest, etc. and only then if the excess itself exceeds £5,000 per annum. As the gross amount of any deed of covenant would not normally exceed £1,273, the amount of a single person's personal allowance for tax purposes, a donor with no net investment income whatsoever could still enter into four such deeds of covenant without becoming liable to the investment income surcharge.

It would be a pity if prospective donors were discouraged from entering into deeds of covenant merely on the basis of Mr. Harper's letter. J. R. Andrews, Finnis Ross Allfields, Lee House, London Wall, EC2.

And the rest of the story is that the Government's decision to impose a 10% surcharge on investment income from April 1981 will affect the tax treatment of these deeds of covenant.

GENERAL

UK: Joint meeting of Shadow Cabinet and Labour Party's National Executive Committee.

Amalgamated Union of Engineering Workers national executive meets on pay.

Mr. William Blitsow, Home Secretary, and Mr. Denis Healey, Shadow Chancellor, address Licensed Victuallers' dinner, Grosvenor House, London.

Sir Richard O'Brien, Manpower Services Commission chairman, speaks on unemployment, Lancaster University.

Mr. James Prior, Employment Secretary, at dinner of British National Committee of International Chamber of Commerce, Quaglino's, London.

Robert Oakeshott, Job Ownership, 42-44, Hanover Street, W.I.

Today's Events

Further debate in Iran Parliament on concessions to be demanded in return for the release of American hostages.

Israel's President Yitzhak Navon continues visit to Egypt.

Duke and Duchess of Kent begin 16-day tour of New Zealand.

PARLIAMENTARY BUSINESS

House of Commons: Debate on Unemployment, on a Motion for the Adjustment. Motion on the Education (Assisted Places) Regulations.

House of Lords: Imprison

UK COMPANY NEWS

Reed Intl. down at half time

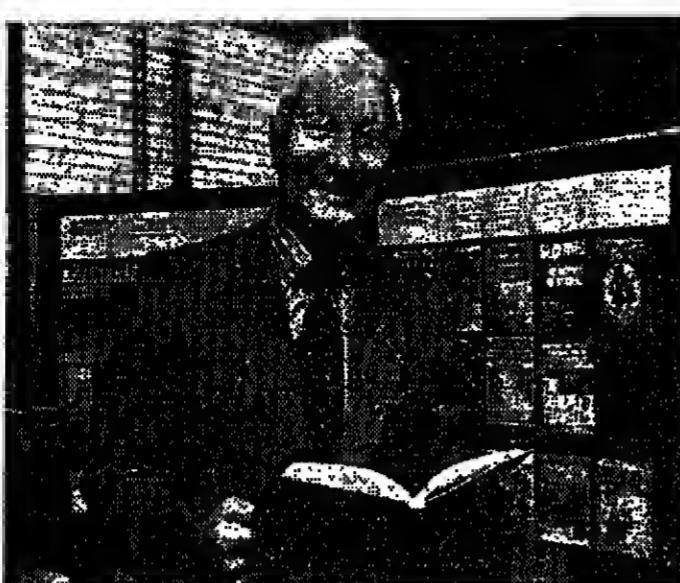
SECOND QUARTER profits of 4p — the total last year was 13p. Reed International fell from £22.6m to £15.2m leaving the total for the six months ended September 30, 1980 at £27m, down £2.3m from the same period last year.

CCA results show an even bleaker picture from profits down sharply from £30.3m to £6.8m and a net loss of £1.5m against profits of £13.6m.

The directors say UK operations were adversely affected by industrial action, high sterling and energy prices in paper making and stock reductions by customers for packaging and decorative products.

However, the performance of the UK newspapers, which include the Mirror Group, the building products companies in the UK and Europe, and the Quebec newsprint mill were satisfactory.

Stated earnings per share in the first half were down from 29.2p to 16.1p but the interim dividend is being maintained at



Sir Alex Jarratt, chairman of Reed International... after the group's poor first quarter, a downturn at the end of the half year is not too surprising.

Lex Back Page

British Car Auction boost

PRE-TAX profits of British Car Auction Group rose by more than 50 per cent from £1.7m to a record £2.62m in the year ended July 31, 1980 and in the first three months of the current year turnover and profits are ahead of the same period last year.

The directors have recommended a final dividend of 2.2p lifting the total from 2.3p to 3.45p. An increase in the authorised share capital and a one-for-four scrip issue are also proposed.

Profits in the first half had jumped from £785,000 to £1.2m and the board was hoping for a satisfactory year's result.

Gross auction sale proceeds increased from £134.54m to £173.23m with other sales totalling £7.67m against £6.02m. Commissions earned amounted to £7.47m compared with £7.1m.

Tax takes £1.49m (£1.03m) and earnings per share are stated as an adjusted 7.92p against 4.98p. After extraordinary debits of £76,000 (£36,000) and £25,000 (£28,000) minorities, the attributable balance is £1.03m compared with £1.02m.

The directors say the year's profits were produced during a period of reorganisation. The group now has four major businesses — motor auctions, coin machine sales, Readygas and McAlister's Caravan Sales.

• comment

British Car Auction's diversification effort proceeds apace with the contribution from non-auction activities to group profits up from 20 per cent to 28 per cent. But the impetus for the 50 per cent overall pre-tax improvement remains with the auction business where trade stockholding measures have helped to increase the proportion of sales to vehicles entered from about 60 per cent to about 72 per cent.

The current year has started well although auction volume is broadly unchanged at about 9,000 vehicles per week and it remains to be seen whether the recent reported rise in second-hand prices will depress sales.

Profits from the caravan rental business have apparently advanced satisfactorily and, given the normal degree of frost and snow this winter, Readygas will implement its expansion plans to cover losses which are said to have reached £60,000 since the financial year end.

The shares remain somewhat difficult to rate. As a positive cash flow business, BCA escapes the debt financing problems which the vehicle distribution sector suffers at present but its auction activities are arguably reaching maturity.

The price may be influenced more by the possibilities arising from any move for Caffyns, which could be precipitated by the forthcoming interim results, and the property development prospects in the Brighouse and Frimley sites than any short term shift in second-hand car volume and values.

For the time being an historic p/e and yield of 9.6 and 6.5 per cent offer tolerably adequate support.

Mr. Nick Garrow, of Morgan

Grenfell, explained: "The company has been considering a flotation for some time, but has not decided when this will occur. It is keeping its options open."

In preparing for a flotation, Mr. Garrow said that it would be necessary to "assemble brokers and accountants". He would not, however, confirm that these steps were currently underway.

Coates falls and warns on outlook

DESPITE A rise in turnover from £45.7m to £53.2m in the first half of 1980, taxable profits of Coates Brothers and Company declined during the period by £402,000 to £3.85m.

And the chairman, Sir Richard A. Meyers, warns that UK trading prospects for the remainder of the year are not good and second half profits in this country will show a further sharp reduction compared with last year.

Group liquidity continues to be satisfactory and steps are being taken to contain operating costs, but any significant improvement in the company's performance will depend on the

recovery in the UK economy, Sir Richard adds.

The directors are maintaining the interim dividend at 0.88p net — last year's total amounted to 3p from pre-tax profits of £9.4m (£10.37m).

The taxable profit was struck after contribution to fixed assets replacement of £653,000 against £551,000.

The chairman says that during the first half turnover by value improved by 13.4 per cent in the UK and by 26.2 per cent overseas at unchanged exchange rates.

Profitability overseas improved in line with turnover but in the UK, the effects of the steel strike

Industrial disputes troubled Coates Brothers during the first

DIVIDENDS ANNOUNCED

	Current payment	Date	Corre-	Total	Spending for last	Total	Year
Border and Southern	1.8	Jan. 5	1.5	2.95*	2.2		
British Car Auction	2.2	Jan. 30	2.2	3.45	2.87		
CLR Inv.	1.9		1.9	3.5	2.8		
Coates Bros.	0.88	Jan. 2	0.88	—	3		
Dorridge Inv.	int. 2.1	Dec. 3	1.9	—	4		
English Nat. In. Div. int.	1.75	Dec. 10	1.58	—	3.02		
Eng. Nat. In. Pf. Ord. int.	1.051	Dec. 10	1.01	—	2.23		
Harrisons & Crifeld int.	7.5	Dec. 10	7.5	—	2.8		
Lake View Timber int.	1.2	Dec. 1	1.1	—	4.255		
N. Atlantic Seas.	2.55	Dec. 11	2.55	4.54*	3.75		
Reed Int'l.	int. 4	Jan. 6	4	—	13		
W. Runciman	int. 2.5	Jan. 5	2.5	—	3.75		
Tozer Kemsley	int. 1.59	Jan. 5	1.59	—	4.77		
Singapore Para Rubber	0.5	Dec. 12	0.35*	0.5	0.35*		

Dividends shown per share net except where otherwise stated. *Equivalent after allowing for scrip issue. **On capital increased by rights and/or acquisition issues. *Includes non-recurring 0.3p. \$ Includes non-recurring 0.65p. || To reduce disparity. || Final of Sp forecast. **Includes non-recurring 0.5p.

Habitat denies 'listing before Christmas' report

HABITAT DESIGN, the private retail chain, yesterday described a Press report that it would seek a Stock Exchange listing before Christmas as "incorrect". Mr. Terence Conran, chairman of the company, said: "Habitat has every intention of going public." But, he added, "no firm decision has yet been taken on the exact timing."

Mr. Nick Garrow, of Morgan

Grenfell, explained: "The company has been considering a flotation for some time, but has not decided when this will occur. It is keeping its options open."

In preparing for a flotation, Mr. Garrow said that it would be necessary to "assemble brokers and accountants". He would not, however, confirm that these steps were currently underway.

Mr. Nick Garrow, of Morgan

Harrisons & Crosfield

Limited

UNAUDITED INTERIM STATEMENT

for six months ended 30th June 1980

	1980 Six months to 30th June £'000	1979 Six months to 30th June £'000	1979 Year to 31st December £'000
Group profit before interest and taxation	32,532	28,663	63,861
Interest payable	6,062	1,812	5,486
Group profit before taxation	26,470	26,851	58,375
Taxation (Note 2)	12,950	13,565	26,529
Group profit after taxation	13,520	13,286	31,846
Minority Interests	1,923	1,819	3,781
	11,597	11,467	28,065
Preference Dividends	60	60	120
Earnings for Ordinary Shareholders	11,537	11,407	27,945
Earnings per Ordinary Share	23.1p	24.1p	58.2p
Group Turnover	£372 million	£300 million	£639 million

Notes:

1. The Group's policy is to express overseas profits in sterling at the exchange rates ruling at the end of the financial period.

Group profit before taxation for the six months to 30th June 1980 would have been increased by approximately £1,400,000 if exchange rates at 30th June 1979 had been applied.

Differences arising from changes in exchange rates on the Group's net investments overseas will be reflected in the Group accounts for the year ended 31st December 1980.

Principal Activities and Division of Operating Profit

	1980 Six months to 30th June £'000	1979 Six months to 30th June £'000	1979 Year to 31st December £'000
Plantations	14,907	13,221	29,532
Chemicals & Industrial	5,019	4,184	8,607
Timber & Building Supplies	6,011	5,375	11,092
General Trading	2,909	2,594	6,069
Operating Profit	28,846	25,374	55,300
Associated Companies	3,395	3,019	7,665
Investment income	291	270	896
Group Profit before Interest and Taxation	32,532	28,663	63,861

Results and Prospects

In less buoyant trading conditions the Group benefited from the spread of its operations both geographically and by activity, and all four main divisions produced higher operating profits. Although the results had to bear much heavier interest charges, Group profit before taxation was close to that of the corresponding period in 1979.

Interim Dividend 7.5p per Ordinary share.

Tozer Kemsley falls by £2.4m at interim stage

Due mainly to greater than expected losses in certain activities of Wadham Stringer, a disappointing result from TCM Foods and higher interest rates, pre-tax profits of Tozer Kemsley and Millbourne (Holdings), international trading and finance group, dropped from £2.95m to £2.57m for the six months ended June 30, 1980.

The directors state that in present conditions the outcome for the year is impossible to measure, but the outlook is not encouraging.

They add, however, that the balance sheet and resources remain strong and are maintaining the net interim dividend at 1.59p per 20p share — last year's final was 3.18p.

For the whole of 1979 profits jumped from £7.63m to a record £12.62m in the year ended July 31, 1980 and in the first three months of the current year turnover and profits are ahead of the same period last year.

The directors have recommended a final dividend of 2.2p lifting the total from 2.3p to 3.45p. An increase in the authorised share capital and a one-for-four scrip issue are also proposed.

Profits in the first half had jumped from £785,000 to £1.2m and the board was hoping for a satisfactory year's result.

After minorities of £121,000 (£36,000) earnings emerged at £1.99m (£3.94m) of which the interim dividend will cost £251,000 (£794,000).

There was an extraordinary debit of £164,000 (nil) leaving undistributed profit at £82,000 (£3.14m).

In common with other motor distributors in the UK, Wadham Stringer is the victim of high interest rates increasing the cost of stockholding and the sub-

INDEX TO COMPANY HIGHLIGHTS

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Companies and Markets

Harrisons & Crosfield little changed pre-tax

Turnover of Harrisons and Crosfield expanded from £300m to £372m and trading profits rose to £32.8m for the first half of 1980, against £28.6m. However, interest charges much higher at £6.6m compared with £1.8m last year, then the fall and left the group's taxable surplus little changed at £26.47m against £26.85m.

First half turnover... £300,000, operating profit... £32.8m, net profit... £6.6m, dividend... 80p.

these have not been matched by the group's UK operations, for which the final months of 1980 are particularly difficult to predict, the directors state.

They add, however, that taking into consideration the UK recession, the overall profit should be satisfactory.

Surplus for the whole of 1979 was recorded £58.38m, from turnover of £363.2m.

On increased capital from last June's rights issue, earnings per £1 share have slipped by 1p to 23.1p, but the interim dividend has been maintained at 7.5p net—last year's final was 20.5p. At the time of the rights issue the directors were confident of maintaining the total payment for the year.

Operating profits improved from £25.37m to £28.85m during the six months and were split as to plantations £14.91m (£13.22m); chemicals and indus-

UK COMPANY NEWS

BOARD MEETINGS

The following companies have notified dates for Board meetings to the Stock Exchange. Such meetings are usually held for the purpose of considering dividends. Official dividends are not available as to whether dividends are intended to be paid. The dates shown below are based mainly on last year's timetable.

TODAY

Interims: Border Breweries, George M. Callendar, Fidelity Reids, Geers Ores, P. C. Henderson, Mallinan-Oanny, Ninian Twyford-Silcock Investments, Trawden Richardson, Watersons.	Nov. 10
Finals: Arthur Bell, Commo, M.Y. Ode, North British Proprietary, United Real Property.	Nov. 11
Interims: Atkins Brothers (Hesley) ... Dec. 1	Nov. 12
Burnside and Hollamshires ... Nov. 14	Nov. 13

FUTURE DATES

Interims: Wimpey Investment ... Nov. 21	Nov. 20
Salegate Industrial Investors ... Nov. 21	Nov. 20
Step Lino ... Nov. 21	Nov. 20
Wolseley Hughes ... Nov. 21	Nov. 20

Border & Southern year end increase

FOR THE YEAR ended September 30, 1980, revenue available of the Border and Southern Stockholders Trust came out ahead from £2.35m to £2.54m.

The dividend is stepped up to 2.2p (2.2p) net per 10p share—including a special non-recurring 0.3p—with a final payout of 1.8p, the total amount of which will absorb £2.9m against £2.16m.

The year's income totalled £5.36m (£4.1m), expenses and interest took £420,878 (£410,782) and tax £1.67m compared with £1.33m. Preference dividends cost £33,075.

Stated earnings per share are up 3.3p against 2.3p, and 2.3p adjusted for special non-recurring income.

Total net assets were £104.4m (£98.1m) as at September 30, and the net asset value per share was 103.2p (86.8p) with prior charges at par, and 102.6p (£8.2p) at market value.

Winding up orders made on 103 companies

Compulsory winding up orders against 103 companies were made by Mr. Justice Slade in the High Court. They were:

Mercury Industrial (Freight), Spend 'N Save Warehouses, Parfitts Restaurant, Durabutre, Morton-Thurle (Holdings), W.H. Hsuan (Builders Merchants).

Formidale, Alfred W. Morrison, A. and V. Designs, The Art Directory, Peninsula Distributors (Foods), C and T Roofing (South Wales).

Chesham Shipping, Haffenden International Marketing, Fearn Electrical Services, D. Evans and Sons (Builders), A.I. Plastic Mouldings, W. J. Bull and Son (Romford).

Omerdale, Porter Scaffolding Co., Express Welding, Duratrans and Planting.

Rashleigh Plastics and Company, Rapsos (UK), Commissaire Domestic Appliances, Adbury, Unique.

Pembrey Post, R. P. Sheet Metal, S. Caple and Sons (Newcastle), Zetland Brokerage, Roadships, Edward Colvin, Gordon Sheppard Promotions.

Abad Oak (Building Services), Adrian Harrison (Bradford), Burges Steel Fabrications, Cradle Window Cleaning Company, Crolton;

Celico, Priceways, Swanwick Yacht Agency, Ravenscroft Garsey (Osterley).

A compulsory winding up order made on October 20 against Postwrights was rescinded, and the petition dismissed by consent.

Also a compulsory winding up order made on October 13 against Hill House (Building) Ltd. was rescinded by Mr. Justice Slade in the High Court.

Wongs (Cardiff), Wong Lee and Company, Wong and Ho, Briggs Ship Sales, Nimbus Engineering, Borsig Carrington Timbers, Flinkflus Investments, Jay Allan Concepts, J. K. Brent and Co., Abacus Aluminium Replacements Windows.

Colin Road Garages, Canford Plant and Contractors, Clamanor, Clapham Carpet Contractors.

Deonils Durrant and Company, Eveleighs (Accessories), Garden Services, Joseph Farley Transport and Warehousing, John Mullings.

Search Engineering, Lienlied, P. T. Trading (Bookpack), Parsons House.

Versailles Promotions, Jeldean, Fashleaf, City Centre Decorations (York), Apollo Advertising Consultants.

Fliter Maintenance, Glassark, Versatile Leathergrains, Cosmic Engineering Services, Trendex (Fashions).

G.G. Italian Priots, Maranroy, Croydon Houses, Yesterstar, Douglas Consultants Interiors International.

T.M. Joinery, Middlesex Conservatories, York and District Agricultural Services, Selfwise, Halligan Plant (Midlands).

Arlingway, Desfab (Construction), The Telephone Call Recorder Company, Johnsons (Bolton), Polyfoto (England).

Benif Freight Services, Hernbest, Keith Dickens, Homespace Development Company, Wradsby.

Modular Engineering, D.A.B. Metalworks, Exalex, Wong and Chan.

The interest rate on this week's batch of local authority bonds is 14.1 per cent, unchanged from last week. The bonds are issued at par and are redeemable on November 4, 1981.

The issues are: London Borough of Barking and Dagenham (£0.5m); Scarborough BC (£0.5m); Thame Down (Borough of) (£0.5m); Wanstead DC (£0.25m); Bassettaw DC (£0.5m); East Lindsey DC (£0.5m); Birmingham DC (2.1m); City of Dundee DC (1.1m); Bourne End BC (£0.5m); Cleveland CC (£0.5m); Tonbridge Valley BC (£0.25m); Newham DC (£0.75m); Tew Valley DC (£0.5m); Lodmoor Borough of Waltham Forest (£1.5m); Wigton Metropolitan BC (2.1m); City of Wakefield Metropolitan DC (£0.5m); Mole Valley DC (£0.25m); Northavoe DC (£0.25m).

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Amax earnings beat 1979 record despite downturn in third quarter

BY KENNETH MARSTON, MINING EDITOR

DESPITE a turn-down in the third quarter, America's Amax diversified natural resources group has earned more in the first nine months of this year than the record \$365m achieved for all of 1979.

Earnings for the third quarter of this year come out at \$180.3m compared with \$141.2m in the second quarter and \$140.2m in the first three months. The nine months' total is thus \$381.7m compared with \$282.9m in the same period of last year.

Adverse factors in the third quarter have included lower lead prices and the effects of the U.S. copper industry strike. The latter began on July 1, and is now showing signs of disintegration, but Amax is among the major copper producers which have yet to reach a wage settlement for the new three-year contract.

Possibly more important is the lead-bismuth market, for molybdenum which provides the mainstay of Amax fortunes. Free market prices have dipped below the company's selling price of \$3.20 per lb for concentrates.

Earlier this month Mr. Pierre Gousseland, chairman and chief executive of Amax, said that molybdenum was "in a short-term situation where supply has caught up to, and in some cases passed, demand." But he added that it still provided strong support for the company.

Furthermore, in his latest comments on the company's earnings for the first nine months of this year, Mr. Gousseland said that those from molybdenum have increased over the period because of improved prices partly offset by higher operating costs.

Of the other income sources, those from coal have increased

in line with higher profit margins and shipments. Earnings from tungsten, oil and gas, iron ore and potash have also risen.

In addition, there has been the contribution of Roaring Resources, acquired a year ago, and it is still intersecting molybdenite, the ore from which molybdenum is produced, in stockwork form.

This term means that the ore is present in the rock as a mesh of narrow veins, a form which is common to other major molybdenum deposits elsewhere in the world.

CSR made the original discovery in September 1979, when three diamond drills revealed large intersections of ore with grades ranging up to a high of 0.66 per cent molybdenum disulphide.

The results of three more test drillings were released in July of this year, when it was reported that some sections graded as high as 0.1 per cent.

In its latest quarterly report on exploration, CSR said that two further holes showed assays between 0.05 and 0.07 per cent molybdenite and between 0.06 and 0.1 per cent respectively.

The presence of further areas of high-grade mineralisation suggests that the deposit may well prove viable as a mining operation.

Elsewhere, CSR is rapidly expanding its exploration activity to offshore deposits. The company has several permits to explore areas around its main prospect in Julia Creek, northern Queensland, and another covering an area of the Alton Downs, near the Rundle deposit.

CSR is carrying out a preliminary feasibility study on the Julia Creek deposit, which the company estimates to contain 4bn barrels of oil compared with 2.2bn for Rundle.

OIL AND GAS NEWS

Superior's Gulf of Mexico gas discovery

BY STEPHEN THOMPSON

A SIGNIFICANT natural gas field has been discovered in the Gulf of Mexico by America's Superior Oil and Pennzoil.

The field is located on Sabine Pass Block No. 3 and is currently producing at a rate of 27m cu ft of gas a day from six wells.

A further six wells have been drilled in the block, five of which have encountered gas bearing zones and will be produced by mid-1981.

Superior and Pennzoil each have a 50 per cent interest in the new discovery.

* * *

A unit of the Houston, Texas-based El Paso Company has

The McKee No. 2 oil well in

Investments reports that indications of hydrocarbons have been encountered in the Barcoo Junction No. 1 exploration well in the north-east section of Queensland's Cooper basin.

The indications were located at a depth of 6,500 to 8,100 ft. Target depth is 12,500 ft. Logs are being run over the zones of interest.

Abrolhos is earning a 10 per cent interest in Authority to Prospect 240p by funding the well.

* * *

The McKee No. 2 oil well in

made two natural gas discoveries in Washita County, Oklahoma.

The first find was made by the Ira Johnson No. 1 wildcat well which flowed at a rate of 4.78m cu ft of gas a day from the interval between 16,790 to 16,800 ft.

The second well, the O'Donnell extension well tested gas at 7.9m cu ft a day.

El Paso has a 79 per cent interest in the Ira Johnson well and a 77 per cent interest in the O'Donnell well.

Detailed reservoir tests will determine the best sustained commercial production rate. The reservoir investigation programme will include a 32 km seismic programme over the area and further geological analysis.

Beond that, CSR is still evaluating seismic data from the Pearl River Basin, offshore China, before deciding whether to bid for petroleum exploration rights in the area.

Gold price boost for Homestake

HELPED BY a \$336 an ounce increase in the average price received for gold to \$608, America's largest gold producer, Homestake Mining, has almost doubled profits for the first nine months of 1980.

Net profit for the nine months was \$84.63m (£34.58m), compared with \$42.05m for the comparable period of 1979. Total net profit was \$97.3m or \$1.59 a share against \$19.23m or \$1.13 a share for the third quarter of the previous year.

Operating earnings from gold, including Homestake's 46 per cent stake in the Mount Charlotte mine in Western Australia, leapt from \$8.9m in the first nine months of 1979 to \$76.66m, while the contribution from the Bull dog silver mine was more than doubled at \$11.91m.

Mr. Harry M. Conner, president and chief executive, said that higher precious metal prices were primarily responsible for the continuing strong results.

Lower lead prices producer a 20 per cent fall in the contribution from lead and zinc, while start-up and other costs at the Pitch uranium mine in Colorado are operating earning from uranium.

The chairman said that the

company had already started to

the fourth stage of development,

to consist of a further six units

totalling 40,000 sq ft.

The chairman says that in the

half year a freehold parade of 11

shops and 22 flats was purchased

in Twickenham, and a further

phase of the development of

23,000 sq ft of industrial space

was completed at the Castle

Doodington estate.

Half this area has already been

let and negotiations are in pro-

gress for the letting of the re-

maining unit to an interna-

tional engineering company.

Mr. Moros says that due to the

demands for industrial space for

this estate the group has started

a fourth stage of development, to

consist of a further six units

totalling 40,000 sq ft.

Dorrington Invest. gets bid approach

BY RAY MAUGHAN

Dorrington Investment Co., the property dealer, investor and developer, has requested a suspension of its listing on news of a bid approach.

After rising in higher profits for the first half of 1980/81 the company announced that it had received "an approach" which may or may not "lead to an offer being made for its capital. At the suspension price of 11p the company is valued at £5.95m.

The terms have been resisted by the executive Board of Giltspur on the grounds that they have inadequate but TDG is going ahead in the knowledge that a non-executive director and former chairman, Mr. Maxwell Joseph, is standing by the under-taking given to the bidder last

week that he will accept the 11p per share equity and loan stock bid in respect of his 23 per cent stake.

Giltspur had described its Board meeting last Friday to reject the terms, which Mr. Joseph attended, as "full and amicable" but a spokesman for the chairman of Grand Metropolitan said yesterday that Mr. Joseph was still prepared to accept, on the same conditions, although he was unwilling to comment further.

Transport Development expects to post its formal offer to Giltspur shareholders early next month which will give Giltspur ample time to bring forward its

interim results, normally expected at the end of November.

The City is forecasting significant growth from the industrial services group and outside estimates put profits for the year to end-March next at £35.2m against £25.5m. But one banker observed yesterday:

"Mr. Maxwell's acceptance gives TDG a 23-year start in a 100-year race."

Giltspur shares were unchanged yesterday at 11p, which ignores, for the time being, the rumoured possibility that a counter-bidder will show its hand.

Pentos eager for EOI offshoot

Prior to the offers on July 31, 1980, Eagle Star was beneficially interested in 2,800 ordinary shares (13 per cent), 326,524 ordinary fully paid shares (37.6 per cent), 20,000 Preferred "A" ordinary shares (100 per cent) and 5,020 Preferred "B" ordinary shares (46.3 per cent).

The offers have now closed.

TECHNICAL TRANSLATION INTERNATIONAL LTD. INC.

EAGLE STAR HOLDINGS LTD. INC.

Eagle Star Holdings has received the following acceptances to its offer for Shield Insurance Company: the partly paid ordinary offer—17,147 shares, 8.6 per cent of such shares in issue and 8.7 per cent of those shares the subject of the offer.

The fully paid ordinary offer—271 shares, 0.1 per cent of such shares in issue and 0.6 per cent of those shares the subject of the offer;

The preferred "B" ordinary offer—700 shares, 6.5 per cent of such shares in issue and 12 per cent of those shares the subject of the offer.

ASSOCIATES DEAL

J. Henry Schroder Wag and Co. who advise Bass, purchased 10,000 Bass ordinary shares at 214p on October 24, on behalf of discretionary clients, and 50,000 at 211p on October 25.

Morgan Grenfell and Co. Group, on October 24 sold on behalf of a discretionary client 18,500 ordinary shares of Blue Circle Industries at 33p.



Results for half year ended 30th June 1980

Consolidated unaudited results for six months to 30th June 1980

	6 months ended 30th June 1980	6 months ended 30th June 1979	Year ended 31st December 1979
	£'000	£'000	£'000
Profit before tax	4,574	6,978	16,013
Taxation	2,456	3,016	6,140
Earnings	1,997	3,936	9,230
Dividends	851	794	2,491
Earnings per Share	3.7p	7.9p	18.1p

Extracts from Interim Report:

Whilst trading profit before interest is almost the same as in 1979, operating profit to 30th June 1980 is some £2.4 millions less than a year ago, the prime causes being losses in certain of the activities of Wadham Stringer greater than foreseen in the early months of this year, a disappointing result from TKM Foods, and higher interest rates.

Without the Wadham Stringer loss and increased interest charges, the Group would have achieved an equivalent performance to that of 1979.

All other major activities of the Group are producing better results than last year, demonstrating that our wide spread of international business is of help in shielding us from the worst effects of setbacks in specific areas of activities.

In present conditions the outcome for the year is impossible to measure, but the outlook is not encouraging. Nevertheless the Group's balance sheet and resources remain strong and an interim dividend of 1.59p per 20p Ordinary Share, the same as last year, is declared.

The full text of the Company's Interim Announcement for 1980, and the 1979 Report and Accounts, are available on request from The Secretary.

Tozer Kemsley & Millbourne (Holdings) Ltd.

28 Great Tower Street, London EC3R 5DE. Tel: 01-283 3132, Ext. 272

Historic cost profit before taxation for the six months ended 30th September 1980 was £27.0m compared with £50.1m for the same period last year.

The results of the United Kingdom operations for the first six months were adversely affected by industrial action by print-workers and journalists, the impact of the high sterling exchange rate and energy prices on paper-making and by stock reductions by customers for packaging and decorative products. The performance of the Quebec newsprint mill, the United Kingdom newspapers and the building products companies in the United Kingdom and Europe was satisfactory.

The programme of restructuring the United Kingdom paper-making and wallcoverings oper-

ations to eliminate uncompetitive and excess capacity continues. The CCA operating loss of these two activities for the six month period amounted to approximately £18.0m (HCA £14.5m) of which some £5.0m represented rationalisation costs. The remainder of the United Kingdom operations generated a CCA operating profit of £11.0m (HCA £27.6m) after taking account of the losses incurred through industrial action in the publishing operations during the first quarter.

The Board have declared an Interim dividend of 4p per share, the same as for last year. The Interim dividend will be paid on 6th January 1981 to shareholders on the Register on 21st November 1980.

CURRENCIES, MONEY AND GOLD

Dollar strong

A further rise in Eurodollar interest rates and speculation about higher domestic rates, including bank prime rates and the Federal Reserve discount rate, kept the dollar very firm in the foreign exchange market yesterday. The U.S. currency rose to a six-month peak against the D-mark, finishing at DM 1.8830, compared with DM 1.8785 after touching DM 1.8890. It advanced to SWF 1.7075 from SWF 1.6950 in terms of the Swiss franc, but the highest fixing level since April 8. The Bundesbank did not sell dollars at the fixing, but intervened to slow the D-mark's fall against the U.S. currency in the open market.

The dollar's trade-weighted index, as calculated by the Bank of England, rose to 85.4 from 85.1, while sterling's index was unchanged at 78.9, after opening at 78.8 and easing to 78.8 at noon.

The pound opened at \$2.4235-\$2.4335 and dipped below \$2.42 but returned to that level at noon. In the afternoon sterling fell to \$2.4260-\$2.4270, reflecting the heavy demand for the dollar.

Towards the close buying of sterling—possibly as a result of the statement by the Prime Minister about the need for high interest rates—pushed the rate up to \$2.4365-\$2.4385 at the close, a full 10 points on the day.

Support was required to keep the D-mark within the agreed limits of the European Monetary System, and the German unit was also very weak against sterling.

D-MARK — Second weakest member of the European Monetary System and lower against the dollar on interest rate differentials. The German currency is around a six-month low against the dollar, and a few days ago, in terms of sterling, the Bundesbank gave support to the D-mark at yesterday's Frankfurt fixing. The German authorities sold DM 30.9m when the French FFF 30.9m when the French

franc was fixed at its ceiling of DM 43.415 per 100 francs. Earlier in the day it was reported from Paris that the D-mark fell below the floor against the franc. Sterling and the dollar were also very strong, with the pound rising to DM 4.6010 from DM 4.5930 at the fixing, the highest level since July 13, 1976. The dollar was fixed at DM 1.8830, compared with DM 1.8785, after touching DM 1.8890. It advanced to SWF 1.7075 from SWF 1.6950 in terms of the Swiss franc, but the highest fixing level since April 8. The Bundesbank did not sell dollars at the fixing, but intervened to slow the D-mark's fall against the U.S. currency in the open market.

Belgian franc—One of the weaker members of the EMS, but under no heavy pressure than the lower level of the D-mark. The Belgian franc lost ground to the dollar and other major currencies at the Brussels fixing as the director general of the International Monetary Fund warned Belgium of the absolute necessity of controlling its growing balance of payments and public spending deficits. The dollar rose to BEF 30.30 from BEF 30.05 at the fixing, and sterling to BEF 73.675 from BEF 73.5625. EMS currencies were also generally firm, although the French franc eased to BEF 6.9515 from BEF 6.9520.

JAPANESE YEN—Showing a slightly easier trend recently, after a steady advance since late August based on the marked improvement in Japan's economic performance. The yen showed renewed strength in active Tokyo trading. The dollar fell to Y2123 from Y2124.20, after opening at Y2124.40 and touching a peak of Y2124.90. Profit taking and caution following the dollar's recent rise drove down the U.S. currency, which weakened to a low of Y2124.85 shortly before the close.

EMS EUROPEAN CURRENCY UNIT RATES

	ECU central rates	Currency amounts	% change from central rate	% change for divergence	Outturn %
Belgian Franc ...	38.7687	41.0847	+3.25	+0.88	+1.53
Oriental Krone ...	7.72222	7.88222	+2.07	-0.30	+1.64
German O-Mark ...	2.48208	2.56982	+3.41	+1.04	+1.125
French Franc ...	6.64700	5.97275	+1.12	-1.25	+1.357
Dutch Guilder ...	2.24200	2.24200	+0.49	-0.49	+1.512
Irish Punt ...	0.659201	0.659200	+3.51	-0.46	+1.628
Italian Lira ...	1157.79	1212.67	+1.74	+2.55	+2.05

Changes are for ECU, therefore positive change denotes a week currency. Adjustment calculated by Financial Times.

EXCHANGE CROSS RATES

	Oct. 28	Pound/Sterling	U.S. Dollar	Deutschmark/Japan/Yen	French Franc	Swiss Franc	Dutch Guilder	Italian Lira	Canada Dollar/Belgian Franc	Note Rates
Pound Sterling		1	2.435	4.613	619.5	10.68	4.163	318.0	2.881	32.50-32.80
U.S. Dollar	0.411		1	1.685	213.3	4.360	1.705	2.048	0.849	8.45-8.55
Deutschmark	0.212	0.593		1	112.6	2.302	0.908	1.082	0.620	14.05-14.17
Japanese Yen, 1,000	1.925	4.689	8.979		2000	20.44	2.013	1.986	1.506	10.53-10.61
French Franc 10	0.849	2.294	4.843	489.2	10	3.918	4.699	2.033	2.604	6.65-6.88
Swiss Franc	0.849	2.294	4.843	489.2	10	3.918	4.699	2.033	2.604	6.65-6.88
Dutch Guilder	0.300	0.488	1.021	104.1	1.128	0.624	1.128	0.624	0.673	14.82-15.00
Swiss Franc 1000	0.438	1.115	2.115	385.8	4.978	1.905	3.288	1.000	1.312	10.38-10.56
Canadian Dollar	0.560	0.858	1.612	3.713	4.155	1.744	2.761	1.744	2.621	3.85-3.90
Belgian Franc 100	1.252	3.394	6.237	702.5	14.36	6.628	6.748	2.948	3.669	77.80

THE POUND SPOT AND FORWARD

Oct. 28	Day's spread	Close	One month	%	Three months	%	Six months	%
U.S. 2.4250-2.4270	2.4255-2.4265	0.47-0.57 pm	2.07	0.38-0.68 pm	1.53	1.53	1.53	1.53
Netherlands 72.32-74.69	72.35-74.69	4.58-4.69 pm	2.18	5.25-6.45 pm	2.33	2.33	2.33	2.33
Denmark 14.07-14.18	14.18-14.17	8.14-8.17 pm	5.22	8.76-9.88 pm	1.65	1.65	1.65	1.65
W. Ger. 4.52-4.62	4.50-4.61	2.9-3.0 pm	4.74	4.85-4.95 pm	1.07	1.07	1.07	1.07
Portugal 12.40-12.51	12.45-12.51	1.25-1.29 pm	5.12	8.13-8.43 pm	1.70	1.70	1.70	1.70
Spain 182.50-183.10	183.00-183.10	14.20-20.00 pm	11.31	14.85-15.85 pm	1.20	1.20	1.20	1.20
Ireland 21.00-21.10	21.05-21.10	1.05-1.09 pm	5.47	12.11-12.15 pm	1.01	1.01	1.01	1.01
Norway 10.31-10.37	10.35-10.37	10.81-10.82 pm	5.93	11.41-11.45 pm	0.61	0.61	0.61	0.61
Japan 61.72-62.00	62.00-62.05	3.20-3.25 pm	5.23	4.37-4.39 pm	4.78	4.78	4.78	4.78
Sweden 4.13-4.17	4.15-4.19	4.15-4.19 pm	12.81	11.11-11.15 pm	10.68	10.68	10.68	10.68

Belgian franc is not convertible. Financial Times 24.05-24.15. Six-month forward dollar 1.37-1.27 pm. 12-month 1.50-1.40 pm.

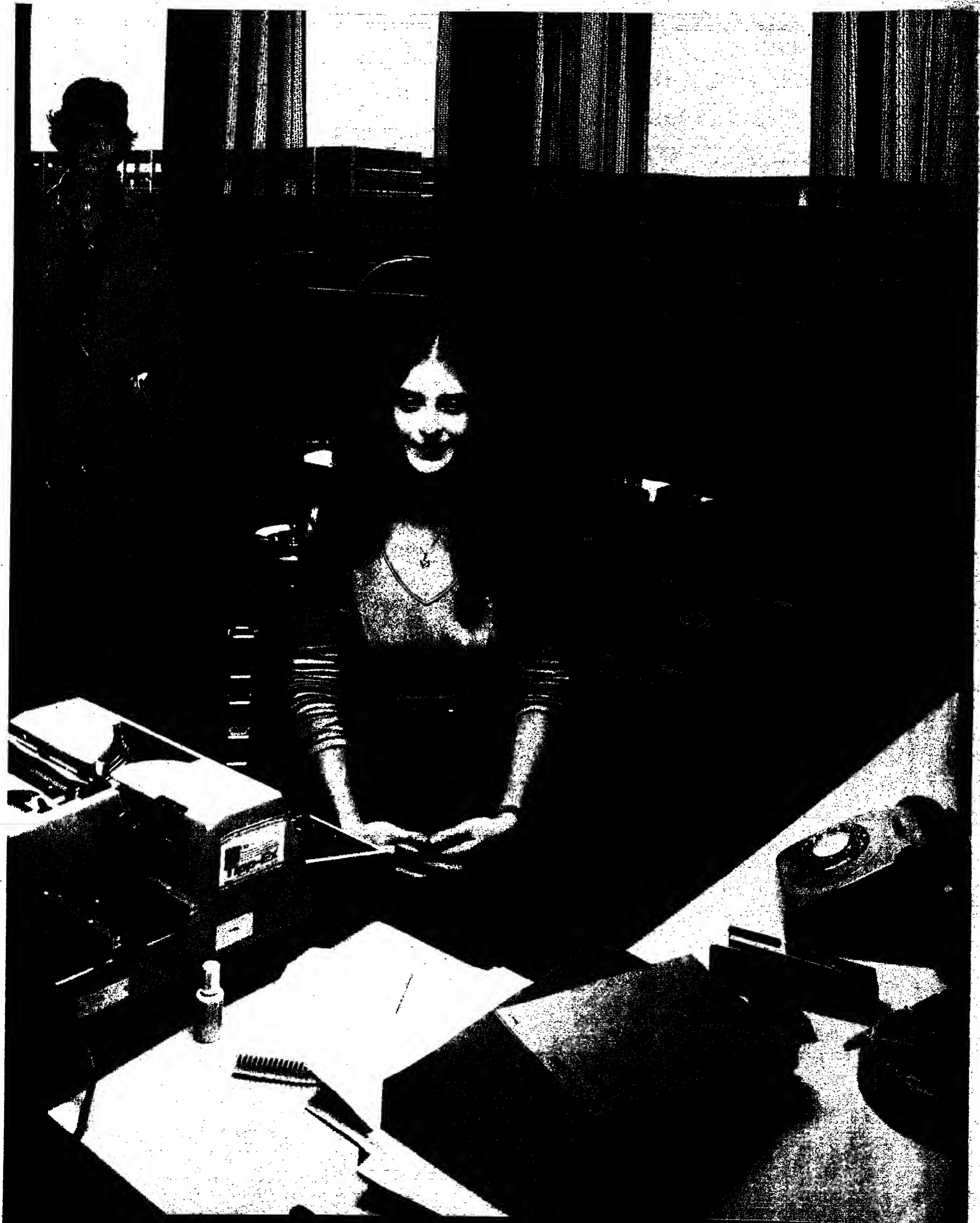
THE DOLLAR SPOT AND FORWARD

Oct. 28	Day's spread	Close	One month	%	Three months	%	Six months	%
U.K. 2.4250-2.4270	2.4255-2.4265	0.47-0.57 pm	2.07	0.38-0.68 pm	1.53	1.53	1.53	1.53
Netherlands 72.32-74.69	72.35-74.69	4.58-4.69 pm	2.18	5.25-6.45 pm	2.33	2.33	2.33	2.33
Denmark 14.07-14.18	14.18-14.17	8.14-8.17 pm	5.22	8.76-9.88 pm	1.65	1.65	1.65	1.65
W. Ger. 4.52-4.62	4.50-4.61	2.9-3.0 pm	4.74	4.85-4.95 pm	1.07	1.07	1.07	1.07
Portugal 12.40-12.51	12.45-12.51	1.25-1.29 pm	5.12	8.13-8.43 pm	1.70	1.70	1.70	1.70
Spain 182.50-183.10	183.00-183.10	14.20-20.00 pm	11.31	14.85-15.85 pm	1.20	1.20	1.20	1.20
Ireland 21.00-21.10	21.05-21.10	1.05-1.09 pm	5.47	12.11-12.15 pm	1.01	1.01	1.01	1.01
Norway 10.31-10.37	10.35-10.37	10.81-10.82 pm	5.93	11.41-11.45 pm	0.61	0.61	0.61	0.61
Japan 61.72-62.00	62.00-62.05	3.20-3.25 pm	5.23	4.37-4.39 pm	4.78	4.78	4.78	4.78
Sweden 4.13-4.17	4.15-4.19	4.15-4.19 pm	12.81	11.11-11.15 pm	10.68	10.68	10.68	10.68

Belgian franc is not convertible. Financial Times 24.05-24.15. Six-month forward dollar 1.37-1.27 pm. 12-month 1.50-1.40 pm.

CURRENCY MOVEMENTS

Oct. 28	Bank of England Index	Morgan Guaranty Changes	Oct. 34	Bank rate %	Special Drawing Rights	European Currency Unit
Sterling	78.3	-26	78.3	1.17	0.631076	55.85558
U.S. dollar	85.4	-8	85.4	1.11	1.582111	1.365113
Canadian dollar	80.4	-17	80.4	1.11		



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Companies and Markets

INTERNATIONAL CAPITAL MARKETS

Straight dollar bonds fall as interest rates increase

BY FRANCIS GHILES

A FURTHER upward lurch in Eurodollar interest rates and a weak opening on the New York bond market severely depressed fixed interest rate dollar Eurobonds prices: average yields yesterday were around 1 per cent. The three-month Eurodollar rate rose by 1/4 of a point yesterday, bringing the rise this week to a full percentage point. Straight dollar bond prices have shed around 1/4 points since Monday morning. Further falls are anticipated as many dealers as much higher yields can be obtained either in the money markets or in U.S. Treasury bonds.

The 9 per cent convertible bond to 1985 for Oci International Finance, priced at par on Monday, shed almost 5 points yesterday to 94-95 because of the fall of the company's stock on Wall Street. Other recent issues to tumble included the

134 per cent bond to 1992 for Traitor Train (1 point lower at 94-93) and the 12 per cent bond to 1987 for Citicorp, which closed at 93-93.

The first "deferred payment bond" denominated in sterling was launched yesterday for the European Investment Bank by Kleinwort Benson. The amount of this 10 year issue, which has an average life of 8 1/2 years and an indicated coupon of 13 per cent is £20m. The bonds are expected to be priced at 99. Of the principal amount, 25 per cent is due at the beginning of December and the balance in March 1981. Two "deferred payment bond" issues have been arranged in the dollar sector in recent weeks, one for Alcoa, the other for J. C. Penney.

The \$50m 10 year floating rate note for Telefonica Nacional de Espana was priced at 97 1/2 bid.

Expensive terms for Argentina

BY OUR EUROMARKETS STAFF

ARGENTINA'S development bank, Banco Nacional de Desarrollo, has awarded a long-awaited mandate for a \$250m Eurocredit to a group of banks under the agency of Bank of Montreal. As expected, the terms are markedly more expensive for the borrower than those on the last Argentinian borrowing which was for oil concern YPF.

The borrower is paying a margin over Libor of 1 per cent for the first five years rising to 1 per cent for the remaining three. There is to be a four-year grace period.

Euromarket bankers yesterday estimated that the overall yield on this new borrowing will be in the region of 0.66 per cent over Libor compared with

a figure of about 0.59 per cent for the YPF borrowing.

The increase reflects both a reaction to the very low levels to which spreads for Argentines had fallen this summer as well as renewed concern in the international banking community about the health of some of Argentina's domestic banks after news that the grain exporter Sasestru is to be liquidated.

Earlier this summer the Argentinian authorities had successfully managed to squeeze spreads on public sector borrowings to the point where the Republic itself was able to borrow at a split margin of 1.1 per cent over eight years.

Other banks in the group are HypoBank International, Marine Midland and Yasuda Trust and Banking.

coupled with the high volume of Argentinian borrowings to the Euromarkets led to a feeling of saturation among lending banks and the YPF credit which followed the Republic borrowing moved very slowly in syndication.

Besides the Bank of Montreal, there are six banks in the lead management group for the development bank loan.

Citicorp will handle the non-Japanese books and the placing memorandum, IBI International, the Japanese books and publicly the signing ceremony.

What is planned is a continuous presence in smaller amounts rather than a sporadic presence in large amounts," he said.

Passing the legislation may not be easy as the Government does not have a majority in Congress, whose authorisation is required for borrowings in excess of two years.

Meanwhile, rollover of existing short-term borrowings will be permitted, but the Finance Ministry will be very restrictive with authorisations to State agencies to raise new money,

Venezuela short-term debt move

By Peter Montagno

VENEZUELA IS preparing legislation to permit public sector agencies to renounce as much as \$600m in short-term foreign debt with long-term horizons, according to Sr. Carlos Zubillaga, the country's director of public credit.

At the same time the Government is also seeking authorisation from Congress to raise long-term finance for a number of projects in the transportation, electricity, water, coal and steel and housing sectors.

These are among the measures which Sr. Zubillaga will present to bankers in London today in an attempt to reassure the financial community that Venezuela is at last steering the emphasis of its foreign borrowing away from short-term financing.

Sr. Zubillaga said yesterday this process would be slow—the refinancing of \$60m in short-term debt may take about three years—but within a year the confusion which has surrounded Venezuela's approach to the euromarket should have abated.

As it develops a long-term borrowing strategy, Venezuela will diversify the source of its funds into areas such as the bond markets. But it does not at present envisage the raising of new "jumbo" Eurocredits similar to the \$1.8bn loan arranged through Citibank this summer.

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Meanwhile, rollover of existing short-term borrowings will be permitted, but the Finance Ministry will be very restrictive with authorisations to State agencies to raise new money,

Mobil pushes up earnings 20% despite retailing loss

BY PAUL BETTS IN NEW YORK

MOBIL OIL, the second largest U.S. oil company, reported a 20 per cent increase in third-quarter earnings despite continuing heavy losses at its Montgomery Ward retail business.

Net earnings in the third quarter totalled \$721m compared with \$602m in the same quarter last year. In the first nine months of this year, Mobil's earnings totalled \$2.2bn against \$1.5bn in the same period the previous year.

Revenue in the first nine months rose from \$33.5bn to \$44.3bn.

Nine-months earnings were \$1.25bn or \$5.04 a share, up from \$822.8m or \$3.35 a share previously, on revenues of \$16.77bn against \$11.63bn.

Ashland Oil, the large U.S. independent oil group which has been steadily diversifying some of its major operations to concentrate on refining and marketing, reported sharply lower net earnings in its last

quarter of fiscal 1980. Profits were \$35.3m against \$52.9m.

It said the latest earnings reflected the establishment of reserves for loss contingencies totalling \$27.4m for a variety of matters, including litigation expenses and pricing adjustments.

Ashland's net income for fiscal 1980 totalled \$205.1m. But the company said the \$526.3m earned a year earlier was not comparable because of a large gain from the 1979 sale of various operations.

Ashland said that excluding this non-operating income comparable results showed net income of \$196.5m in fiscal 1980 against \$186.4m in fiscal 1979.

GM loses \$567m in third quarter

By Our New York Staff

GENERAL MOTORS announced a \$567m loss for its third quarter, the worst result in its 72-year history.

It blamed the downturn on the U.S. recession, a 19-per cent drop in worldwide factory sales of GM cars and trucks to 1.4m units and the cost of tooling for its new models. Next spring, it is due to release its front-wheel drive "world car".

The figures are roughly in line with market expectations, and Chrysler and Ford are also likely to report large losses. However, Mr. Thomas Marych, GM chairman, and Mr. Elliott Estes, president, said: "We have weathered the worst recession, although gradual, has begun."

Sales of cars manufactured in the U.S. dropped by 13 per cent to 2.28m units while truck sales fell 53 per cent to 114,000. GM's operations in Canada also reported a major drop in sales—by 18 per cent to 131,000—but the group's operations in the rest of the world held up better reporting only a 5 per cent drop to 345,000 units.

Asarco hit by copper strike

By Our New York Staff

ASARCO, the largest U.S. custom smelter of non-ferrous minerals, yesterday reported a 70 per cent drop in third-quarter profits to \$21m. The company blamed the slump primarily on the strike at most of its copper plants and mines and at its El Paso lead plant.

Sales for the quarter were 0.5 per cent up at \$399m and the company's nine-month sales were up 23 per cent to \$1.5bn and profits up 6.6 per cent to \$187m.

Turnround to profit at Singer

BY DAVID TONGE IN NEW YORK

SINGER, THE world's largest sewing machine manufacturer, yesterday reported a 71 per cent jump in third-quarter operating profits to \$26.1m. The improvement was largely due to increased earnings from defence contracts and from the company's meter division.

After closing its 128-year-old plant at Clydebank in Scotland, it is now close to its largest plant, the 107-year-old plant at Elizabeth, New Jersey. The

changes are part of the company's strategy of cutting back on its heavy losses on domestic sewing machines made in North America and Europe.

Meanwhile, the company is concentrating on strengthening its Third World production of these machines to compete with low-cost products from countries such as Taiwan.

In the third quarter of 1979, the company set aside \$130m to help fund this change of

strategy. This charge caused it to record an overall third-quarter loss last year of \$1.254m compared with net profits this year of \$1.33m. Sales were up 8 per cent to \$676m with aerospace and marine products and educational services accounting for \$193.1m.

In the first nine months, net profits were \$25.2m compared with \$19.8m, while sales rose 9 per cent to \$2.1bn.

Armco plans \$400m tube mill

BY OUR NEW YORK STAFF

ARMCO, the sixth largest U.S. steel company, is to build a \$400m seamless-tube mill to meet the growing demand of the U.S. oil industry for steel products.

Construction of the mill,

which will produce 300,000 tonnes of seamless tubes, drill pipe and casing a year, will begin next year and is expected to be completed by 1984.

Armco's move is regarded as significant as it comes at a time when drilling for oil and gas

is now at a record level in the U.S. Indeed, the oil industry has been increasingly worried over a developing shortfall in oil service and support equipment which is restricting further domestic oil and gas exploration and production.

Hudson's Bay Oil & Gas

HUDSON'S BAY OIL & GAS reported a \$1.3m loss for its third quarter, down from \$1.5m in the same period last year. Net sales were \$150.4m, 11.2m less than in the same period last year.

Net profits were \$36.1m, 36.1m less than in the same period last year.

Net per share was \$0.51, 42.48 per cent less than in the same period last year.

Net sales for the first nine months were \$434.4m, 34.2m less than in the same period last year.

Net profits were \$107.9m, 97.3m less than in the same period last year.

Net per share was \$1.41, 12.35 per cent less than in the same period last year.

Net sales for the first three quarters were \$434.4m, 34.2m less than in the same period last year.

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October 1988

Companies
and Markets

BANKING IN WEST GERMANY

Rights issues in a cold climate

BY STEWART FLEMING IN FRANKFURT

BY THE standards of investors in the U.S. or the UK the shareholders of the largest West German commercial banks are a patient lot.

Almost every year for at least the past decade they have dutifully stepped forward and pumped hundreds of millions of Deutsche Marks into the banks to ensure that German laws governing capital/assets ratios and lending limits should not inhibit the banks' hectic expansion.

Since 1968 the largest German bank, Deutsche Bank, has made eight separate rights issues, bringing in a total of almost DM 2.4bn. Dresdner has had six, the last, however, as long ago as 1976, and Commerzbank, which like Deutsche raised new capital in 1979, a total of nine rights issues including two in one year, 1969.

The latest in this steady stream of shareholder financing, a stream which most make the equity-capital starved U.S. bankers green with envy, came two weeks ago when Bayerische Hypo- und Wechsel-Bank (Hypo-Bank), the arch-rival of the Bayerische Vereinsbank in Munich, announced that it would later this year ask shareholders for DM 185m of new capital through the sale of a little more than 10 million shares at DM 17.5 each.

What is particularly interesting about rights issues today, however, is that they take place against a much changed financial background, particularly for the banking industry. These

changes raise the question of whether bank shareholders will be willing to go on providing the industry with funds on quite such a lavish scale in the 1980s.

Although a universal bank with securities as well as lending business, Hypo-Bank is in addition one of only three German commercial banks specially licensed to carry out mortgage banking, which accounts for about 35 per cent of its total business volume. (Bayerische Vereinsbank and the Norddeutsche Hypotheken Bank are the others.)

Depending on how you add up the figures—a caveat which has particular significance in the context of German banking—it is probably the fourth or fifth largest private commercial bank in the country. Since 1970 the assets of the parent bank (excluding onconsolidated subsidiaries such as the Luxemburg operation) have risen from a little more than DM 15.5bn to around DM 53.3bn.

The bank's rights issue is coming at a time when pretty much the whole of the German banking industry, with the exception of the savings banks, has been going through a period of painful adjustment.

It has grown accustomed, before 1978, to rapidly increasing its business volume in an environment of relatively stable interest rates. The sharp rise in rates in 1979 and 1980, as the Bundesbank (the central bank) tightened monetary

policy, found the banks funding too many fixed rate medium and longer term loans, with expensive floating rate deposits for a much longer period than many of them had imagined was possible.

In a report on banking profitability for 1979, the Bundesbank said that the big commercial banks and private banks suffered declines in operating profits of around 10 and 13 per cent respectively.

Hypo-Bank itself reported a slight increase in profits in 1979, but it is clear from its half-yearly report in 1980 that it has been far from happy with the business environment since then.

Thus, so far as can be determined, it clamped down sharply on business in this period and its total assets, as reported by the parent bank, actually declined by DM 135m to DM 53.3.

The bank's rights issue is coming at a time when pretty much the whole of the German banking industry, with the exception of the savings banks, has been going through a period of painful adjustment.

During this period many banks appear to have been trying to keep profits moving ahead by increasing volume in the face of diminishing margins, a practice which seems to have reached the point of adding faster to costs than the profits.

Slower growth, and more selective concentration on markets, now looks a more attractive option, and one which will necessitate rather less frequent calls on shareholders for new capital.

So far as the rights issue is concerned, Dr. Arends maintains that latterly business conditions have improved. The Bundesbank has begun to judge interest rates down which will help the banks, but the fall may not go as far as some had been expecting) and Hypo-Bank wants to be in a position to take advantage of profitable opportunities for expansion.

The bank was also unhappy when its capital assets ratio fell below the 3.0 level—to 2.8 per cent—at the end of 1980 and the issue will be one factor which should put the ratio back around 3.3 per cent at the end of 1980.

Whatever the doubts and uncertainties about the future, Hypo-Bank seems confident enough that it will get the funds it wants from shareholders. The offering price of DM 17.5 a share compares with a market price for the existing stock of DM 24.

The size of the discount, the loyalty of shareholders (the turnover of the shares in the market is very low) and no doubt their confidence in the depth of the bank's hidden reserves, are all, it seems, factors which make it unnecessary for the issue to be underwritten.

Jacques Borel taps holders for funds

By David White in Paris

JACQUES BOREL International, the French caterer which made a spectacular rise and fall in the stock market in the mid-1970s, has come back to the Bourse for FF 84m (\$19.5m) in fresh funds.

The company, which is selling its main problem sector, the Sofitel hotel chain, is expecting to be back in profit this year after four years of losses.

The planned one-for-three rights issue therefore comes as less of a shock than a two-for-three capital increase made only two years ago while the company was still bogged down in financial difficulties.

Share capital is to be raised from FF 240.5m to FF 320.7m by the issue of 801,801 new shares at FF 105 each. The shares will qualify for dividend rights from the beginning of this year.

M. Bernard Trezenem, the chairman (M. Jacques Borel quit the group in 1977) said recently the company would soon be able to resume dividend payments for the first time since 1979. Last year the parent company cut its loss to FF 29m from FF 99m.

Shareholders have approved the deal under which the Sofitel chain of luxury hotels will be taken over by another hotel group, Novotel. Half of the stock of Sofitel will be exchanged for a 10 per cent interest which Jacques Borel is taking in the enlarged Novotel group.

Good results forecast by two Swiss banks

By John Wicks in Zurich

FAVOURABLE RESULTS are forecast for the present year by two of the biggest commercial banks in Switzerland, Credit Suisse and Credit Suisse. In 1979, the banks had record net profit figures of SwFr 290.3m (\$171.7m) and SwFr 247m (\$146.1m), respectively.

Union Bank of Switzerland, whose total assets rose to SwFr 73.7bn by the end of September, reprints the "strong pace of business activity" is continuing in the third quarter and expects that this will keep up throughout the final quarter.

The bank attributes the good showing of the past quarter to the growth in its loan portfolio and favourable investment opportunities for liquid funds. These factors offset the continued pressure on margins.

Commission business in the commercial sector was also active, especially documentary credits. Satisfactory results were booked in the securities sector and "average" earnings came from foreign exchange and precious metal dealing.

Credit Suisse, whose assets reached a record of SwFr 81.4bn (\$36.3bn) at the end of September, reports unsatisfactory income from the credit sector caused by narrow interest margins and increased risks.

Like UBS, however, the bank showed a "positive development" in earnings from foreign exchange, gold and securities.

Overall income, Credit Suisse says, increased faster than expenditure, which grew within budgeted limits.

All big four have been able to counteract the squeeze on interest margins by increased business in the non-credit sector. At the same time, efforts to keep costs to a minimum have succeeded.

Daimler-Benz improves sales

By KEVIN DONE in FRANKFURT

THE STRENGTH of its order books has allowed Daimler-Benz to remain virtually untouched by the general recession that has hit the West German motor industry in the past year.

In the first nine months of 1980 it has managed to boost volume car sales in the domestic market by some 3 per cent to 188,000 vehicles at a time when new car registrations have fallen overall in the Federal Republic by around 10 per cent.

At the same time exports have also shown a small increase by 1 per cent to 138,000 vehicles, while the total car exports of German manufacturers have dropped by some 4 per cent in the first nine months of 1980.

Daimler-Benz sales in the U.S. have fallen slightly in the first three quarters; the decline was marginally compared with the 25 per cent drop suffered so far this year by U.S. car manufacturers—but it is hoped that strong demand in the second half of the year will enable it to

By contrast with some other West German car makers which have been forced either to introduce short-time working or to cut their workforces, Daimler-Benz says that its current order books already guarantee full employment for much of next year.

For the whole of 1980 it expects to produce around 430,000 cars compared with 422,000 in 1979. Production of its new S-class series is running to full capacity and the model is shortly to be introduced to the U.S. market.

The high point of commercial vehicle sales in West Germany has been passed, says Daimler-Benz, although demand is still

strong both in the domestic and in foreign markets.

Its domestic commercial vehicle sales are still slightly above last year's high level of 68,700 vehicles, while exports have jumped by 20 per cent to 82,600. Trade has improved significantly with the oil exporting countries.

As part of its overseas expansion Daimler-Benz has recently commissioned a new truck assembly plant in Nigeria with an annual capacity to build 7,500 vehicles and it has also brought into production a new assembly plant in Hampton, Virginia, in the U.S., with an annual capacity for building 6,000 trucks.

Commercial vehicle production from domestic plants is expected to be more than 200,000 units this year compared with 188,000 last year, while the group is aiming to produce around 70,000 commercial vehicles in Brazil and Argentina.

Statsföretag reduces deficit

By WESTERLY CHRISTENSEN in STOCKHOLM

STATSFÖRETAG, the Swedish state holding company responsible for some 30 state companies, reports a consolidated loss of Skr 62m (\$14.6m) for the first eight months of the year, a reduction of Skr 40m on the corresponding period in 1979.

Consolidated sales during the period rose to Skr 8.9tn (\$2.1bn) from Skr 7.39tn. In

equal last year's performance of sales of 53,000 vehicles.

Overall Daimler-Benz expects a group turnover worldwide of around DM 30bn (\$16bn) in 1980 compared with DM 27.4bn in 1979. In the first nine months of the year the value of sales was up by some 10 per cent.

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to sharply affect the 1981 result, the management expects Statsföretag to show an improvement in consolidated income to Skr 250m for 1980 as a whole after financial income and costs of about Skr 150m.

The earnings forecast represents a downwards revision of the prediction made by Mr. Per Sköld, the managing director. In 1979 the consolidated profit was Skr 97m.

Statsföretag expects the Government to cover losses accumulated by the LKAB iron mining company and Uddeholm, mechanical components manufacturer, during the restructuring four months of this year. The anticipated state aid has allowed the company to predict a profit for 1980. Combined losses for these two units amounted to Skr 151.8m.

Bankruptcy proceedings against Burmeister were started earlier this year, when in August the group suspended payments to its creditors. Burmeister said yesterday that it "continued to have acute liquidity problems."

Although an 1980 consolidated turnover figure is included in the eight-month report, the company said yesterday that a 10 per cent increase is expected this year.

Huge loss at Burmeister

By OUR FINANCIAL STAFF

A DECISION on whether to declare bankruptcy, Burmeister and Wain, the Danish shipbuilding and engineering group, will be taken next Tuesday by the Copenhagen probate court.

This was announced yesterday by the troubled company, which also disclosed its results for 1979 together with an outturn covering the first seven months of 1980. Both periods are heavily in the red.

For 1979 Burmeister incurred

an operating loss of DKr 246m (\$43.6m) compared with a profit of DKr 29.2m. Over the opening seven months of the year the company has run up a loss of DKr 151.8m.

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Delta Investment Company Limited

Open-ended Investment Trust listed on the London Stock Exchange

Investment Advisers—Kleinwort, Benson Limited

Highlights from the Report and Accounts at 29th July 1980

PERFORMANCE

	1 year	6 years
Net Asset Value per share	+43%	+260%
Dow Jones Ind. Average	+10%	+22%
S & P Composite Index	+17%	+53%

Net Assets exceed US \$52 million

Extracts from Sir Guy Handerson's Statement:

- * The principal reason for the better comparative performance of the Company's assets has continued to be the substantial commitment to holdings in smaller and medium sized North American companies with above average compound earnings growth potential.

- * There are at present many individual stocks which still seem to be undervalued.

- * Our emphasis will continue to be on selected investments in growing North American companies.

Report and Accounts from:

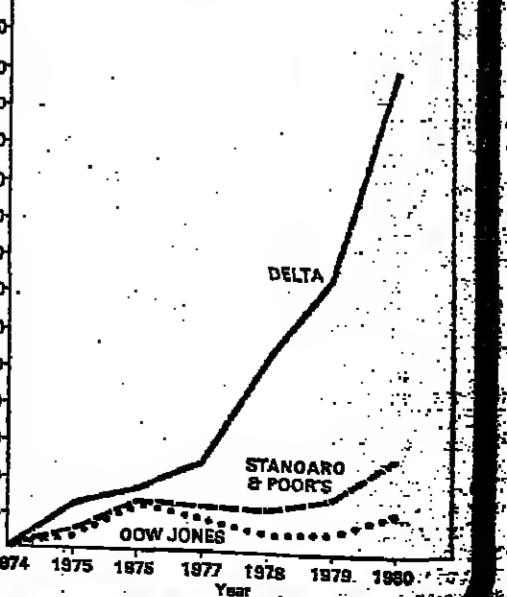
Brian Hedland, Kleinwort, Benson Ltd.

20 Fenchurch St, London EC3P 3DB.

or from the Company's registered office:

Sassoon House Shirley Street

P.O. Box N3012 Nassau Bahamas



Afcoll nearly trebles operating profits in first six months

By JIM JONES IN JOHANNESBURG

ASSOCIATED Furniture Companies (Afcoll) South African furniture manufacturing subsidiary, has reported substantially better than expected results for the first half to September 30. At the pre-tax level, operating income rose to R11.62m (\$20.9m) against R5.6m in the corresponding period of last year and R15.17m for the full year to March 1980. First-half turnover of R100.6m (\$184.6m) was 50 per cent higher than last year's first half figure and compares with R12.3m for the whole of the previous fiscal year.

The company attributes the advance to significantly improved productivity as greater

demand for furniture resulted in higher levels of capacity utilisation.

While the board warns that a similar percentage advance should not be expected during the second half, Mr. Abe Berger, the joint managing director says the group still has unused production capacity which can be put to profitable use.

In line with the policy of paying twice covered dividends, an interim of 30 cents has been declared from first half earnings per share of 60.1 cents. Last year the interim dividend was 11 cents from first half earnings of 22.3 cents per share and for the full year, 29 cents was distributed from earnings per share of 57.6 cents.

Bandar Raya issue to raise Malaysian equity

By WONG SULONG IN KUALA LUMPUR

BANDAR RAYA Development, one of the fastest growing property groups in Malaysia, has announced a special share issue to Bumiputras (Malays) in line with the Government's new economic policy.

It will issue 14.7m shares of one ringgit each to Malay institutions approved by the Ministry of Trade and Industry, at a price to be approved later by the Capital Issues Committee.

Bandar Raya has also announced a scrip issue of one for two, capitalising on 18.4m ringgit (\$US\$8.6m), from its share premium account and 1.9m ringgit from unappropriate profits.

With these two share issues, the company's enlarged paid-up

capital would increase to 75.7m shares or one ringgit each. The Malay equity would be 30 per cent.

Bandar Raya began as a property developer 10 years ago. It was taken over by the Multi-Purpose group, controlled by Chinese political leaders, three years ago, and has since made several major land acquisitions.

For the year ended December 1979, it had pre-tax profit of 7.25m ringgit and paid a 10 per cent dividend gross. Like most property companies on the Kuala Lumpur stock exchange, its shares have sharply appreciated, rising from 2.3 ringgit at the start of the year to the current price of 6.6 ringgit.

Elscint floats U.S. shares

By L. DANIEL IN TEL AVIV

ELSCINT, a Haifa-based company which has developed and manufactures CAT scanners and nuclear medical equipment, has placed a second issue of 700,000 shares of par value \$10 at a price of \$27 each on the U.S. over-the-counter market. The previous issue in 1972 of 400,000 shares were placed at their par value of \$10. The total market value of Elscint's 3.8m shares at current prices exceeds \$100m.

Turnover during the three months ended June increased by 55 per cent over the same period of 1979 to \$9.9m 95 per cent of exports.

The company recently introduced a new line of nuclear medicine instrumentation, the APEX range, claimed to be the most advanced in the field. It expects to introduce before the end of this year an upgraded scanner as well as a low-cost model.

Elscint is also developing a real-time ultrasonic system for imaging the abdomen, also to be ready by year-end.

Letters of credit are mainly issued by banks for customers who are seeking to finance the purchase of goods. The bank will issue a letter of credit in favour of the supplier to meet the cost. This letter is an undertaking to pay a named sum at a fixed time, after certain specified conditions have been met. These conditions normally include the presentation of documents such as invoices and delivery orders.

During the time lag between the issue of the letter of credit and the date it is due to be presented, which can be several months later, the supplier may wish to obtain the funds in advance of sale. If so, he will approach his own bank and offer to assign his rights under the letter of credit to the bank in return for a cash advance. The second bank will examine the documents, confirm the transfer and presentation arrangements with the issuing bank.

At the centre of the dispute is one of three letters of credit issued by Creditanstalt in favour of the Dutch firm, A. M. Aronson, to finance the purchase of chemicals by two Austrian companies, including one of the bank's own subsidiaries.

Aronson subsequently sold for cash rights under the letters of credit to the UK accepting house, Singer and Friedlander, which in turn granted participation in the letters to a syndicate of banks.

Confirmation of the assignment to the accepting house, details of the documents to be presented prior to payment, and of the Singer and Friedlander bank account into which the

Mitsui Bank foreign fund scheme for savers

By CHARLES SHIBATA IN TOKYO

MITSUI BANK, the oldest of Japan's 13 city banks, has introduced a foreign currency deposit scheme incorporating fixed charges for exchange risk cover, which is designed to lure Japanese investors away from their traditional attachment to the yen.

The scheme is already in operation, but will acquire greatly increased significance after December 1 when the revision of Japan's foreign exchange control regulations will make it possible for private investors to hold as much money as they wish in foreign assets.

Individual Japanese investors are at present forbidden to hold foreign currency assets worth more than Y3m (about \$14,000). The scheme consists of a packaged foreign exchange cover service combined with interest payments pegged at 2 per cent below the floating Eurodollar market rate on deposits of one, three, six or 12 months. The net annual yield to the investor on a three-month deposit at present works out at 9.25 per cent which is 3.25 per cent above the (officially regulated) interest rate on a comparable yen deposit.

A drawback about the Mitsui scheme is that interest payments on foreign currency assets are subject to tax whereas interest on yen deposits totalling less than Y3m per person, art tax free. Because of this snags Mitsui is aiming its scheme at what it calls the "small rich man"—in other words at those who have already acquired assets worth more than Y3m. Mitsui believes that its scheme combined with the impending freeing from control of foreign exchange holdings could result in a significant shift of private savings from yen into foreign currencies. This would have two important domestic consequences. It would invite opposition from the large number of smaller Japanese banks that are not authorised to deal in foreign exchange (some of the local banks and the majority of mutual banks and credit associations). Secondly, Japan's traditional system of maintaining strict controls on domestic deposit rates could begin to come under pressure. Because of these implications the Ministry of Finance is expected to keep a close watch on the accumulation of foreign currency denominated deposits after the December legislative reforms take effect. If the shift takes place too rapidly banks that are authorised to deal in foreign currencies could receive official "guidance" to slow down their acceptance of dollar deposits.

The company is also holding discussions with several overseas groups interested in jointly investing with Brambles in Australia. Sir John Marks, the chairman, said at the annual meeting in Sydney. He said the talks with overseas groups were at too early a stage to comment further.

Brambles is currently flush with funds after reporting a record profit and the sale for AS36m (US\$42.3m) of an 11 per cent shareholding in Ampol Petroleum.

Sir John confirmed that Brambles had joined a con-

Semiconductor sales lift Nippon Electric results

By YOKO SHIBATA IN TOKYO

NIPPON ELECTRIC Company (NEC), Japan's leading manufacturer of telecommunications equipment and electronic computers increased sales and earnings strongly in the half-year to September 30, helped by buoyant sales of semiconductors.

Operating profits rose by 55.3 per cent on the year to Y14.70bn (\$70m), and net profits by 38.3 per cent to Y7.50bn on interim sales up 26.9 per cent to Y408.7bn (\$1.9bn). Fronts a share were Y7.85, against Y6.17.

Increased use of integrated circuits (ICs) and large-scale integrated circuits (LSIs) for consumer products boosted sales. The company's heavy capital investment in semiconductor production capacity brought its rewards. Sales of

electronics devices (ICs, LSIs and micro computers) showed a gain of 50 per cent to account for 26.7 per cent of total turnover. IC and LSI sales alone increased 71 per cent to Y7.7bn, or 22.5bn, or 30 per cent. Sales of microcomputers for the full fiscal year are expected to grow by 57 per cent to Y35bn.

Exports grew relatively quickly by 43 per cent to account for 32.8 per cent of total sales. This resulted mainly from strong orders for telecommunications equipment and semi-conductors. The domestic private sector advanced—by 21.2 per cent, to account for 44.2 per cent of the total, while sales to the public sector gained 18 per cent to make up 23 per cent.

NEC foresees favourable demand and has revised upwards its planned capital outlay for the full fiscal year to Y64bn from the initial Y55bn. Much of the capital spending will go for further expansion of electronics devices capacity. Heavy investment for Research and development amounting to Y48bn for the year and prospective depreciation costs—of Y27bn—are expected to put pressure on earnings.

However, NEC looks for further expansion in sales of ICs and LSIs in the current half to Y81bn, bringing the year's total to Y158bn, up 53 per cent.

For the full year, ending March, operating profits are expected to reach Y34bn, up 44.8 per cent. Net profits are forecast at Y18bn for a gain of 37 per cent.

This announcement appears as a matter of record only

K/S NORDENFJELDSKE DRILLING A/S & CO.

US \$ 32,000,000

to finance the purchase of the semi-submersible rig
«Norjøro»

Managed by

Den norske Creditbank

Provided by

Den norske Creditbank (Luxembourg) S.A.

Bergen Bank International S.A.

Foreningsbanken A/S

Manufacturers Hanover Bank Nordique

Midland Bank Limited

Nordmann-Bank Zürich

Ship Mortgage International Bank N.V.

October 1980

Community Psychiatric Centers International Finance N.V.

Notice of Adjustment of Conversion Rate of 8 1/2% Convertible Subordinated Guaranteed Debentures Due 1995

NOTICE IS HEREBY GIVEN, pursuant to Section 1104 of the Indenture, dated as of March 1, 1980, between Community Psychiatric Centers International Finance N.V. and Community Psychiatric Centers, Guarantor, and Bank of America National Trust and Savings Association, Trustee, that the conversion rate of the Community Psychiatric Centers International Finance N.V. Debentures (the "Debentures") has been adjusted to 54.42 shares of Community Psychiatric Centers Common Stock for each \$1,000 principal amount of the Debentures (equivalent to a conversion price of \$18.4 per share) to reflect the subdivision of the outstanding shares, effective June 11, 1980, of Community Psychiatric Centers.

Community Psychiatric Centers
By: Frances S. O'Shaughnessy
Corporate Secretary

Brambles to invest more abroad

By JAMES FORTH IN SYDNEY

BRAMBLES INDUSTRIES expects to announce shortly further major investments overseas in its materials handling division and the cleanaway waste collection and disposal division.

The company is also holding discussions with several overseas groups interested in jointly investing with Brambles in Australia. Sir John Marks, the chairman, said at the annual meeting in Sydney. He said the talks with overseas groups were at too early a stage to comment further.

Brambles is currently flush with funds after reporting a record profit and the sale for AS36m (US\$42.3m) of an 11 per cent shareholding in Ampol Petroleum.

Sir John confirmed that Brambles had joined a con-

sorium of major Australian and international companies to investigate the feasibility of establishing a metallurgical coke plant at Gladstone, Queensland, with an eventual capacity of 8m tonnes of coke a year. A large proportion of the coking coal for the venture would be mined by the consortium from leases at Lake Lindsay in the Gladstone hinterland.

Sir John said that if the project proceeded Brambles would have an opportunity to take up a proportionate equity in the AS2bn project.

The Reserve Bank, Australia's Central Bank, yesterday signalled an across-the-board increase in interest rates. The bank departed from its tap system of selling bonds, and auctioned a small amount.

Long-term bonds, a benchmark for Australian interest rates, were trading at around 12.15 per cent to 12.25 per cent when the Reserve Bank announced its tender, but the market was thin. The tender stock sold at yields of up to 12.55 per cent, which is expected to put pressure on the authorities to adjust official yields and thus bring about a general increase in interest rates.

11 of these 12 coins weigh the same. In three weighings, starting as you choose, find the odd one and whether it is lighter or heavier.

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Long-term bonds, a benchmark

Companies and Markets

WORLD STOCK MARKETS

NEW YORK

Stock	Oct. 27	Oct. 28	Oct. 29	Oct. 30	Stock	Oct. 27	Oct. 28	Oct. 29	Oct. 30	Stock	Oct. 27	Oct. 28	Oct. 29	Oct. 30
ANF Industries	45	43	43	43	Columbia Gas	395	414	414	414	Gt. Atl. Pac. Tel.	55	64	73	73
Amer. Air Sys.	155	155	155	155	Gt. Seafaring Pds.	14	14	14	14	Schultz Brew J.	73	73	73	73
AM Int'l.	147	147	147	147	Hammacher Schlemmer	1064	1084	1084	1084	SCMI	1084	1084	1084	1084
ARA	515	515	515	515	Cit. West Financ.	184	184	184	184	Scudder Fos V.	131	14	14	14
ASA	533	525	525	525	Crownhill Edison	185	184	184	184	Sea Conts.	251	253	253	253
AVX Corp.	37	37	37	37	Comm. Satelite	48	40	40	40	Seaboard Coast.	69	69	69	69
Avon Labs.	485	51	51	51	Gulf & Western	174	175	175	175	Merchandise Mktg.	254	254	254	254
Adobe Oil & Gas	20	20	20	20	Gulf Oil	435	446	446	446	Mohrson	91	91	91	91
Afina Life & Gas	32	32	32	32	Gt. Atl. Pac. Tel.	55	64	73	73	Monarch Mkt.	254	264	274	274
Ahmann (H.F.)	315	321	321	321	Gt. Seafaring Pds.	14	14	14	14	Monsanto	56	67	76	76
Alco Prod. & Chem	51	51	51	51	Hammacher Schlemmer	1064	1084	1084	1084	Moorco Macmill.	254	254	254	254
Alcan Int'l.	105	105	105	105	Cit. West Financ.	184	184	184	184	Motors Inc.	254	254	254	254
Alberto-Culver	142	142	142	142	Crownhill Edison	185	184	184	184	Munisingwear	174	174	174	174
Albertson's	121	121	121	121	Comm. Satelite	48	40	40	40	Murphy (GCI)	144	144	144	144
Alcan Aluminum	121	121	121	121	Gulf & Western	174	175	175	175	Shell Trans.	441	441	441	441
Allegheny Ludlum	365	365	365	365	Gulf Oil	435	446	446	446	Shewin-Wilms.	251	251	251	251
Allied Chemical	50	50	50	50	Gulf Oil	435	446	446	446	Sherwin-Wilms.	251	251	251	251
Allied Stores	214	214	214	214	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Allied-Chalmers	508	508	508	508	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Alpha Portz	102	102	102	102	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Alcos	674	681	681	681	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amal. Sugar	643	643	643	643	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amax	444	444	444	444	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Alumin. Hse.	39	40	40	40	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Brands	81	81	81	81	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Broadcast	30	30	30	30	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Can.	301	301	301	301	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Elect. Pub.	17	17	17	17	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Express	32	32	32	32	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Gar. Insnce.	30	30	30	30	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Home Prod.	14	14	14	14	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Hosp. Supply	44	44	44	44	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Medical Int'l.	5	5	5	5	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Metals	53	53	53	53	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Petfin.	591	591	591	591	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Quarar Pet.	414	414	414	414	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Standard	72	72	72	72	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am. Stores	501	501	501	501	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Am.Tel. & Tel.	57	57	57	57	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amvac	533	534	534	534	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amplex	51	51	51	51	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amstar	99	99	99	99	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Amstod Indus.	411	411	411	411	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Anhousier-Bush	27	27	27	27	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Arcaite	23	23	23	23	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Archer Daniels	375	375	375	375	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Armed	20	20	20	20	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Armstrong CK.	147	147	147	147	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Asamera Oil	193	193	193	193	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Asarcos	455	455	455	455	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Ass't Goods	10	10	10	10	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Atlantic Rich.	20	20	20	20	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Auto Data Prtg.	20	20	20	20	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Avary Int'l.	21	21	21	21	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Aviation Prods.	401	414	414	414	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Baker Int'l.	69	69	69	69	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Baltic Gas & El.	913	913	913	913	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Bancair Trust	267	267	267	267	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Banexco	10	10	10	10	Gulf Oil	435	446	446	446	Sigrids	41	41	41	41
Banif	10	10	10	10	Gulf Oil	435	446	446	446					

LONDON STOCK EXCHANGE

Tone unsettled late by Government's determined stance on monetary policy—Oil shares active and strong

Account Dealing Dates Options

*First Declara- Last Account Dealings tions Dealings Day Oct. 13 Oct. 23 Oct. 24 Nov. 3 Oct. 27 Nov. 6 Nov. 7 Nov. 17 Nov. 10 Nov. 20 Nov. 21 Dec. 1 * "New time" dealings may take place from am two business days earlier.

Led by a strong Oil sector, London equity markets yesterday maintained a firm trend for most of the trading session before easing back in the afternoon's business on Mrs. Thatcher's dampening remarks about interest rates.

The overnight setback on Wall Street made for a cautious start in leading equities but, helped by the strength of Oils triggered by reports of a cutback in Saudi Oil production, occasional support developed. But oil interest was again very selective. Petroleum were well to the fore, while some of the more speculative oil exploration issues also claimed a fair measure of support.

Other sectors to show up well in a quiet day's trading included Stores, in which revised demand found the market short of stock and was quickly reflected in some substantial gains. Selected Food shares also encountered further buying with Sainsbury again outperforming.

Down 1.7 at the first, 10.00 am calculation, the FT 30-share index picked up to record a net rise of 1.6 a couple of hours later and held at much the same level until 3.00 pm. The late tone, however, was unsettled by the Prime Minister's statement and quotations eased a penny or so in the late trade to leave the index 0.8 down on the day at 498.5.

The FT-Actuaries Oil share index rose 2.1 per cent to a new high since compilation of 904.65. The Electrical sector, at 949.62, also recorded a new all-time high, as did also the 500 and All-share indices.

The absence of a lead from the Chancellor about the prospects of an early reduction in domestic interest rates together with the upward pressure on U.S. Treasury bill rates made for a drab trading session in the Gilt-edged sector. Mediums and longs drifted off on occasional offerings with the trend continuing dull in the late dealings following Mrs. Thatcher's remarks. Final quotations in long Gilts recorded losses extending to 3, while short-dated stocks finished with falls ranging to 1.

Quieter conditions prevailed in Traded options with the volume of contracts amounting to 974, the lowest total so far this month. Among the more

active issues, Grand Metro-
politan and BP recorded 193 and 195 deals respectively.

Grindlays easier

Cautious comment in the wake of the previous day's press-inspired rise of 15 on take-over offers induced profit-taking in Grindlays which drifted steadily lower to close 8 down at 162p. Elsewhere in a quiet banking sector, the major clearers continued to make good progress on renewed investment buying but closing levels were a couple of pence below the day's best.

Grindlays ended 10 to the good at 470p, and Midland rose 6 to 358p. Irish issues, however, came in on the back of Bank of Ireland down 10 at 312p and Allied Irish 3 cheaper at 115p. In merchant banks, Kleinwort Benson added 5 to 262p but Hambers relinquished 3 to 680p.

FTIC stood out in Electricals with a rise of 10 to 174p following fairly persistent investment

both improving around 10, while Dixons Photographic rose 7 more to 142p. Renewed speculative buying lifted Poly Peck 6 for a two-day gain of 15 at 152p, while Cornell Dresses advanced 6 at 78p. Recovery prospects helped W. L. Pawson 2 up at 29p, while similar gains were recorded in Sunrise Clothes, 21p, Bakers, 82p, and A. G. Stanley, 61p.

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Continued on previous page

Wednesday October 29 1980

Civil service unions protest at pay move

BY PHILIP BASSETT, LABOUR STAFF

CIVIL SERVICE unions decided yesterday on a pre-liminary bout of action against the Government's decision to suspend for this year the comparability-based agreement covering all 550,000 white-collar civil servants.

The unions may also try, on the basis of legal advice, to insist on delivery of pay comparability reports from the Pay Research Unit.

The unions are to hold a series of protest meetings next month. At the same time they are seeking legal advice on whether the Government had the right to suspend the agreement.

General secretaries of all civil service unions decided yesterday that while they would avoid any widespread industrial action until their pay claims are submitted in the New Year, they would call on all members to attend next month's meetings.

The unions' industrial action suspension was to prevent the

co-ordinating committee will now decide how far the meetings should aim to be disruptive, and which major centres should be involved as well as London.

Mr Bill Kendall, secretary-general of the Council of Civil Service Unions, and Mr Gerry Gillman, general secretary of the Society of Civil and Public Servants, took legal advice on whether the Government could force the independent Pay Research Unit to withhold its pay comparability reports. It was presented to the unions from November 15.

The union's questioning will form a large part of a protest letter to Lord Soames, the Lord President of the Council, and Minister in day-to-day charge of the Civil Service. The letter is expected to be approved by the major policy committee of COCSU at a special meeting today.

The aim of the Government's suspension was to prevent the

Xerox sues Iran for \$84m loss

BY DAVID LASCELLES IN NEW YORK

XEROX, the U.S. copier maker, and its British affiliate Rank Xerox, which is 49 per cent owned by the Rank Organisation, have accused Iran of expropriating a company. Compensation of \$84m is being sought.

The action is believed to be the largest of two hundred suits being filed in the U.S. courts against the Iranians by business interests.

The Xerox suit, filed in a Federal court in New York, comes at a delicate moment in the efforts of the U.S. authorities to release the 52 embassy hostages. But Xerox denied yesterday that its timing was political.

The company alleged to have been expropriated is Rank Xerox Iran. It was set up eight years ago as a 75-25 per cent venture by the Xerox companies and a local Iranian concern called Technisaz, headed by the

brother-in-law of the late Shah. It sold, leased and serviced copiers made by Rank Xerox in the UK and Holland. The venture was operated by Rank Xerox.

A Xerox legal representative said from the company's headquarters in Stamford, Connecticut, that the alleged expropriation happened in mid-July when Rank Xerox lost effective control of the concern.

The suit, which is being brought jointly by Xerox, Rank Xerox and Rank Xerox Iran, names as defendant The Bonay Mostazafin Foundation. Xerox says the foundation was apparently set up by the revolutionary government to acquire assets belonging to the family of the late Shah.

The legal representative said the \$84m claim consisted of \$62m for the company as a going concern and the balance to cover inter-company indebtedness and other outstanding items.

THE LEX COLUMN

Reed responds to the recession

Index fell 0.6 to 495.5

£26.9m to £26.5m. The main element in the 13 per cent improvement in plantations profits has been a jump of a fifth in the palm oil crop, which has more than compensated for lower prices. In spite of a squeeze in the current half, plantations profits for the full year may still be ahead. Elsewhere, both chemicals and timber are likely to be lower in spite of better first half results. However, the rights issue cash received in July should allow interest charges in the current half to be held at about £2m, so full year profits may be only a little short of the £58.4m achieved last year.

After allowing for the impact of strikes on the first quarter and of seasonal influences and closure costs on the second, there has been little change in UK trading profits over the two periods. The paper making and wallcovering activities have made a current cost operating loss of £18m in the half year, and Reed is now shutting a third of its newsprint capacity. Large parts of its liner and wallpaper output are also being chopped. The rest of the UK operations seem soundly based, with current cost operating profits of £1m, and the Canadian newspaper business continues to take measures to build up their holdings of reserves assets to required levels.

So there is little early relief in sight for beleaguered British industry, whose latest agonies are detailed in the October CBI Industrial Trends Survey. Orders and output have continued to fall steeply, and confidence continues to be at a dismally low level. There is, however, a chink of light in that confidence is not deteriorating quite as fast as in the July survey, which could be read as an early indication that the bottom of the cycle is near. More tangibly, industry is now succeeding in running down its stocks of finished goods, after a period of many months in which manufacturers have been trying to do so, but failing. With further big stock reductions planned, the scene could reasonably soon be set for a marked reduction in the financial pressures on industry—so long as the public sector manages to tighten its belt too.

If Reed gets a decent run, historic cost profits for the year could lie somewhere between £60m and £70m pre-tax, compared with just under £100m last year. It is not clear whether the UK paper business is yet on a viable basis—it remains some way from break-even at today's exchange rates—and the timing of any general recovery in the UK consumer markets is an open question. All the same, a dividend yield of 9.8 per cent at 1980 looks fair value at this stage of the cycle.

No relief

That old interest rate carrot, already so stale and whisky, appears to have been withdrawn almost out of sight of the blinder donkey. The Prime Minister confirmed rather more directly in the Commons yesterday

that old interest rate carrot, already so stale and whisky, appears to have been withdrawn almost out of sight of the blinder donkey. The Prime Minister confirmed rather more directly in the Commons yesterday

Harrison & Crosfield

A fairly buoyant performance at the trading level has been undermined at Harrison & Crosfield by a jump in interim interest charges from £1.8m to £6m. So pre-tax profits have shown a marginal decline from

£1.8m to £1.6m, though the group's prospects are good.

Senior directors of Whitbread flew to Portugal last night for last ditch attempts to save the deal but a spokesman admitted: "It now seems unlikely that the acquisition will go through."

Sogrape is a private company owned by branches of the Guedes family. Some months ago Whitbread approached Sogrape with take-over proposals.

These won favour with some branches of the family holding 52.5 per cent of the equity, but met implacable opposition from Sr Fernando Guedes and his son who, though only minority shareholders, run the company.

Sr Guedes and his supporters, the northern branch of the family, informally sounded out the Portuguese Government as part of their defence.

They were advised that under Article 7 of the Foreign Investment Code foreign concerns were not allowed to acquire a majority share in a Portuguese company "unless this is of specific benefit."

It was made clear to the shareholders who favoured Whitbread's offer that it might be difficult to make out a definite case for "the benefit likely to accrue" from Whitbread's ownership.

At the same time the "Northern Guedes" made a counter-offer to the holders of the majority interest matching the Whitbread offer.

The counter-offer is still conditional on court approval and details of a financing package, but has already won acceptance from the shareholders involved.

The Portuguese Government's tacit support for Sogrape's defence is not thought to be entirely unconditional, however.

The company, which has an annual turnover of \$40m (£11m) and a significant international market share in "green" and rose wines, is being encouraged to consider a public flotation.

At that stage, it is said, Portugal would welcome a strong minority interest from a foreign concern who would be in a position to help Sogrape "dynamise its marketing methods."

AEG-TELEFUNKEN digital paging system D600

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